



CITY OF  
**PALO  
ALTO**

**POLICY AND SERVICES COMMITTEE**

Tuesday, December 13, 2022

Regular Meeting

Council Chamber & Virtual

7:00 PM

**AMENDED AGENDA**

Pursuant to [AB 361](#) Palo Alto City Council and Committee meetings will be held as “hybrid” meetings with the option to attend by teleconference/video conference or in person. To maximize public safety while still maintaining transparency and public access, members of the public can choose to participate from home or attend in person. Information on how the public may observe and participate in the meeting is located at the end of the agenda.

**HOW TO PARTICIPATE**

**VIRTUAL PARTICIPATION**

**[CLICK HERE TO JOIN](https://cityofpaloalto.zoom.us/j/94618744621)** (<https://cityofpaloalto.zoom.us/j/94618744621>)

**Meeting ID: 946 1874 4621 Phone: 1(669)900-6833**

The meeting will be broadcast on Cable TV Channel 26, live on YouTube at <https://www.youtube.com/c/cityofpaloalto>, and streamed to Midpen Media Center at <https://midpenmedia.org>.

**PUBLIC COMMENTS**

Public Comments will be accepted both in person and via Zoom meeting. All requests to speak will be taken until 5 minutes after the staff’s presentation. Written public comments can be submitted in advance to [city.council@cityofpaloalto.org](mailto:city.council@cityofpaloalto.org) and will be provided to the Committee and available for inspection on the City’s website. Please clearly indicate which agenda item you are referencing in your email subject line.

Call to Order

Oral Communications

*Members of the public may speak to any item NOT on the agenda.*

Action Items

1. Policy and Services Discussion and Recommendations for the 2023 City Council Priority Setting Process

**[Presentation](#)**

2. Review and Provide a Recommendation to the City Council on the Proposed Council Procedures and Protocols Handbook

**[Presentation](#)**

*Late Packet Report added*

## Future Meetings and Agendas

### Adjournment

#### PUBLIC COMMENT INSTRUCTIONS

Members of the Public may provide public comments to hybrid meetings via email, in person, teleconference, or by phone.

1. **Written public comments** may be submitted by email to [city.council@cityofpaloalto.org](mailto:city.council@cityofpaloalto.org).
2. **In person public comments** please complete a speaker request card located on the table at the entrance to the Council Chambers, and deliver it to the City Clerk prior to discussion of the item.
3. **Spoken public comments using a computer or smart phone** will be accepted through the teleconference meeting. To address the Council, click on the link below to access a Zoom-based meeting. Please read the following instructions carefully.
  - You may download the Zoom client or connect to the meeting in- browser. If using your browser, make sure you are using a current, up-to-date browser: Chrome 30+, Firefox 27+, Microsoft Edge 12+, Safari 7+. Certain functionality may be disabled in older browsers including Internet Explorer. Or download the Zoom application onto your phone from the Apple App Store or Google Play Store and enter the Meeting ID below
  - You may be asked to enter an email address and name. We request that you identify yourself by name as this will be visible online and will be used to notify you that it is your turn to speak.
  - When you wish to speak on an Agenda Item, click on "raise hand." The Clerk will activate and unmute speakers in turn. Speakers will be notified shortly before they are called to speak.
  - When called, please limit your remarks to the time limit allotted.
  - A timer will be shown on the computer to help keep track of your comments.
4. **Spoken public comments using a phone** use the telephone number listed below. When you wish to speak on an agenda item hit \*9 on your phone so we know that you wish to speak. You will be asked to provide your first and last name before addressing the Council. You will be advised how long you have to speak. When called please limit your remarks to the agenda item and time limit allotted.

[Click to Join](#)   **Zoom Meeting ID: 946 1874 4621   Phone: 1(669)900-6833**

#### AMERICANS WITH DISABILITY ACT (ADA)

Persons with disabilities who require auxiliary aids or services in using City facilities, services or programs or who would like information on the City's compliance with the Americans with Disabilities Act (ADA) of 1990, may contact (650) 329-2550 (Voice) 48 hours or more in advance.



# City of Palo Alto

## Policy and Services Committee Staff Report

(ID # 14897)

Meeting Date: 12/13/2022

Report Type: Action Items

**Title: Policy and Services Discussion and Recommendations for the 2023 City Council Priority Setting Process**

**From: City Manager**

**Lead Department: City Manager**

### Recommendation

Staff recommends that the Policy and Services Committee discuss and forward for Council consideration recommendations on the 2023 priority-setting session tentatively scheduled for January 28, 2023.

### Background

In October 2012, the City Council approved Priority Setting Guidelines (CMR #3156) and outlined the role for the Policy & Services Committee in this activity. Per the Guidelines (**Attachment A**), a priority is defined as a topic that will receive unusual and significant attention during the year. Additionally, there is a goal of no more than three priorities per year, generally with a three-year time limit.

The 2022 Priorities, as selected at the City Council's Annual Retreat on February 5, 2022<sup>1</sup> are:

- Economic Recovery and Transition
- Climate Change – Protection and Adaptation
- Housing for Social and Economic Balance
- Community Health and Safety

Prior years' priorities are found in **Attachment B**.

Also at the February 5, 2022 City Council retreat, the City Council referred to the Policy and Services Committee development of a set of values for City Council consideration to aid in future retreats and priority setting processes. The Committee made a recommendation on City

<sup>1</sup> CMR #13997: <https://www.cityofpaloalto.org/files/assets/public/agendas-minutes-reports/agendas-minutes/city-council-agendas-minutes/2022/20220205/20220205pccsm-retreat.pdf>; Minutes: <https://www.cityofpaloalto.org/files/assets/public/agendas-minutes-reports/agendas-minutes/city-council-agendas-minutes/2022/20220205/20220205amccs.pdf>

Council values at their September meeting<sup>2</sup> and the City Council adopted a values statement in November:<sup>3</sup>

*The Palo Alto City Council has universally shared values that help guide our decisions and the work we do. These values include:*

1. *We will make decisions that balance revenues and expenses, now and in the future.*
2. *We will make decisions that are environmentally sustainable, now and in the future.*
3. *We will integrate equity into our decisions, considering how decisions affect people differently based on their identity or circumstances.*
4. *We will make decisions that create a healthy, safe and welcoming community for all.*
5. *We will safeguard public trust through transparent practices and open communication.*
6. *We embrace innovation.*

### **Discussion**

As set forth in the Priority Setting Guidelines: The Policy and Services Committee, each year at its December meeting, shall make recommendations about the process that will be used at the Annual Retreat paying particular attention to the number of priorities suggested by Council members. The recommended process is to be forwarded to Council for adoption in advance of the Council retreat.

Staff emailed current City Council members and City Council member-elects requesting their suggestions for priority topics to be included. Recognizing the volume and nature of ongoing work on the current (2022) priorities, staff also suggested that if the 2022 priorities might be retained with limited refinement, a portion of the retreat could be allocated to deeper discussion of the projects being advanced for each priority.

The initial City Councilmember priority suggestions received as of the date of report preparation are listed below in alphabetical order:

1. Cormack: For a new priority, add "Redevelop Cubberley Community Center"; for a retained priority, "Climate action mitigation and adaptation"
2. Lauing: Maintain current priorities
3. Lythcott-Haims:
  - a. Avoid Triggering Builders Remedy

<sup>2</sup> CMR #14731: <https://www.cityofpaloalto.org/files/assets/public/agendas-minutes-reports/agendas-minutes/policy-and-services-committee/2022/20220913/20220913ppsr.pdf>; Minutes: <https://www.cityofpaloalto.org/files/assets/public/agendas-minutes-reports/agendas-minutes/policy-and-services-committee/2022/20220913/20220913ampsr.pdf>

<sup>3</sup> CMR 14912: <https://www.cityofpaloalto.org/files/assets/public/agendas-minutes-reports/agendas-minutes/city-council-agendas-minutes/2022/20221107/20221107pccsm-amended-linked-q.a-2.pdf>  
Minutes: <https://www.cityofpaloalto.org/files/assets/public/agendas-minutes-reports/agendas-minutes/city-council-agendas-minutes/2022/20221107/20221107amccsm.pdf>

- b. Develop Area Plans for regions slated to get bulk of housing
- c. Determine Grade Separation Designs

Suggestions and comments from community members are also being solicited. It will remain open and available to the community for inclusion at the Council retreat in January. At the retreat, the community can also attend and share their input on Council priorities at the meeting. The purpose of this engagement is to help inform the City Council on priorities for the upcoming year.

Based on the feedback received to date, staff recommends that a portion of the retreat be allocated to deeper discussion of the projects being advanced for each of the 2022 priorities. Time permitting, this will facilitate prioritization of projects not yet underway within each priority. We also recommend that the City once again secure the services of Mary Egan with MRG to facilitate priority setting.

#### **Timeline, Resource Impact, Policy Implications**

No additional resource impact is expected at this time. This discussion will inform the annual City Council retreat, which is tentatively scheduled for January 28, 2023.

#### **Stakeholder Engagement**

Staff sought input from City Council members and City Council member-Elects. Staff will also seek input from the community on the Council's priorities via the Open Town Hall survey which will be released in December. At the retreat, the public can also attend and share feedback at the meeting or directly email the Council.

#### **Environmental Review**

This is not considered a project as defined by CEQA and no review is required.

#### **Attachments:**

- Attachment A-Priority Setting Guidelines
- Attachment B-Past Council Priorities

## City Council Priority Setting Guidelines

**Approved by City Council:** October 1, 2012

**Last revised: October 1, 2012**

### Background

The City Council adopted its first Council priorities in 1986. Each year the City Council reviews its priorities at its Annual Council Retreat. On October 1, 2012 the City Council formally adopted the definition of a council priority, and the Council's process and guidelines for selection of priorities.

### Definition

A Council priority is defined as a topic that will receive particular, unusual and significant attention during the year.

### Purpose

The establishment of Council priorities will assist the Council and staff to better allot and utilize time for discussion and decision making.

### Process

1. Three months in advance of the annual Council Retreat, staff will solicit input from the City Council on the priorities to be reviewed and considered for the following year.
  - a. Council members may submit up to three priorities.
  - b. Priorities should be submitted no later than December 1.
  - c. As applicable, the City Manager will contact newly elected officials for their input by December 1.
  - d. The City Clerk will provide timely notice to the public to submit proposed priorities by December 1. The Policy and Services Committee shall recommend to the Council which suggestions if any shall be considered at the City Council retreat.
2. Staff will collect and organize the recommended priorities into a list for Council consideration, and provide to Council no less than two weeks in advance of the retreat.
3. The Policy and Services Committee, each year at its December meeting, shall make recommendations about the process that will be used at the Annual Retreat paying particular attention to the number of priorities suggested by Council members. The recommended process is to be forwarded to Council for adoption in advance of the Council retreat.

### Guidelines for Selection of Priorities

1. There is a goal of no more than three priorities per year.
2. Priorities generally have a three year time limit.

**ATTACHMENT B**

Past Palo Alto City Council Priorities, By Year for the last six years:

**2022**

- Economic Recovery and Transition
- Climate Change – Protection and Adaptation
- Housing for Social and Economic Balance
- Community Health and Safety

**2021**

- Economic Recovery
- Housing for Social and Economic Balance
- Social Justice
- Climate Change – Protection and Adaptation

**2020**

- Housing, with special emphasis on affordability
- Sustainability, in the context of the changing climate
- Improving mobility for all

**2019**

- Climate Change
- Grade Separation (choose preferred alternative by end of the year)
- Traffic and Transportation
- Fiscal Sustainability

**2018**

- Transportation
- Housing
- Budget and Finance (create an infrastructure funding plan)
- Grade Separation (choose preferred alternative by end of year)

**2017**

- Transportation
- Housing
- Infrastructure
- Healthy City, Healthy Community
- Budget and Finance



**City of Palo Alto**  
**Policy and Services Committee Staff Report**

**(ID # 15020)**

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**Meeting Date: 12/13/2022**

**Report Type: Action Items**

**Title: Review and Provide a Recommendation to the City Council on the Proposed Council Procedures and Protocols Handbook**

**From: City Manager**

This report will be a special late packet release on Monday, December 5<sup>th</sup>, 2022.





# City of Palo Alto

## Policy and Services Committee Staff Report

(ID # 15019)

Meeting Date: 12/13/2022

Report Type: Action Items

**Title: Review and Provide Recommendations to the City Council for Revisions to the Council Procedures and Protocols Handbook**

**From: City Manager**

**Lead Department: City Manager**

### Recommendation

Staff recommends that the Policy and Services Committee discuss proposed revisions to the Council Procedures and Protocols Handbook (CPP or Handbook) and make recommendations to City Council for adoption.

### Discussion

Staff brought an outline of a revised Handbook to the Policy and Services Committee (P&S) to the November 3, 2022<sup>1</sup> meeting and received feedback from the Committee of proposed changes. Staff has incorporated those outline changes and has also filled in the text accordingly with some edits to replace duplication. Additionally, staff offers amended language or new language regarding many topics that came up at the November 3 P&S discussion.

As a reminder, in reorganizing the Handbook outline, staff and the copyeditor approached it with the following scope, to:

- Reorganize the document to improve the ability to find useful guidance,
- Eliminate duplication where present, and
- Update to conform with current practice and changes in law.

To assist with the P&S Committee review of this document, below is a summary guidance on how to review the document.

### No Tracked Changes:

- Staff did *not* track changes within the Handbook for:
  - Formatting
  - The relocation of text from one part of the Handbook to another

<sup>1</sup> CMR #14400 (pdf page 35): <https://www.cityofpaloalto.org/files/assets/public/agendas-minutes-reports/agendas-minutes/policy-and-services-committee/2022/20221103/20221103ppssm-amended.pdf>  
 Summary Minutes: <https://www.cityofpaloalto.org/files/assets/public/agendas-minutes-reports/agendas-minutes/policy-and-services-committee/2022/20221103/20221103smpss.pdf>

- Some grammatical changes (such as the elimination of prepositions, etc.)
- Replacement of outdated sections needing updates to conform with current practice and changes in law (for example, the telephonic participation section). These sections have legally mandated new language needed in the Handbook and these changes were made in the draft Handbook with an indicator such as like “updated to comply with law” at the section header.

#### Tracked Changes:

- Staff *did* track changes in the document for:
  - Small proposed clean up language
  - Section renaming

#### New or Replacement Language:

- For sections that propose new language or an option of a new policy, a table format is used to show existing language and proposed new language. These tables exist throughout the body of the Handbook. Topics covered:
  - Other standing committees
  - Changes to “Committee of the Whole”
  - Number of times council members can attend remotely
  - Colleague’s memos timing
  - Council member speaking time
  - Clarification on individual speaker time based on number of speakers
  - Group speaker total time allocation
  - Annual council priority setting guidelines inserted
  - Censure
  - League of California cities voting delegate
  - Council conduct with other public agencies
  - Use of letterhead
  - Use of staff time – 1 hour rule
  - Role clarity for council board/commission liaison
  - Encouragement of council member reports to council
  - Miscellaneous expenditures (including council discretionary funding use)

These items were recommended based on the P&S Committee review of all of the suggested topics from the City Council included in the [Supplemental Report Attachment \(pdf page 103\)](#)<sup>2</sup> from the November 3<sup>rd</sup> Meeting.

One unresolved is whether the Travel Section should be revised to reflect current practices or simply incorporate by reference the City travel policy applicable to City employees. Assuming the former, staff will need additional time to reconcile the policies.

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<sup>2</sup> <https://www.cityofpaloalto.org/files/assets/public/agendas-minutes-reports/agendas-minutes/policy-and-services-committee/2022/20221103/20221103ppssm-amended.pdf> (pdf page 103 is the Supplemental Report)

**Timeline, Resource Impact, Policy Implications**

Staff will incorporate recommended changes to the Handbook from P&S for full City Council discussion at its December 19<sup>th</sup> meeting. Meeting this timeline will require late distribution for the December 19<sup>th</sup> City Council meeting.

**Stakeholder Engagement**

Staff solicited suggested changes from the City Council over the course of this process regarding desired changes to the Handbook.

**Environmental Review**

This is not considered a project as defined by CEQA and no review is required.

**Attachments:**

- DRAFT CPP Handbook for P&S Discussion at 12-13-2022 Committee Meeting



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DRAFT FOR REVIEW - As of Dec. 5, 2022

# CITY COUNCIL PROCEDURES AND PROTOCOLS HANDBOOK

Procedures and Protocols Approved 02/01/2020 with New Table  
of Contents Structure for Review

*If you have any questions about this handbook, please feel free to contact the City Clerk by phone at (650) 329-2571 and e-mail at [city.clerk@cityofpaloalto.org](mailto:city.clerk@cityofpaloalto.org) or the City Attorney by phone at (650) 329-2171 and e-mail at [city.attorney@cityofpaloalto.org](mailto:city.attorney@cityofpaloalto.org).*

Attachment: DRAFT CPP Handbook for P&S Discussion at 12-13-2022 Committee Meeting (15019 : Council Procedures and Protocols

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(note: page numbers may be off and will be updated after P&S draft review on Dec. 13)

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Attachment: DRAFT CPP Handbook for P&S Discussion at 12-13-2022 Committee Meeting (15019 : Council Procedures and Protocols

DRAFT – Dec. 5, 2022

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# Introduction

The purpose of this City Council Procedures and Protocols Handbook is to review ~~communicates~~ a set of rules through which the Palo Alto City Council conducts its business in a fair, equitable and effective manner. ~~The Handbook consists of two parts: Procedures describing the process through which work is done, and Protocols that set expectations for conduct and behavior.~~ Adoption of the Handbook is requirement of the Palo Alto Municipal Code:-

Municipal Code 2.04.100 - Handbook of procedural rules

The Council shall adopt by resolution a handbook of procedural rules governing any aspect of the conduct of meetings and hearings for the council and its standing committees, including but not limited to agenda requirements, the order of business, rules of order, rules of evidence, closed session procedures and rules for public participation in meetings. The handbook of procedural rules shall be deemed guidelines and failure to comply with any procedural rule shall not be the basis for challenge to or invalidation of any action of the council, nor shall they be construed to create any independent remedy or right of action of any kind.

## The handbook is organized in two parts:

### Part I: City Council Procedures:

This section explains the basic rules for City Council meetings including public participation guidelines.

### Part II: City Council Protocols

This section explains conduct guidance for the City Council.

If a provision of this Handbook conflicts or is inconsistent with the Charter, the Municipal Code, or State or Federal law, the Charter, Code, or State or Federal law shall govern.

# PART I: CITY COUNCIL PROCEDURES

## SECTION 1 - CITY COUNCIL ORGANIZATION AND STRUCTURE

### 1.1. Annual Organization of City Council

The Palo Alto Charter, Article III, Section 8 directs Council to elect one of its members to serve as Mayor and one as Vice-Mayor, and sets forth their duties. Palo Alto Municipal Code Section 2.04.060 provides additional detail. Mayor and Vice-Mayor are elected at the first meeting in January each year. Nominations may be made by any Council member and do not require a second.

### 1.2. Council Committees

#### 1. Standing Council Committees

##### *Policy*

It is the policy of the Council to use standing committees in open and public meetings to study City business in greater depth than what is possible in the time allotted for Council meetings.

##### *Purpose*

These rules are intended to enhance public participation and committee meetings so that the best possible decisions can be made for Palo Alto.

##### *General Requirements*

Council standing committees shall be subject to the following procedural rules:

- *Quorum*

A majority of the committee membership shall constitute a quorum.

- *Referrals* [\[REWRITTEN to comply with law\]](#)

Only the Council or City Manager shall make referrals to the standing committees. Referrals will generally be directed to only one of the standing committees. Items may be withdrawn from the committee and taken up for consideration by the Council at any Council meeting with the consent of a majority of the Council, and subject to any applicable noticing or agenda posting requirements.

Council members who submit matters to the Council which are referred to a standing committee may attend the committee meeting but only as an observer; they may not speak or otherwise participate in the committee meeting.



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If Council wishes to allow members who are not serving on the committee to speak, the meeting should be noticed as a meeting of the full Council, and all Council procedural requirements will apply.

- Function of committees

The purpose and intent of committee meetings is to expedite Council action by providing ~~for~~ more thorough and detailed discussion and study of prospective or current Council agenda items with a full and complete airing of all sentiments and expressions of opinion on City problems by both the Council and the public, ~~to the end that Council action will be expedited~~. Actions of the committee shall be advisory recommendations only to the full Council, except as to matters expressly delegated to the committee by Council. Matters requiring Council action may not be delegated (e.g., approval of contracts, employee appointment or removal, and adoption of ordinances or resolutions).

- Minutes

The City Clerk shall be responsible for the preparation and distribution to the Council of the minutes of standing committee meetings. The minutes for these meetings shall be action minutes which reflect the motions made during these meetings. The minutes shall be delivered to all Council ~~m~~Members before the Council meeting at which the committee's recommendations are to be discussed.

- Report of committee

The minutes of each committee meeting shall serve as the report to the Council. Any member may write a separate report.

- Agenda

The chairperson of each standing committee shall work with staff to prepare the agenda for committee meetings. Items should be scheduled as they are ready, taking into account the sequence of referral, the time required for staff research and analysis to support committee discussions, the time-sensitivity of items, and other factors as determined by the chair and City Manager.

- Public Participation at Committees

~~Public comment on agenda items will be limited to a maximum of five minutes per speaker, or any alternate time limit specified by the presiding officer. The chair shall determine the time that each speaker is allotted during general public comment and public comment on agendized items. The chair will typically set speaking time somewhere between 3 and 5 minutes. If extended public participation is desired the chair may provide for a longer period; if there are a large number of speakers or many agenda items, speaking time may be shortened.~~

[The two subsections below have been deleted because they are obsolete (#8) or factored into subsections above (#9 is now part of #7 above)]

- ~~Conduct of standing committee meetings~~

~~The chairperson of each committee may conduct meetings with as much informality as is~~

## City Council Protocols and Procedures Handbook

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~~consistent with Council procedural rules, which shall also be in effect during committee meetings. The views of interested private citizens may be heard in committee meetings, but in no case shall a committee meeting be used as a substitute for public hearings required by law.~~

• ~~Oral Communications~~

~~Opportunities for oral communications shall be provided in the same manner as Council meetings.~~

City Council Protocols and Procedures Handbook

**B. ~~Standing Committees~~ Policy and Services Committee**

1) ~~Policy and Services Committee~~ – Role, Purpose, and Work Planning

The Municipal Code states that the role of the Council Policy & Services Committee is to consider and make recommendations on matters referred to it by the council relating to parliamentary and administrative procedures and policy matters pertaining to intergovernmental relations, personnel policies, planning and zoning, traffic and parking, public work, and community and human services. (§2.04.220). In 2009 and 2010, the Council reviewed the purpose and structure of the Committee and adopted several recommendations. This section documents Council’s motions related to the Policy & Services Committee.

Purpose Statement: The purpose of the Policy & Services Committee is to review and identify important community issues and City policies and practices to ensure good public policy. The Committee shall consider and make recommendations to Council on matters relating to parliamentary protocols, procedures and policy matters.

**New Language: Add other Standing Committees (Finance, City Schools, and CAO)**

<b>Existing Language</b>
None
<b>Proposed New Language</b>
<p><u>C. Finance Committee</u> <u>– Role, Purpose, and Work Planning</u> The Municipal Code states that the role of the Council Finance Committee is to consider and make recommendations on matters referred to it by the Council relating to finance, budget, audits, capital planning and debt. (§2.04.210).</p> <p><u>D. Council Appointed Officers (CAO) Committee</u> In addition to the Policy &amp; Services and Finance Committees, which are described in the Municipal Code, Council each year appoints members to two additional committees that have continuing subject matter jurisdiction and are not intended to be temporary: the Council Appointment Officers (CAO) Committee, and the City-Schools Liaison Committee.</p> <p>The CAO Committee meets on an as-needed schedule to address issues that Council has referred to the Committee related to Council's four direct appointees: the City Manager, City Attorney, City Clerk and City Auditor. For example, the committee may be tasked with duties related to performance evaluations, compensation, and the filling of vacancies.</p> <p><u>E. City Schools Liaison Committee</u> The City-Schools Liaison Committee is composed of two Council members and two members of the Board of Education of the Palo Alto Unified School District. The committee’s purpose is to share information, collaborate, and coordinate on issues related to Palo Alto’s school-aged children and youth.</p>

Attachment: DRAFT CPP Handbook for P&S Discussion at 12-13-2022 Committee Meeting (15019 : Council Procedures and Protocols

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**CF. Ad Hoc Committees and Committee ~~as a of the~~ Whole**

**Policy**

The Council may create Ad Hoc Committees or the Committee ~~of the as a~~ Whole on a limited basis where necessary to study City business in greater depth than what is possible in the time allotted for Council and Standing Committee meetings.

**Purpose**

These rules are intended to clarify the distinctions between Standing, Ad Hoc Committees, and the Committee ~~as a of the~~ Whole and to set up guidelines for creation of ~~Ad Hoc Committees and the Committee as a Whole~~ these bodies.

**General Requirements**

Council Ad Hoc Committees and the Committee ~~of the as a~~ Whole shall be subject to the following procedural rules:

A. Definition of Ad Hoc Committee

An Ad Hoc Committee is a temporary advisory committee composed solely of less than a quorum of members of the Council or any Council Standing Committee. The work of an Ad Hoc Committee has a limited or single purpose. An Ad Hoc committee is not intended to be perpetual but rather to be dissolved in a finite period time, once its specific task is completed. By contrast, a Standing Committee has continuing subject matter jurisdiction over a variety of related topics.

B. Definition of Committee as a Whole

A Committee ~~of the as a~~ Whole is a committee composed of the entire City Council. The ~~group's~~ work ~~of the Committee as a Whole~~ is limited to a single finite purpose.

<b>Existing Language</b>
See above
<b>Proposed New Language</b>
Remove all references to the "Committee of the Whole"

C. Brown Act

~~The Committee as a Whole is subject to the Brown Act.~~ The procedural requirements of the Brown Act apply to all committees that have either: (a) continuing subject matter jurisdiction over a matter or group of related matters; or (b) a regular meeting schedule set by Council action. All Standing Committees are Brown Act bodies. Ad hoc committees are generally not Brown Act bodies, provided that they are temporary bodies, formed for the purpose of addressing a limited or single purpose, include only members of Council, and do not have a regular meeting schedule set by Council action. When Council creates an Ad Hoc committee that is not a Brown Act body, Council may, at its discretion, direct that the committee follow Brown Act procedures.

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**D. Creation and Appointment**

The Mayor or the City Council may create an Ad Hoc Committee and appoint three or fewer members of the Council to serve. In contrast, only the Council and not the Mayor alone can create a Standing Committee; the Mayor makes appointments to Standing Committees. The Mayor will publicly announce any Ad Hoc Committee created by her or him, its membership and stated purpose and post this information on the City Council website. The City Manager shall prepare a report to Council about the anticipated time commitment required for staff to assist the Ad Hoc Committee.

**E. Duration**

Ad Hoc Committees are created for a finite period of time. If an Ad Hoc Committee does not complete its task by the end of the calendar year, it shall not continue unless reappointed by the new Mayor in the following year.

**F. Members**

Ad Hoc Committees shall consist of less than a quorum of Council members only, and shall not include any other persons, ~~including such as~~ members of other legislative bodies.

**G. Reporting [Updated to conform to current practice]**

Ad Hoc Committees shall report their recommendations to the Council ~~no less than~~ in the timeframe directed by Council. Any Council Member may ask during COUNCIL MEMBER QUESTIONS, COMMENTS AND ANNOUNCEMENTS that an updated Ad Hoc Committee report be placed on an upcoming meeting agenda.

**H. Termination of Ad Hoc Committee by Majority of Council**

A majority of the Council may vote to terminate any Ad Hoc Committee following placement of the issue on an agenda.

**I. Conclusion**

A public announcement shall be made any time the Ad Hoc Committee has concluded its work and/or upon dissolution.

**1.3. Respect the Work of the Council Standing Committees [UPDATED to reflect current practice]**

Council should respect the work of the Standing Committees, as their ~~The purpose of the Council standing committees~~ is to provide focused, in-depth discussion of issues to help inform and expedite Council business. ~~Council should respect the work of the committees.~~ If a matter is taken forward to the full Council for approval after receiving a unanimous vote at Committee, the item will be placed on the Consent Calendar, unless otherwise recommended by the Committee, Mayor, City Attorney or City Manager ~~if any of these entities believe the item is of significant public interest.~~

\* \* \*

**SECTION 2 - GENERAL PROCEDURES FOR CITY COUNCIL MEETINGS**

The purpose of these guidelines is to facilitate the orderly and efficient conduct of Council business. This purpose recognizes the value of establishing a community understanding of meeting procedures so that broad public participation is encouraged. This purpose also recognizes that Council mMembers must

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have a common approach to the discussion and debate of City business so that meetings are both streamlined and thorough.

These are guidelines, rather than rules. The Council intends that City staff and Council members will follow these guidelines. However, these guidelines should not be used in a way that leads to inefficiency, unfairness, or the promotion of form over substance. State law establishes a variety of *mandatory* meeting rules the City must follow in order to assure open and public government, regardless of unusual situations and consequences. (See Cal. Govt Code section 54950.)

### 2.1. Meeting Schedules, Agendas and Supporting Materials

#### A. Meeting Schedules for Regular and Special Meetings

The City Council generally conducts two different kinds of meetings: Regular Meetings and Special Meetings.

The Municipal Code provides that regular City Council meetings are conducted at City Hall on the first three Monday nights of each month, except during the Council's annual summer and winter recesses, at 6 p.m.

The Council also schedules periodic special meetings, which are meetings on any day or time other than the regular meeting time. This may include meetings on the regularly-scheduled first three Mondays where the start time is 5 p.m. or earlier, or meetings on a fourth or fifth Monday, or meetings scheduled on any other day or time.

Special meetings are "special" because the Mayor or Council can call them on a minimum of 24 hours' notice, or because they are held on a different day of the week, at a different time, or in a different location. Special meetings need not be held at City Hall, as long as the alternate location is within the City. The Council makes every effort to provide notice well in advance of 24 hours, especially when the special meeting is for the purpose of conducting a Study Session.

#### **BA. Posting of Agendas**

Under the Brown Act, meeting agendas must be posted no later than ~~the Friday 72-hours prior to regular meetings and 24-hours prior to special meetings immediately preceding the meeting~~. It is City policy to make every effort to post the agenda on Thursday, ~~11~~<sup>eleven</sup> days prior to Monday meetings, whether regular or special. Agendas are posted in King Plaza by the elevators and are uploaded to the City Council web page.

#### **CB. Supporting Reports and Materials (exist. Procedures 2.3.2)**

It is City policy to make every effort to provide supporting reports and materials at the time the agenda is posted. Typically, this will occur ~~eleven~~<sup>11</sup> days before the meeting. Materials that are not available at the time of agenda posting will be distributed as soon as feasible before the meeting. Materials that are distributed to a majority of Council will be made available to the public at the same time, as required by law. Some materials, such as presentation materials or "supplemental memoranda (previously referred to as "at places" memoranda) may be distributed to Council

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mMembers and the public at the meeting.

**DC. Late Submittal of Correspondence or Other Information Related to Planning Applications**

In order to allow for adequate staff review and analysis, and to ensure public access to information, all plans, correspondence, and other documents supporting planning applications being heard by the City Council must be submitted to staff not later than noon 5five working days prior to the release of the Council Agenda Packet. If any correspondence or other information is submitted after this deadline to Council members or staff, and staff determines additional review is needed, staff will reschedule the item for a future Council meeting. If a Council member receives planning application materials from a project applicant, or receives other significant material related to the application from any source, he or she shall notify the City Clerk and the City Manager as soon as possible so that all relevant material can be entered into the official record and made available to all parties and the public. ~~There are no restrictions on the rights of applicants or others to comment or respond to information contained within the Staff Report.~~ At the meeting the City Council may determine whether to continue or refer the item to the appropriate Board and/or Commission if significant changes to a project or significant new information become known. ~~Nothing in this statement is intended to restrict the rights of applicants or other interested parties to respond to information contained in or attached to a~~the Staff Report.

**2.2. The Mayor and Vice Mayor Should Work with Staff to Plan the Council Meetings**

There are three purposes to the pre-Council planning meeting: 1) to plan how the meeting will be conducted, including review of approximate time allocation of Staff Report presentations and to ensure adequate time for large complex items; 2) to identify any issues or questions that may need greater staff preparation for the meeting; and 3) to discuss future meetings. Consideration in building the agenda should be given to the potential length of the meeting and at what point items of significant public concern may be heard.

The purpose of the meeting is not to work on policy issues. Normally, only the Mayor and Vice Mayor are expected to attend the pre-Council meetings with the City Manager and other CAOs, and Department Managers. The Mayor and Vice Mayor's role is to represent the interest of the entire Council.

**2.3. Attendance Procedures****A. Attendance Required**

Council mMembers, the City Clerk, City Attorney, and City Manager, along with any other eCity officers and department heads that have been requested to be present, shall take their regular stations in the Council eChambers at the start of every scheduled meeting. The Presiding Officer will ensure that each meeting will include at least one 10-minute break. The Council expects its members to attend regularly and notify the City Clerk of any planned absences. The Council may levy fines of up to \$250.00 against Council members who willfully or negligently fail to attend meetings. (PAMC section 2.04.050-)..

**B. Remote Attendance of Council Members at Council and Committee Meetings** [UPDATED to comply with law]

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Council members are strongly encouraged to attend meetings in person. State law allows Council members to attend meetings remotely by following the procedures outlined in Government Code Section 54953(b) (“Standard Remote Attendance”) or the procedures outlined in Assembly Bill 2449 (2022) (“AB 2449 Remote Attendance”). For convenience, these procedures are described below and are current as of the date of Handbook revision. If state law is subsequently amended, the amended terms of State law will apply.

- 1) Number of Remote Appearances. Remote attendance shall be permitted not more than **3 five (5)** times a year. This includes remote attendance at meetings of **Council and Council committees**. No more than two meetings may be attended remotely for “just cause,” as described below.
  
- 2) General Procedures for Appearing Remotely. Council members must follow mandatory procedures set forth in State law. ~~For convenience, these procedures are described below and are current as of the date of Handbook revision. If state law is subsequently amended, the amended terms of State law will apply.~~ At any meeting where a Council member is attending remotely, the following requirements must be met:
  - i. ~~In addition, a~~ At least a quorum of the Council must participate from a singular physical location within the City (Government Code Section 54953(b)(3)).
  - ii. The agenda must identify and include an opportunity for the public to attend and directly address the council member through a call-in option, an internet-based service option, and in-person at the location of the meeting.
  - iii. Council members may not take action if there is an unresolved disruption to the meeting broadcast, to a remote council member’s audio or visual feed, or to the ability to take call-in or internet-based public comment.

If these ~~two above~~ threshold requirements are can be met, the Council member ~~who will be appearing telephonically attending remotely~~ must ensure they follow the procedures associated with either Standard Remote Attendance or AB 2449 Remote Attendance. must ensure that:

- 3) Standard Remote Attendance Procedures. A Council member attending remotely using these procedures must ensure that:
  - a. The meeting agenda identifies the ~~teleconference remote attendance~~ location and is posted at that location in an area that is accessible and visible 24 hours a day for at least 72 hours prior to the meeting.
  - b. The ~~remote attendance teleconference~~ location is open and fully accessible to the public, and fully accessible under the Americans with Disabilities Act, throughout the entire meeting. These requirements apply to private residences, hotel rooms, and similar facilities, all of which must remain fully open and accessible throughout the meeting, without requiring identification or registration.
  - c. The ~~remote attendance teleconference~~ technology used is open and fully accessible



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to all members of the public, including those with disabilities.

- d. Members of the public who attend the meeting at the remote attendance teleconference location have the same opportunity to address the Council from the remote location that they would if they were present in Council Chambers.
- e. The remote attendance teleconference location must not require an admission fee or any payment for attendance. If the meeting will include a closed session, the Council Member must also ensure that there is a private location available for that portion of the meeting.

If the Council Member intending to follow the procedures of Standard Remote Attendance determines that any or all of these requirements cannot be met, he or she shall not participate in the meeting via teleconference remotely using Standard Remote Attendance procedures.

*Standard Remote Attendance Guidelines: [UPDATED to comply with current practice]*

- Five days written notice in advance of the publication of the agenda must be given by the Council member to the City Clerk's office about their intent to participate remotely; the notice must include the address at which the remote attendance will occur, and the address the Council packet should be mailed to, if a hard copy is requested.
- The Council member is responsible for posting the Council agenda in the remote location, or having the agenda posted by somebody at the location and confirming that posting has occurred. The City Clerk will assist, if necessary, by emailing, faxing or mailing the agenda to whatever address or fax number the Council member requests; however, it is the Council member's responsibility to ensure that the agenda arrives and is posted. If the Council Member will need the assistance of the City Clerk in delivery of the agenda, the fax number or address must be included in the five-day advance written notice above.
- The Council Member must ensure that the location will be publicly accessible while the meeting is in progress.
- The Council Member must state at the beginning of the Council meeting that the posting requirement was met at the location and that the location is publicly accessible and must describe the location.

AB 2449 Remote Attendance Procedures. A Council member attending remotely using these procedures must ensure that: **[NEW SECTION TO REFLECT NEW LAW]**

- 1 The Council member has just cause to do so, pursuant to AB 2449. "Just cause" is defined as:
  - a. a childcare or caregiving need of a child, parent, grandparent, grandchild, sibling, spouse, or domestic partner that requires remote attendance,
  - b. a contagious illness that prevents in-person attendance,
  - c. a need related to a physical or mental disability which cannot be resolved by a request for reasonable accommodation, or

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- d. travel while on the business of a state or local agency.
- 2 Notice. A Council member with just cause to attend remotely must notify the Council or Council committee and the City Clerk at the earliest possible opportunity, including at the start of the meeting, of their need to participate remotely and provide a general description of the circumstances.
- 3 The Council member is facing emergency circumstances that justify remote attendance and the Council or Council committee approves of their remote attendance pursuant to AB 2449.
  - a. "Emergency circumstances" is defined as a physical or family medical emergency that prevents a Commission Member from attending the UAC meeting in person.
  - b. Notification and acceptance.
    - i. A Council member attending remotely due to emergency circumstances must notify the Council or Council committee and the City Clerk at the earliest possible opportunity.
    - ii. The Council or Council committee must request a general description of the circumstances relating to the council member's need to appear remotely. The description does not need to have more than 20 words, and the council member does not have to disclose any personal medical information.
    - iii. At the earliest opportunity available to it, the Council or Council committee may, by a majority vote of its members, take action on the request to approve or disapprove it. If the request does not allow sufficient time to place it on the agenda for the meeting for which the request is made, the legislative body may take action on the request at the beginning of the meeting by majority vote.
- 4 Disclosures. Council members attending remotely must publicly disclose at the meeting before any action is taken whether any other individuals 18 years of age or older are present in the room at the remote location with the member and the general nature of the member's relationship with the individual.
- 5 Technology. All technology necessary for to attend remotely must function at all times, which must include two-way, live audio and visual communication.

If the Council Member intending to follow the procedures of AB 2449 Remote Attendance determines that any or all of these requirements cannot be met, he or she shall not participate in the meeting remotely using AB 2449 Remote Attendance procedures.

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*AB 2449 Remote Attendance Guidelines:*

At the start of the meeting, the Council member attending remotely may use the following language to identify under which provision they are attending remotely:

<p><b>Provision 1:</b></p> <p>“I have just cause to attend this meeting remotely under AB 2449. I have not attended a meeting remotely due to just cause more than once this calendar year. I have attended [NUMBER] meetings remotely this calendar year. I must attend this meeting remotely because...</p> <ol style="list-style-type: none"> <li>1. “... I must provide caregiving to [RELATION].”</li> <li>2. “... a contagious illness prevents me from attending in person.”</li> <li>3. “... I have a need related to a disability which could not be accommodated at this meeting.”</li> <li>4. “... I am travelling while on official business of [STATE OR LOCAL AGENCY].” “In this room, I am accompanied by...</li> <li>5. “...no one over the age of 18.”</li> <li>6. “...one or more individuals over the age of 18. They are [RELATION (e.g., my spouse, coworker, medical provider)].”</li> </ol>
<p><b>Provision 2:</b></p> <p>“Due to emergency circumstances, I request to attend this meeting remotely under AB 2449. I have attended [NUMBER] meetings remotely this calendar year. The [PHYSICAL OR FAMILY] medical emergency I am facing requires my remote attendance because [BRIEF DESCRIPTION].”</p> <ol style="list-style-type: none"> <li>2) “In this room, I am accompanied by...</li> <li>3) “...no one over the age of 18.”</li> <li>4) “...one or more individuals over the age of 18. They are [RELATION (e.g., my spouse, coworker, medical provider)].”</li> </ol>

**2.4. Colleagues Memos**

~~Any two~~ Council ~~m~~Members may bring forward a colleagues memo on any topic to be considered by the entire Council. A minimum of two Council members are required to place such a memo on the agenda, reflective of the Council procedure requiring a motion and a second for consideration of a motion by the Council. Up to three Council members may sign a colleague memo. To comply with the Brown Act, three is the maximum number Council members who may discuss or sign onto a colleagues memo. Prior to preparing a colleagues memo, Council ~~m~~Members ~~will~~should consult with the City Manager to determine whether the City Manager is ~~or is not~~ able to address the issues as part of ~~his/her~~their operational authority and within current budgeted resources. Colleagues memos should have a section drafted by the City Manager that identifies any potential staffing or fiscal impacts of the contemplated action. ~~This section will be drafted by the City Manager.~~ Council members shall provide a copy of the proposed memo to the City Manager and City Attorney prior to finalization. Completed Council colleagues memos ~~shall~~should be provided to the City Manager, City Attorney and City Clerk’s staff by noon on the Tuesday 11 days prior to the Council meeting that the memo is intended to be agendized, to provide time for the City Clerk to process for the Council packet with as much advance notice as possible, to provide time for staff

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to prepare the resource impact section and prepare the memo for placement on the agenda.

The ~~City~~ Council will not take action on the night that a colleagues memo is introduced if it has any implications for staff resources or current work priorities which are not addressed in the memo. The Council will discuss the colleagues memo and refer it to a committee or direct the City Manager to agendize the matter for Council action, ~~allowing City staff time to prepare a summary of staffing and resource impacts.~~ Action may be taken immediately by the Council on colleagues memos where there are no resource or staffing implications, or where these implications are fully outlined in the colleagues memo. The Brown Act requires that the public be fully informed of the potential action by the Council when the agenda is published, ~~and in no event less than at least 72 hours before a scheduled regular Council meeting.~~ In order to satisfy the Brown Act requirements, the Council should consult with the City Attorney to ensure that the proposed title to the colleagues memo contains all actions that the Council mMembers want completed on the night of the Council review.

<b>Existing Language</b>
None
<b>Proposed New Language</b>
Council members nearing the end of their term desiring to submit a colleagues memo should consider submittal timing and steps needed in order to ensure Council discussion before the end of their term.

\* \* \*

**SECTION 3 - CITY COUNCIL MEETING ORDER OF THE AGENDA** (exist. Procedures 2.4)

City Council agendas will be prepared by the City Clerk and presented to the City Council in the order described below, except as determined otherwise by the Mayor in consultation with the City Manager. In setting the agenda, the typical order of agenda items is as shown below but the ordering can be changed in the agenda-setting process if needed. ~~It is the Council's policy to hear the major items of business first at each meeting, to the extent possible.~~ The City Manager, with prior approval of the Mayor, is authorized to designate upon the agenda ~~of the Council~~ items that shall be taken up first or at a specific time during the course of the meeting. (PAMC section 2.04.070.) The City Council may take matters up out of order upon approval by a majority vote of those present:

- a. Call to Order
- b. Special Orders of the Day
- c. Study Session and/or Closed Session
- d. Agenda Changes, Additions and Deletions
- e. ~~Oral Communications~~ General Public Comment
- f. ~~Approval of Minutes~~
- g.f. Consent Calendar ~~Agenda~~

Items may be placed upon the consent calendar by any council-appointed officer whenever, in such officer's judgment, such items are expected to be routinely approved without discussion or debate. Council Minutes are approved on Consent. The consent calendar shall be voted upon as

Attachment: DRAFT CPP Handbook for P&S Discussion at 12-13-2022 Committee Meeting (15019 : Council Procedures and Protocols

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one item.

~~h.g.~~ City Manager Comments

~~i.h.~~ Action Items

~~j.~~ ~~Inter Governmental Legislative Affairs~~

~~k.i.~~ Council Member Questions, Comments and Announcements

~~l.j.~~ Adjournment

#### Items Considered After 10:30 p.m.

The ~~City~~ Council makes every effort to end its meetings before 11:~~00~~ p.m. With that goal in mind, ~~the~~ Council ~~also~~ generally does not ~~take up~~ start discussion of new matters after 10:30 p.m. Before 10:~~00~~ p.m. the Council will decide and announce whether it will begin consideration of any agenda items after 10:30 p.m. and, if so, which specific items will be taken up.

### 3.1. Call to Order

### 3.2. Closed Sessions [UPDATED to comply with law and reduce repetitive language]

Closed sessions are the only part of a Council meeting that the public cannot attend though they are allowed to make public comments before the start of the closed session. Council may meet in closed session only as specifically authorized by State law. The most common types of closed sessions are labor negotiations, litigation, employment issues, and real estate negotiations.

The Council ~~must~~ will make a public report after the session ~~when certain kinds of actions are taken~~ where required by State law.

#### A. Closed Session Requirements

##### 1) Announcements Before Closed Sessions

The Mayor/City Clerk shall announce the item or items to be considered in closed session by reference to the appropriate agenda number or letter, or in an alternate form that shall be provided by the City Attorney.

##### 2) Public Comments

Members of the public are permitted to make public comments on closed session matters. The City Clerk shall be present in the open session to record Council attendance and any statements made ~~during oral communications by the public~~ or by the Council.

##### 3) Vote to Go Into Closed Session

The Council shall vote to go into closed session.

##### 4) Attendance

The City Manager and City Attorney, or their designees, shall attend closed sessions unless it is necessary to excuse them. ~~Only such a~~ additional staff shall attend as ~~are~~ necessary and then only if the legal privileges of confidentiality obtained in an executive session are ~~maintained~~ not waived.

##### 5) Public Reports

State Law and a Palo Alto initiative require the Council to make a public report after a closed session when certain kinds of actions are taken: (PAMC section 2.04.030-). Reports from

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closed sessions shall be made by the Mayor, the Vice Mayor in the Mayor's absence, or such other City representative as designated by the Council. Such designated person is the only individual authorized to make public statements concerning the closed session.

It is the policy of the City Council to inform the public of action taken in closed session to the greatest extent possible. It is recognized, however, that the need for confidentiality is inherent in closed sessions and that certain matters if revealed may be a detriment to the results desired. The Council shall publicly report:

(a) any decision to appoint, employ, or dismiss a public employee and the roll call vote thereon at its next public meeting,

(b) actions related to litigation and the roll call vote on such actions, unless the report would, in the written opinion of the City Attorney for specifically stated reasons, clearly jeopardize the City's ability to effectuate service of process on one or more unserved parties or impair the City's ability to resolve the matter through negotiation, mediation or other form of settlement. Notwithstanding the City Attorney's written opinion, the Council may under any circumstance, by majority vote, determine that it is in the City's best interests to disclose actions taken in closed session related to litigation. The public report shall be given as soon as possible, but no later than the next regular meeting, and shall include the vote or abstention of every member present. The City Attorney's written opinion shall be made public, along with any action taken and any vote thereon, as soon as any litigation is concluded. The City Attorney shall record any action and vote upon such forms as the City Attorney may deem desirable.

6) *No Minutes*

No minutes of closed sessions shall be kept. The City Attorney shall record the information necessary to comply with State law and Municipal Code section 2.04.030. ~~and the Palo Alto initiative.~~

7) *Confidentiality*

No person in attendance at a closed session may disclose the substance or effect of any matter discussed during the session ~~—(PAMC section 2.04.040—)~~, except to the extent authorized by a majority vote of Council or as required by a court.

### 3.3. Study Sessions

Study Sessions are meetings agenda items during which the Council receives information about City business in an informal setting. Study sessions are intended to be discussion items only. ~~The informal study session setting is intended to encourage in-depth discussion and detailed questioning and brainstorming by Council on issues of significant interest, including City policy matters, zoning applications, and major public works projects. The Council may discuss the material freely without following formal rules of parliamentary procedure. Staff may be directed to bring matters back for future Council consideration as no action can be taken at a study session.~~ The Decorum rules still apply to the behavior of the Council and public.

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**A. Study Session Procedures**1) Time

Special study sessions will be held as needed.

2) No Formal Rules Topics and Process

Study sessions are intended to be conducive to in-depth factual presentations by City staff and detailed questioning and brainstorming by Council on issues of significant interest. The Council may discuss the material freely without following formal rules of parliamentary procedure, and the Mayor shall have discretion to determine the appropriate process for conducting the study session, including when public comment and oral communications will be heard.

3) Public Participation

Members of the public are allowed to make public comments on study session matters as directed by the presiding officer. The general rules of decorum apply.

4) No Final Action Taken

Staff may be directed to bring matters back for Council consideration at future meetings, as no action can be taken.

**3.4. Special Orders of the Day****3.5. Agenda Changes, Additions, and Deletions**

A. When the Council is unable to complete its agenda, the remaining business will generally be rescheduled as follows: ~~(Nothing in this section shall be deemed to supersede or conflict with state law).~~

## 1) Items Rescheduled to a Date Uncertain

When Council reschedules an item to a date uncertain, the City Manager, Clerk and Mayor shall confer on an appropriate date to reschedule the item.

## 2) Items Rescheduled to a Date Certain

Council may reschedule an item to a specific future Council meeting.

## B. Adding New Items to the Agenda

~~No matters other than those Only matters~~ on the agenda shall be taken up finally acted upon by the Council, except in cases of emergency, as defined by State law. ~~However, emergency actions (as defined in Government Code section 54956.5) and matters upon which there is a lawful need to take immediate action (as defined in Government Code section 54954.2) may, with the consent of two thirds, or all members present if less than two thirds are present, be considered and acted upon by the Council.~~

**3.6. ~~Oral Communications~~ General Public Comment (see Section 5 on Public Participation for more details about "General Public Comment")**

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**3.7. Consent Agenda**

The Consent ~~calendar~~ Agenda portion is the section where items not anticipated to require discussion can be presented and acted upon efficiently by Council. This generally includes administrative items; implementation of policies and programs previously approved by Council, including contracts; and other routine or non-controversial items shall be presented. The Mayor and City Manager should be sensitive to high dollar value ~~items~~ contracts and consider placing those items in the action agenda section. The consent section may include:

**A. Ordinances and Resolutions**

The following ordinances and resolutions may appear on a consent calendar:

- Second Reading (passage and adoption) of Ordinances.
- Resolutions that are ceremonial in nature.
- Ordinances or resolutions that implement a prior Council policy direction in the manner contemplated by the Council's previous actions, in the Adopted Budget (including the Capital Improvement Program and especially in the department key plans); the Council Priorities, and other similar sources.
- Budget amendments that accept funding such as grants or gifts, provided Council has previously approved the activity or program.
- Resolutions approving funding applications, such as grants or loans, provided that the program or activity has been previously approved by Council.
- Clerical amendments to local laws.
- Conforming amendments required by State law, except items of significant public interest.

**B. Administrative Matters Including Contracts, Appointments, Approval of Applications, and Any Other Matter**

An administrative matter may be placed on the consent calendar if it is:

- 1 An action that is merely the administrative execution of previous Council direction. The Council direction and vote will be quoted in the Staff Report accompanying the item.
- 2 Contracts for which the subject or scope of work has been previously reviewed by the City Council.
- 3 A contract for goods, general services, professional services, public works projects, dark fiber licensing contracts or wholesale commodities, purchases, as outlined in the Purchasing Ordinance, provided such contracts represent the customary and usual business of the department as included in the Adopted Budget. Examples include: routine maintenance contracts, annual audit agreements; software and hardware support agreements, janitorial services, and copier agreements or postage machine agreements.
- ~~4~~ Rejection of bids.
- ~~5~~ Designation of heritage trees.
- ~~6~~ Designation of historic building at the request of the property owner if there are no unusual policy ramifications.
- ~~7~~ Approval of funding applications, such as grants or loans, provided that Council has previously approved the general program or activity.
- ~~7~~ Formal initiation, for consideration at a later date, of a zoning code amendment or review process, such as preliminary review. Items identified in the Municipal Code for placement on Consent. This includes, for example, certain appeals of determinations of the Director



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- Planning and Development Services.
- 8 Approval of minutes.
  - ~~9 Status report required by law for fee administration.~~
  - 9 Cancellation of meetings or scheduling of special meeting.
  - 10 Referral of an item to a Standing Committee, Committee, Board, Commission, or Council Appointed Officer
  - 11 Other similar matters as determined by the City Manager, in consultation with the Mayor.

~~2. Request to Refer Items to Any Council Standing Committee, Committee, Board, Commission or Council Appointed Officer:~~

~~The consent calendar includes matters for which staff is merely seeking Council approval of a referral to a Council standing committee or other City official, advisory board or commission. This does not preclude staff from Staff are permitted to making referrals to the standing committees. Staff uses such referrals in order to expedite the business of the full Council, since its agenda is so full. Discussion of a complex issue by another body, provides an opportunity for public input and extended discussion by the members of the body. The full Council is then able to benefit from the minutes of that discussion when the item comes back to the Council for final approval. This practice also allows the City/School Liaison Committee to consider items of interest to both agencies without having to go through the formality of a Council agenda referral.~~

**C. Items Unanimously Recommended for Approval by a Council Committee or Council-Appointed Board or Commission, Unless Otherwise Recommended by the Committee/Commission, Mayor, City Attorney or City Manager**

Items recommended unanimously for Approval by any Council committees and Council-Appointed Bboards and Ccommissions are generally placed on Consent, except Provided that Other Public Hearing Requirements are Not in Effect or Aas otherwise recommended by the Committee, Board or Commission, or the Mayor, City Manager or City Attorney, or as required by law.

**3.2. Public Comment on Consent Agenda**

Members of the public wishing to speak to items on the Consent Calendar shall be permitted to speak prior to Council Member requests to remove an item or the vote to adopt the Consent Calendar.

**4.3. No Discussion or Debate; Voting; Recusals; Council Speaking to a No Vote**

~~While No-There shall not be discussion or debate on any item on the Consent agenda. there is no Council discussion or debate shall be permitted upon items up on the Consent Agenda; however, a~~

A Council member who needs to recuse themselves from a Consent item shall inform the Mayor and make any public disclosure that is required. The Clerk shall record the recusal on the item.

Any Council Mmember may request that his or her vote be recorded as a "no" on any item or items on the Consent agenda. Any Consent item not receiving the number of "yes" votes

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~~required for the item is not approved, or "not participating" due to a specified conflict of interest on any individual item.~~

Council ~~m~~Members may ~~also~~ explain their "no" votes at the end of the Consent ~~Agenda~~Calendar, with ~~a 3-minute~~ ~~s~~ ~~time limit~~permitted for non-appeal items and 5 minutes for appeal items for each Council ~~m~~Member. Council ~~m~~Members may also submit statements in writing to the City Clerk before action is taken. The City Clerk shall preserve and make available such written statements in a manner consistent with the Brown Act and shall assure that the minutes of the meeting make reference to the existence and location of such written statements.

**5.4. Council Requests to Remove Items from Consent Agenda**

Three Council ~~m~~Members may request that an item be removed from the consent ~~calendar~~agenda following public comment on the ~~Cc~~Consent ~~a~~Agenda. ~~The City Manager's office should be advised whenever possible, in writing, of a request for removal no later than noon the Sunday before the meeting.~~

Removed items will be heard either later in the meeting or agendized for a subsequent meeting, depending upon the number of speakers, the anticipated length of the items that have been officially scheduled for discussion on a particular evening, the availability of staff required to support the discussion, and legally- required noticing procedures. The Mayor, in consultation with the City Manager, will decide when any removed items will be heard.

Council members who intend to request to remove an item should inform the City Manager's office no later than noon the Sunday before the meeting. This is so that the Manager can assess the operational impacts of rescheduling a removed item to a later agenda and, if appropriate, can arrange for appropriate staff to attend Council to support consideration of the item.

**3.8. City Manager Comments****3.9. Action Items****3.10. Council Member Questions, Comments, and Announcements (including reports on Boards, Commissions, and Committees)**

The purpose of this agenda item is to allow Council to ~~question staff~~ briefly ~~ask staff about~~ ~~on~~ matters upon which Council has taken action or given direction, make general comments as a reference to staff on factual matters of community concern, or make brief announcements in a manner consistent with Government Code section 54952.2. If more than brief statements are desired, the item shall be agendized for a future meeting in the manner otherwise provided by these Procedures, such as by the City Manager or through a Colleagues Memo. Major Ppolicy issues and Nnew assignments will not be given nor will major policy issues be discussed or considered in this item. To the extent possible, Council will confer with staff before raising matters under this agenda item. This agenda item will generally be limited to Council Member Questions, Comments, and Announcements will general last Uup to 15 minutes in length and the public may not comment ~~speak to matters discussed;~~

**3.11. Adjournment**

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**SECTION 4 - PROCEDURES AT CITY COUNCIL MEETINGS****4.1 Council Motion and Voting Processes throughout the Agenda (exist. Procedures 2.4 U and V)****A. Motions, Debate & Voting***Policy and Summary of Rules*

It is the policy of the Council to follow simplified rules of parliamentary procedure for motions, debate and voting as an alternative procedure to Robert's Rules of Order. These rules focus on the types of motions the Council can debate and when those motions are properly used. See the Summary Table below.

*Purpose*

The purpose of these rules to facilitate orderly and thorough discussion and debate of Council business in order to create open respectful discussion and fair results that serve the public interest. ~~These rules shall not be applied or used to create strategic advantage or unjust results.~~

*Summary of Rules*

~~Palo Alto uses an alternative procedure to does not follow Robert's Rules of Order. See the Summary Table below.~~

**B. Motions**

A motion is a formal proposal by a Council ~~M~~member asking that the Council take a specified action. A motion must receive a second before the Council can consider a matter. ~~Matters returning to the Council with unanimous approval from a standing committee will be introduced without a motion if directed by the committee.~~ Motions may be provided to the City Clerk in advance of the City Council meeting so that the Clerk can efficiently post the motion on the screen for the convenience of the community and Council members.

There are two types of motions; these are the "main" motion and any secondary motions. Only one main motion can be considered at a time. The main motion is the first motion to be made and receive a second. A secondary motion is described below which can be considered while a main motion is pending.

**4.2 Motion Procedures****A. Main Motion Procedures:***1) Get the Floor*

A Council ~~m~~Member must receive the permission of the Mayor (or other presiding officer) before making a motion.

*2) State the Motion*

A motion is made by a Council ~~m~~Member (the "maker") stating his or her proposal. Longer proposals can be written ~~and may be in the form of a resolution.~~

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3) Second Required

Any other Council ~~m~~M~~ember~~ (including the presiding officer) who supports the proposal (or who simply wishes it to be considered) may “second” the motion without first being recognized. ~~A motion to raise a question of personal privilege does not require a second.~~

4) Motion Transcribed/Restated

~~The Mayor should restate the motion for the record, particularly if it is long or complex. The Clerk shall transcribe the motion so that Council members, the public and staff can read it.~~

5) Lack of a Second

If there is no second stated immediately, the Mayor should ask whether there is a second. If no Council Member seconds the motion the matter will not be considered.

6) Discussion

The maker shall be the first Council ~~M~~m~~ember~~ recognized to speak on the motion if it receives a second. ~~The seconder shall be the second Council member to speak on the motion.~~ Generally Council ~~m~~M~~embers~~ will speak only once with respect to a motion. If the Mayor or Council permits any Council ~~M~~m~~ember~~ to speak more than once on a motion, all Council ~~m~~M~~embers~~ shall receive the same privilege.

7) Secondary Motions

Secondary motions may be made by a Council ~~M~~m~~ember~~ upon getting the floor.

8) Action

After discussion is complete the Council will vote on the motion under consideration.

**B. Secondary Motion Procedures**

~~Only one~~When a main motion may be entertained by Council at a time. is before the Council, no new main motion shall be entertained.The Council recognizes the following secondary motions which may be considered while a main motion is pending. These motions shall have precedence in the order listed below. This means that a secondary motion that is higher on the list will be considered ahead of a pending secondary motion that is lower on the list:

The purpose of the allowed secondary motions is summarized in the following text and table.

1) Fix the time to which to adjourn

This motion sets a time for continuation of the meeting. It requires a second, is amendable and is debatable only as to the time to which the meeting is adjourned.

2) Adjourn

This motion ends the meeting or adjourns it to another time. It requires a second and is not debatable except to set the time to which the meeting is adjourned, if applicable. A motion to adjourn shall be in order at any time, except as follows: (a) when repeated without intervening business or discussion; (b) when made as an interruption of a member while speaking; (c) when the previous question has been ordered; and (d) while a vote is being taken.

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3) Take a recess

This motion interrupts the meeting temporarily. It is amendable but is not debatable.

4) Raise a question of personal privilege

This motion allows a Council Member to address the Council on a question of personal privilege and shall be limited to cases in which the Council Member's integrity, character or motives are questioned or when the welfare of the Council is concerned. The maker of the motion may interrupt another speaker if the presiding officer recognizes the "privilege." The motion does not require a second, is not amendable and is not debatable.

5) Lay on the table

This motion is used to interrupt business for more urgent business. A motion to lay on the table requires a second, is not amendable and is not debatable. It shall preclude all amendments or debate of the subject under consideration. If the motion prevails, and the subject is tabled, the matter must be reagendaized in the future if further consideration is to be given to the matter.

6) Previous question

This motion "calls the question" by closing debate on the pending motion. A motion for previous question requires a second, is not debatable and is not amendable. It applies to all previous motions on the subject unless otherwise specified by the maker of the motion. If motion for previous question fails, debate is reopened; if motion for previous question passes, then vote on the pending motion. A motion for previous question requires a two-thirds vote of those Council mMembers present and voting.

7) Limit or extend debate

This motion limits or extends the time for the Council or any Council Member to debate a motion. It requires a second, is amendable and is not debatable. The motion requires a two-thirds vote of those Council mMembers present and voting.

8) Continue to a certain time

This motion continues a matter to another, specified time. It requires a second, is amendable and is debatable as to propriety of postponement and time set.

9) Refer to a city agency, body, committee, board, commission or officer

This motion sends a subject to another city agency, body, committee, board, commission or officer for further study and report back to Council, at which time subject is fully debated. It requires a second, is amendable, and is debatable only as to the propriety of referring. The substance of the subject being referred shall not be discussed at the time the motion to refer is made.

10) Amend or substitute

This motion changes or reverses the main motion. It requires a second, is amendable, and is debatable only when the motion to which it applies is debatable. A motion to amend an amendment is in order, but one to amend an amendment to an amendment is not. An amendment modifying a motion is in order but an amendment raising an independent question or one that is not germane to the main motion shall not be in order. Amendments take precedence over the main motion and the motion to postpone indefinitely.

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**C. Motion Process Reference Chart**

Motion	Description	2 <sup>nd</sup> Required	Debatable	Amendable	2/3 Vote
Fix the time to which to adjourn	Sets a next date and time for continuation of the meeting	<del>YES</del>	Only as to time to which the meeting is adjourned	<del>YES</del>	<u>NO</u>
Adjourn	Sets time to adjourn. Not in order if (a) repeated without intervening business (b) made as an interruption of a member while speaking; (c) the previous question has been ordered; and (d) while a vote is being taken	<del>YES</del>	Only to set the time to which the meeting is adjourned	<u>NO</u>	<u>NO</u>
Take a recess	Purpose is to interrupt the meeting	<del>YES</del>	<u>NO</u>	<del>YES</del>	<u>NO</u>
Raise a question of privilege	<u>Allows member to address Council on a question of personal privilege limited to Council welfare or cases where a member's personal integrity, character, or motives are questioned.</u>	<u>NO</u>	<u>NO</u>	<u>NO</u>	<u>NO</u>
Lay on the table	Interrupts business for more urgent business	<del>YES</del>	<u>NO</u>	<u>NO</u>	<u>NO</u>
Previous question (close debate or "call the question")	Closes debate on pending motion	<del>YES</del>	<u>NO</u>	<u>NO</u>	<del>YES</del>
Limit or extend limits of debate	Purpose is to limit or extend debate	<del>YES</del>	<u>NO</u>	<del>YES</del>	<del>YES</del>
Motion to continue to a certain time	Continues the matter to another, specified time	<del>YES</del>	<del>YES</del>	<del>YES</del>	<u>NO</u>
Refer to committee	Sends subject to another city agency, body, committee, board, commission or officer for further study and report back to council, at which time subject is fully debated	<del>YES</del>	Only as to propriety of referring, not substance of referral	<del>YES</del>	<u>NO</u>
Amend or substitute	Modifies (or reverses course of) proposed action. Cannot raise independent question. Can amend an amendment, but no further	<del>YES</del>	Only if underlying motion is debatable	<del>YES</del>	<u>NO</u>
<u>Motion to Reconsider</u>	<u>Motion that can be made only during the meeting or adjourned meeting thereof the action was taken</u>	<u>YES</u>	<u>YES</u>	<u>NO</u>	<u>NO</u>

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**4.3. Voting and Debate of Agenda Items****1. Presiding officer to ~~state~~ review motion**

The presiding officer shall assure that all motions are clearly stated before allowing debate to begin. The presiding officer and the maker of the motion may restate the motion or may direct shall work with the City Clerk to ~~restate~~clarify the motion before allowing debate to begin. The presiding officer ~~shall restate~~may review the motion ~~or direct the City Clerk to restate the motion~~ prior to voting.

**2. Presiding officer may debate and vote**

The presiding officer may move, second and debate from the chair, subject only to such limitations of debate as are by these rules imposed on all Council mMembers. The presiding officer shall not be deprived of any of the rights and privileges of a Council Mmember.

**3. Division of question**

If the question contains two or more divisible propositions, each of which is capable of standing as a complete proposition if the others are removed, the presiding officer may, and upon request of a Council member shall, divide the same. The presiding officer's determination shall be appealable by any Council Member.

**4. Withdrawal of motion**

A motion may only~~not~~ be withdrawn by the maker with~~out~~ the consent of the Council Member seconding it.

**5. Change of vote**

Council mMembers may change their votes before the next item on the agenda is called.

**6. Voting**

On the passage of every motion, the vote shall be taken by voice or roll call or electronic voting device and entered in full upon the record, except where state law requires a roll call vote.

**~~7. Silence constitutes affirmative vote~~**

~~Council mMembers who are silent during a voice vote shall have their vote recorded as an affirmative vote, except when individual Council mMembers have stated in advance that they will not be voting.~~

**~~8.7. Failure to vote~~**

~~It is the responsibility of every Council mMember to vote unless the member is recused~~unless disqualified for cause accepted by the Council or by opinion of the City Attorney~~. No Council mMember can be compelled to vote.~~

**9.8. Abstaining from vote [UPDATED to factor in key info from Item G above]**

Council mMembers should only abstain if they are not sufficiently informed about an item, e.g. when there was a prior hearing meeting on the topic and they were unable to view the prior meeting before the current meeting. In the event of an abstention, or silence during a vote, the abstainer in effect, "consents" that a majority of the quorum of the Council mMembers present may

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act for him or her.

**10.9. Not participating [UPDATED to comply with current law]**

A Council member who is recused from an item due to a conflict of interest, common law bias, or other legal prohibition shall make disclosures required by law, leave the dais if required, and not participate in any way in the discussion or determination of the item. A Council member may otherwise disqualify himself to avoid an appearance of impropriety.

**11.10. Tie votes**

Tie votes may be reconsidered during the time permitted by these rules on motion by any member of the Council voting ~~ay~~yes or ~~na~~no during the original vote. Before a motion is made on the next item on the agenda, any member of the Council may make a motion to continue the matter to another date. To the extent allowed by law, it is the Council's intention that ~~A~~any continuance hereunder shall suspend the running of any time in which action of the ~~City~~Council is required by law. Nothing herein shall be construed to prevent any Council member from recommending the ~~agendizing~~ of a matter that resulted in a tie vote for a subsequent meeting.

**12.11. Motion to reconsider**

A motion to reconsider any action taken by the Council may be made only during the meeting or adjourned meeting ~~thereof~~ when the action was taken. A motion to reconsider requires a second, is debatable and is not amendable. The motion must be made by one of the prevailing side of an issue but may be seconded by any Council member. A motion to reconsider may be made at any time and shall have precedence over all other motions, or while a Council member has the floor, providing that no vested rights are impaired. The purpose of reconsideration is to bring back the matter for review. If a motion to reconsider fails, it may not itself be reconsidered. Reconsideration may ~~not~~ be moved ~~more than~~only once on the same motion. However, Nothing herein shall be construed to prevent any Council ~~M~~m member may~~from~~ make~~ing~~ a motion to rescind such action at a subsequent meeting of the Council.

**13.12. Appeal from the decision of presiding officer**

When the rules are silent, the presiding officer shall decide all questions of order, subject to appeal by a Council Member. When in doubt, the presiding officer may submit the question to the Council, in which case a majority vote shall prevail. Any decision or ruling of the presiding officer may be appealed by request of any member. The presiding officer shall call for a roll call or electronic voting device vote to determine if the presiding officer's ruling shall be upheld. If said vote passes or results in a tie vote, the presiding officer's ruling shall stand. If said vote fails, the decision or ruling of the presiding officer is reversed.

**14.13. Getting the floor; improper references to be avoided**

Every Council Member desiring to speak shall address the ~~chair~~presiding officer and, upon recognition by the presiding officer, every Council ~~M~~m member shall be confined to the question under debate, avoiding all indecorous language and personal attacks.

**15.14. Interruptions**

Except for being called to order, a Council ~~M~~m member once recognized, shall not be interrupted when speaking, except as otherwise provided for in these rules. A Council ~~M~~m member called to order



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while speaking shall cease speaking until the question or order is determined, and, if in order, said Council Member shall be permitted to proceed.

**15. Council member Speaking Time**

<u>Existing Language</u>
<u>None</u>
<u>Proposed Language</u>
<u>The presiding officer shall give each Council member up to 5 minutes to speak in each round of discussion during discussions on Council items where discussion takes place. The Council shall follow the speaking times set by the presiding officer and the Presiding Officer or Vice Mayor shall enforce the speaking time set.</u>

**4.4 Quasi-Judicial Matters**

**A. Quasi-Judicial/~~Planned Community~~ Matters**

It is the policy of the Council to assure that the due process rights of all persons are protected during City hearings. A “quasi-judicial” hearing is a hearing that requires a higher level of procedural due process because of the potential impact on life, liberty or property. Usually, quasi-judicial hearings involve consideration of an application a single parcel of land to develop real property. The City, including Council and associated Boards and Commissions, and apply reaches a determination by applying standards and requirements in existing law to the facts and evidence submitted in the hearing in the context of existing law. Findings must be stated to explain the evidentiary basis for the Council’s final decision.

*Purpose*

These rules are intended to assure that City Council decision making on quasi-judicial matters is based upon facts and evidence known to all parties and to support the role of Boards and Commissions in making independent recommendations to Council.

*General Requirements*

~~For purposes of this Section IV, a Quasi-Judicial Project subject to these rules is a formulated plan to go forward with a particular project or development.~~

*i. Quasi-Judicial Proceedings Defined*

Quasi-judicial proceedings subject to these procedural rules include hearings involving the following matters:

- a. Conditional Use Permits
- b. Variances
- c. Home Improvement Exceptions
- d. Design Enhancement Exceptions
- e. Subdivisions, other than final map approvals
- f. Architectural Review
- ~~g. Assessment Protest Hearings~~
- ~~h.g. Other Matters as Determined by the City Attorney~~
- ~~i. Appeals related to any of the above~~
- ~~j. Environmental Review relating to any of the above~~

Attachment: DRAFT CPP Handbook for P&S Discussion at 12-13-2022 Committee Meeting (15019 : Council Procedures and Protocols

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*ii. Restrictions on Council Communications Outside of Quasi-Judicial Hearings*

It is the policy of the Council to discourage the gathering and submission of information by Council ~~m~~Members outside of any noticed public meeting, prior to final recommendations by the Architectural Review Board or Planning & Transportation Commission. The following procedural guidelines are intended to implement this policy but shall not be construed to create any remedy or right of action.

*iii. Identification of Quasi-Judicial Matters*

The City Attorney, in conjunction with the City Clerk and City Manager, will identify agenda items involving quasi-judicial ~~decisions~~matters on both the tentative and regular Council agendas. This identification is intended to inform the Council, interested parties, and the public that this policy will apply to the ~~item~~matter.

*iv. Council to Track Contacts*

Council ~~m~~Members ~~will use their best efforts to~~should track contacts ~~with any person or entity pertaining to such identified~~ quasi-judicial/~~planned community decision items~~ matters. Contacts include conversations, meetings, site visits, mailings, or presentations during which substantial factual information about the item is gathered by or submitted to the Council Member.

*v. Disclosure*

When the ~~item~~matter is ~~presented~~agendized to ~~the~~Council for hearing, Council ~~m~~Members will disclose any contacts which have significantly influenced their preliminary views or opinions about the item. The disclosure may be oral or written and should explain the substance of the contact so that ~~the project applicant,~~ other Council ~~m~~Members, interested parties, and the public will have an opportunity to ~~become apprised~~learn of the factors influencing the Council's decision and to attempt to controvert or rebut any such factor during the hearing. Disclosure alone will not be deemed sufficient basis for a request to continue the item. A contact or the disclosure of a contact shall not be deemed grounds for disqualification of a Council Member from participation in a quasi-judicial/~~planned community decision~~matter unless the Council Member, ~~in consultation with the City Attorney,~~ determines that the nature of the contact is such that it is not possible for the Council Member to reach an impartial decision on the item.

*vi. No Contacts after Hearings*

Following closure of ~~the~~a quasi-judicial hearing, and prior to a final decision, Council Members will refrain from any contacts pertaining to the item, other than clarifying questions directed to City staff.

*vii. Written Findings Required*

On any matter for which state law or City ordinance requires the preparation of written findings, the staff report and other materials submitted on the matter will contain findings proposed for adoption by the Council. Any motion directly or impliedly rejecting the proposed findings must include a statement of alternative or modified findings or a direction that the

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matter under consideration be continued for a reasonable period of time in order for staff to prepare a new set of proposed findings consistent with the evidence which has been presented and the decision which is anticipated.

viii. Rules of Evidence

Council hearings need not be conducted according to formal rules of evidence. Any relevant evidence may be considered if it is the sort of evidence upon which responsible persons rely in the conduct of serious affairs. The presiding officer may exclude irrelevant or redundant testimony and may make such other rulings as may be necessary for the orderly conduct of the proceedings while ensuring basic fairness and full consideration of the issues involved. Evidentiary objections shall be deemed waived unless made in a timely fashion before the Council.

~~ix. Burden of Proof~~

~~The applicant and appellant shall bear the burden of proof on all aspects of the action or relief they seek. The person with the burden of proof must offer evidence to the Council to support his or her position.~~

~~x-ix. Council Members Who are Absent During Part of a Hearing~~

~~A Council Member who is absent from any portion of a hearing conducted by the Council may vote on the matter provided that he or she has watched or listened to ~~at the~~ video or radio broadcast, or video or audio recording, of the entire portion of the hearing from which he or she was absent and if she or he has examined all of the exhibits presented during the portion of the hearing from which he or she was absent. ~~and Council members who were absent should~~ states for the record ~~that they have reviewed the proceedings and materials. before voting that the Council Member deems himself or herself to be as familiar with the record and with the evidence presented at the hearing as he or she would have been had he or she personally attended the entire hearing.~~~~

~~xi. Appeals~~

~~Appeals to the Council shall be conducted *de novo*, meaning that new evidence and arguments may be presented and considered. All matters in the record before any other City board, commission or official shall be part of the record before the Council.~~

**B. Presenting at Quasi-Judicial ~~/Planned Community~~ Hearings**

In the case of a quasi-judicial hearing, single applicants and appellants shall be given ~~10~~<sup>ten</sup> minutes for their opening presentation and ~~3~~<sup>three</sup> minutes for rebuttal before the hearing is closed. In the case of a quasi-judicial hearing for which there are two or more appellants, the time allowed for presentation and rebuttal shall be divided among all appellants, and the total time allowed for all appellants shall be a total of twenty minutes for the opening presentation and six minutes for rebuttal before the hearing is closed; however, ~~under no circumstances shall~~ ~~an~~<sup>each</sup> individual appellant ~~shall~~ be given ~~a minimum of less than~~ ~~5~~<sup>five</sup> minutes for presentation and ~~three~~<sup>3</sup> minutes for rebuttal. In the event a request is made and the need for additional time is clearly established, the Presiding Officer shall independently, or may upon advice of the City Attorney, grant sufficient additional time to allow an adequate presentation by the applicant or appellant.

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**C. Submittal of Materials Directly to Council**

If Council receives planning application materials related to agenda item matters they ~~will~~should notify the City Clerk and the City Manager as soon as possible so that the materials can be placed in the official record and distributed to all Council members, parties to the proceeding, staff and the public.

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**SECTION 5 - HOW THE PUBLIC ENGAGES WITH THE CITY COUNCIL****5.1. Public Participation During City Council Meetings [UPDATED to reduce duplicate info]***Policy Overview*

~~The Council welcomes members of the public to participate in meetings through public comment opportunities.~~ It is the policy of the ~~City~~ Council to assure that members of the public have the opportunity to speak to any regular or special meeting agenda item before final action. ~~These rules establish the rights and obligations of persons who wish to speak during City Council meetings.~~ These rules are intended to enhance public participation and Council debate so that the best possible decisions can be made for Palo Alto. Palo Alto has a long and proud tradition of open government and civil, intelligent public discourse. Open government meetings must allow everyone to be heard without fear of cheers or jeers. For these reasons, the Council takes these rules seriously. Disruptive or unruly behavior in violation of the law can result in removal from the Council meeting and/or arrest and prosecution.

**A. Access to Meetings**

In-Person and Remote Participation. Council meetings are available in person in the Council Chambers and through an online meeting platform. Members of the public are welcome to attend the meeting in person or to join the online meeting platform.

Translators: Speakers may bring a translator as needed and will be allotted additional time, as appropriate.

ADA Access. Palo Alto makes every reasonable effort to accommodate the needs of the disabled consistent with law. Any provision of these rules may be modified if needed to provide reasonable accommodation. Persons needing assistance should contact: the City Clerk, City of Palo Alto, 650-329-2571 (voice) or email at [City.Clerk@cityofpaloalto.org](mailto:City.Clerk@cityofpaloalto.org).

**A.B. Summary of Rules for Public Participation**

Every regular Council agenda has two different kinds of opportunities for the public to speak. The first is during ~~Oral Communications~~General Public Comment. The second is during the public comment or public hearing portion of each agenda item.

General Public Comment. This part of the meeting is provided so that the public can speak to ~~anything~~any subject that is in the Council's jurisdiction, when there is no item listed on the agenda on that topic. The Council limits the total time to up to 30 minutes per meeting for General Public Comment. State law does not permit the Council to act on or discuss an item raised at that meeting ~~in-oral communications~~General Public Comment, and Council members shall not enter

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into debate with speakers, but Council members may ask brief clarifying questions and may ask City staff to follow up on any concerns ~~that are~~ raised.

*Public comment or public hearing portion of each agenda item.* The Brown Act requires the opportunity for public comment on all listed agenda items, except ceremonial items, procedural items (Agenda Changes and Deletions) and brief announcements (City Manager Comments and Council Member Questions, Comments and Announcements). Public comments or testimony must be related to the matter under consideration.

**B.C. Time Limits**

*Individual Speakers.* The presiding officer will announce the time that each speaker may use. The Council generally allows 3 minutes per speaker but a shorter time may be designated when there are many speakers or items on the agenda.

Proposed Language
See above
Alternative Language idea P&S Discussion The presiding officer may reduce the allowed time. If there are under 10 speakers, each speaker can get 3 minutes to speak. If there are more than 10 speakers, then it is by the discretion of the presiding officer to reduce the speaking time to 2 minutes or less if necessary to accommodate a larger number of speakers.

*Spokesperson for a Group.* When a group of people wishes to address the Council on the same subject matter, they may designate a spokesperson to address the Council. Spokespersons are subject to the same time limits as other speakers, except that spokespersons who are representing a group of five or more people who are present in the Council chambers will be allowed 10 minutes and will to the extent practical be called upon ahead of individual speakers.

<b>Existing Language</b> “except that spokespersons who are representing a group of five or more people who are present in the Council chambers will be allowed 10 minutes and will to the extent practical be called upon ahead of individual speakers.”
<b>Proposed Language</b> “except that spokespersons who are representing a group of 5 or more people who are verified as present in the Council chambers or online will be allowed up to 10 minutes and will to the extent practical be called upon ahead of individual speakers. If the presiding officer reduces the speaking time for individual speakers, the total speaking time for a spokesperson will also be reduced as determined by the presiding officer.”

**C.D. Gaining Permission to Speak**

Any person who wants to speak ~~make a~~ spoken public comment on an item on the Council agenda can do so if they are attending either in person or virtually. If attending in person, members of the public ~~o the Council~~ should fill out a speaker card and hand it in to the City Clerk prior to the end of the staff presentation. ~~Speakers are not required to provide a name or address.~~ Members of the public participating virtually should use the “raise hand” function in the

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~~zoom online meeting platform, or if participating via phone, hit \*9 to notify the Clerk that you~~  
~~they wish to speak.~~ The Clerk will provide the names of the speakers to the Mayor or Vice Mayor so that the speakers can be identified and organized in an orderly way.

**~~D.E.~~ Public Decorum During Meeting**

The presiding officer at Council meetings (usually the Mayor or Vice-Mayor) is authorized and required to “preserve strict order and decorum.” (PAMC section 2.04.080(b).) This is important in order to assure a fair opportunity for everyone to participate in an open and civil setting.

- ~~a) Any person desiring to address the Council must first get the permission of the Presiding Officer by completing a speaker card and handing the card to the City Clerk.~~
- ~~b) The Presiding Officer shall recognize any person who has given a completed card to the City Clerk, subject to limitations on the time for public participation described in these Procedures.~~
- a) No person, other than a Council Member and the person having the floor, shall be permitted to ~~enter into any discussions~~ speak without the permission of the ~~P~~presiding ~~O~~fficer.
- b) All remarks shall be addressed to the Council as a body and not to any individual member or staff person.
- c) No person, besides staff or the Council, shall enter the staff area of the Council dais without the permission of the ~~P~~presiding ~~O~~fficer or appropriate Council Appointed Officer.
- d) ~~Decorum~~ The Palo Alto Municipal Code makes it unlawful for any person to: (1) Disrupt the conduct of a meeting; (2) Make threats against any person or against public order and security while in the Council Chambers; (3) Use the Council Chambers during meetings for any purpose other than participation in or observation of City Council Meetings.

Any Council Member may appeal the ~~p~~residing ~~o~~fficer’s decision on a decorum violation to the full Council. Decorum violations are a misdemeanor and may lead to a person being removed from the Council meeting. (PAMC sections 2.04.120, 2.04.150.)

**~~E.F.~~ RecordingRecord of Speakers**

- Persons wishing to address the Council shall ~~Use~~use the microphone provided for the public and speak in a recordable tone, either personally or with assistance, if necessary.
- Speakers are requested to state their name but cannot be compelled to do so as a condition of addressing the Council.

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**F.G. End of Public Comment After a Council Motion**

Following the time for public input and once the matter is returned to the Council no person shall address the Council without first securing the permission of the presiding officer to do so, subject to approval of the City Attorney with respect to any hearing required by law.

\* \* \*

**SECTION 6 - CITY COUNCIL QUESTIONS ON AGENDA-RELATED ITEMS**

In order to facilitate open government, all Council Members should make decisions with the same information from Staff on agendized or soon-to-be agendized items (i.e., items on the tentative agenda or in a Council Committee). The Council adopted protocols provide a framework for the policy on e-mail communications between Council members and staff on agenda-related items, including the following:

**6.1. Submit Questions on Council Agenda Items Ahead of the Meeting**

In order to focus the Council meetings on consideration of policy issues and to maintain an open forum for public discussion, questions which focus on the policy aspects of agenda items should be discussed at the Council meeting rather than in one-on-one communications with staff prior to the meetings. Any clarifications or technical questions that can be readily answered can be handled before the meeting. Council members are encouraged to submit their questions on agenda items to the appropriate Council Appointed Officer or City Manager by 5:00 p.m. the Wednesday prior to the meeting so staff can be prepared to respond before or at the Council meeting. ~~More detailed procedures relating to agenda questions can be found in the addendum to these protocols titled "Policy and Procedures for Council E-mails for Agenda Related Items."~~

**6.2. City Council emails for Agenda-Related Items Policy** (exist. Protocol 6.1; highlighted for Committee review)

In its settlement agreement with the San Jose Mercury News of February 2003, the ~~City~~ Council agreed to consider a policy under which the Council would waive any deliberative or other privilege, other than attorney-client privilege, that it might assert with regards to e-mails on agendized items. This policy and procedure implements that agreement. The Council, in adopting this policy, does not waive attorney-client-privilege or any other privilege associated with a closed session authorized under the Brown Act.

**6.3. City Council emails for Agenda-Related Items Procedure** (exist. Protocol 6.1)

- Council ~~m~~Members should direct any questions on staff reports and agenda items only -to the City Manager or designee. Questions on reports from the City Auditor, City Attorney, or City Clerk should be directed to the appropriate Council Appointed Officer. ~~Council~~
- Council ~~m~~Members should submit questions on agenda items no later than 5:~~00~~ p.m. on the Wednesday prior to the Council meeting at which the item will be discussed. Staff will make best reasonable efforts to post written responses to timely-submitted questions by Thursday 5:~~00~~ p.m. Any questions received after 5:~~00~~ p.m. on the Wednesday before the

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meeting may be responded to via e-mail, or alternatively, will be responded to at the Council meeting.

- Staff will not engage in “dialogues” with individual Council members regarding questions; however, i.e. follow-up questions to initial questions will be responded to at the Council meeting.
- Staff will give highest priority to responding prior to the Council meeting via e-mail only on items on the Consent AgendaCalendar. Questions which address the policy aspects of the item on the Council agenda will not be responded to prior to the meeting, although Staff welcomes such questions in advance of the meeting in order to prepare for the Council and public discussion. Technical and clarifying questions on non-Consent Calendar items will be responded to as time permits.
- If the Sstaff will be responding to a Council mMembers Consent AgendaCalendar question at the meeting rather responding to the question via e-mail, Staff will inform the Council mMember as early as possible after receipt of the question(s).
- Questions and all staff-prepared responses will be forwarded to all Council members as well as put up ~~on the special web page created online~~ for public review of Council agenda questions and staff responses. Staff will include the name of the Council member posing the questions in the “subject” field of the e-mail response.
- ~~Written e~~Copies of all Council member agenda questions and staff responses will be emailed to the at Council places atp the meeting; additionally copies will be made available in the Council Chambers for members of the public. and posted publicly on the meeting agenda. If staff responses are not released until the meeting date, they will be provided in printed form at the dais.

\* \* \*

**SECTION 7 – ANNUAL COUNCIL PRIORITY SETTING GUIDELINES**

**New Language: Annual Council Priority Setting Guidelines**

<u>Existing Language</u>
<u>None</u>
<u>Proposed New Language (copied from the Oct. 1, 2012 guidelines with a few updates to reflect Council action in 2022). New Language in strikethrough or brackets [ ]</u>
<u>The following language is from the City Council Priority Setting Guidelines” document adopted by the City Council on October 1, 2012.</u>



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Priorities Background and Definition:

The City Council adopted its first Council priorities in 1986. Each year the City Council reviews it's priorities at its Annual Council Retreat. On October 1, 2012 the City Council formally adopted the definition of a Council priority, and the Council's process and guidelines for selection of priorities.

A Council priority is defined as a topic that will receive particular, unusual and significant attention during the year. [This varies from a Council value which is defined as an enduring goal and intention to guide the work of the City Council. The values allow the City Council to maintain these enduring intentions while also selecting annual priorities that reflect shorter-term projects and goals.]

Purpose

The establishment of Council priorities will assist the Council and staff to better allot and utilize time for discussion and decision making.

Process

Three months ~~Three months~~ In advance of the annual Council Retreat, staff will solicit input from the City Council on the priorities to be reviewed and considered for the following year.

- Council members may submit up to three priorities.
- Priorities should be submitted no later than December 1.
- As applicable, the City Manager will contact newly elected officials for their input by December 1.
- ~~The City Clerk will provide timely notice to the public to submit proposed priorities by December 1.~~ The City Manager and the City Clerk will solicit for the public to share proposed priorities prior to the Council retreat. The Policy and Services Committee shall recommend to the Council which suggestions if any shall be considered at the City Council retreat.
- 5) Staff will collect and organize the recommended priorities into a list for Council consideration, and provide to Council no less than two weeks in advance of the retreat [in the packet for the City Council retreat].
- 6) If needed, the] Policy and Services Committee, each year at its December meeting, shall make recommendations about the process that will be used at the Annual Retreat paying particular attention to the number of priorities suggested by Council members. The recommended process is to be forwarded to Council for adoption in advance of the Council retreat.

Guidelines for Selection of Priorities

1. There is a goal of no more than three priorities per year.
2. Priorities generally have a three-year time limit.

\* \* \*

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**SECTION 8 - PROCEDURES AND PROTOCOLS REVIEW AND ENFORCEMENT**

**8.1. Commit to Annual Review of Important Procedural Issues** (exist. Protocol 3.1)

At the beginning of each legislative year, the Council will hold a special meeting to review the Council protocols, adopted procedures for meetings, the Brown Act, conflict of interest, and other important procedural issues.

~~8.2. Don't Politicize Procedural Issues (e.g., Minutes Approval or Agenda Order for Strategic Purposes)~~

**8.2. Enforcement** (exist. Protocol Section 5)

Council mMembers have the primary responsibility to assure that these protocols are understood and followed, so that the public can continue to have full confidence in the integrity of government. As an expression of the standards of conduct expected by the City for Council mMembers, the protocols are intended to be self-enforcing. They therefore become most effective when members are thoroughly familiar with them and embrace their provisions. For this reason, Council mMembers entering office shall sign a statement affirming they have read and understood the Council protocols. In addition, the protocols shall be annually reviewed by the Policy and Services Committee and updated as necessary.

<b>Existing Language</b>
See above
<b>Proposed Additional Language</b>
<p>Under circumstances where Council members believe that actions by another Council member are inconsistent with this Handbook and require formal action, censure is an available means of enforcement.</p> <p><u>Censure is an official reprimand or condemnation made by Council in response to specified conduct by one of its own members. Censure is disciplinary in nature, and requires the formal adoption of a resolution setting forth the Council member's alleged violations of law and/or policies. Censure may require an investigation, and must protect the due process rights of the Council member. Censure carries no fine or suspension of the rights of the council member as an elected official but a censure is a punitive action that serves as a punishment for wrongdoing.</u></p> <p><u>Through a Colleagues Memo, Council members may request a formal censure action be placed on a Council agenda. The City Clerk shall provide notice of the possible censure to the Council member who is the subject of the action. The notice shall contain the specific charges on which the proposed censure is based and the date and time that the matter will be heard. Upon hearing the testimony, the Council may take action by resolution setting forth its findings and stating the terms of the censure.</u></p>

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## PART II: CITY COUNCIL PROTOCOLS

The citizens, businesses and organizations of the city are entitled to have fair, ethical and accountable local government, which has earned the public's full confidence for integrity. To this end, the City Council has adopted Council Protocols and this Code of Ethics for members of the City Council to assure public confidence in the integrity of local government and its effective and fair operation.

### **Section 1 – City Council Conduct** (exist. Protocol Section 2)

#### **1.1. Positive Work Place Environment**

Members shall support the maintenance of a positive and constructive work place environment for City employees and for citizens and businesses dealing with the City. Members shall recognize their special role in dealings with City employees to in no way create the perception of inappropriate direction to staff.

#### **1.2. Comply with Law**

Members shall comply with the laws of the nation, the State of California and the City in the performance of their public duties. These laws include but are not limited to: the United States and California constitutions, the city Charter, laws pertaining to conflicts of interest, election campaigns, financial disclosures, employer responsibilities and open processes of governments and City ordinances and policies.

#### **A. Respect for Process**

Members shall perform their duties in accordance with the processes and rules of order established by the City Council governing the deliberation of public policy issues, meaningful involvement of the public and implementation of policy decisions of the City Council by City staff.

#### **1.3. City Council Core Responsibilities** (exist. Protocol Sec. 1)

All members of the City Council, including those serving as Mayor and Vice Mayor, have equal votes. No Council Member has more power than any other Council Member, and all should be treated with equal respect.

All Council Members:

- A. Demonstrate honesty and integrity in every action and statement
- B. Comply with both the letter and spirit of the laws and policies affecting the operation [operations](#) of government.
- C. Serve as a model of leadership and civility to the community
- D. Inspire public confidence in Palo Alto government
- E. Work for the common good, not personal interest
- F. Prepare in advance of Council meetings and be familiar with issues on the agenda
- G. Fully participate in City Council meetings and other public forums while demonstrating respect, kindness, consideration, and courtesy to others

[H. Do not politicize procedural matters such as minutes approval or agenda order for strategic purposes](#)

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- ~~H~~I. Participate in scheduled activities to increase Council effectiveness
- ~~H~~J. Review Council procedures, such as these Council Protocols, at least annually
- ~~J~~K. Represent the City at ceremonial functions at the request of the Mayor
- ~~K~~L. Be responsible for the highest standards of respect, civility and honesty in ensuring the effective maintenance of intergovernmental relations
- ~~L~~M. Respect the proper roles of elected officials and City staff in ensuring open and effective government
- ~~M~~N. Provide contact information to the City Clerk in case an emergency or urgent situation arises while the Council Member is out of town

**1.4. General Member Conduct**

Councils are composed of individuals with a wide variety of backgrounds, personalities, values, opinions, and goals. Despite this diversity, all have chosen to serve in public office in order to improve the quality of life in the community. In all cases, this common goal should be acknowledged even as Council may "agree to disagree" on contentious issues.

**A. Conduct of Members**

The professional and personal conduct of members must be above reproach and avoid even the appearance of impropriety. Members shall refrain from abusive conduct, personal charges or verbal attacks upon the character or motives of other members of the Council, boards and commissions, the staff or the public. Rude and unprofessional behavior are also unacceptable.

**B. In Public Meetings (exist. Protocol 2.1)**1) Use Formal Titles

The Council should refer to one another formally during Council meetings as Mayor, Vice Mayor or Council Member followed by the individual's last name.

2) Practice Civility and Decorum in Discussions and Debate.

Difficult questions, tough challenges to a particular point of view, and criticism of ideas and information are legitimate elements of a free democracy in action. Be respectful of diverse opinions.

3) Honor the Role of the Presiding Officer in Maintaining Order and Equity.

Respect the Chair's efforts to focus discussion on current agenda items. Objections to the Chair's actions should be voiced politely and with reason, following the parliamentary procedures outlined in the City Council Procedural Rules.

4) Demonstrate Effective Problem-Solving Approaches.

Council ~~m~~Members have a public stage to show how individuals with disparate points of view can find common ground and seek a compromise that benefits the community as a whole. Council ~~m~~Members are role models for residents, business people and other stakeholders involved in public debate.

5) Be Respectful of Other People's Time.

Stay focused and act efficiently during public meetings.

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**C. In Private Encounters**

Treat Others as You Would Like to be Treated.

Ask yourself how you would like to be treated in similar circumstances, and then treat the other person that way.

**1.5. Decisions Based on Merit**

Members shall base their decisions on the merits and substance of the matter at hand, rather than on unrelated considerations.

**1.6. Advocacy**

**A. Representation of Private Interests**

In keeping with their role as stewards of the public interest, members of Council shall not appear on behalf of the private interests of third parties before the Council or any other board, commission or proceeding of the City, nor shall members of boards and commissions appear before their own bodies or before the Council on behalf of the private interests of third parties on matters related to the areas of service of their bodies.

**B. Advocacy**

Members shall represent the official policies or positions of the City Council, board or commission to the best of their ability when designated as delegates for this purpose. When presenting their individual opinions and positions, members shall explicitly state they do not represent their body or the City, nor will they allow the inference that they do.

**C. Council Voting Delegate for League of California Cities Conference**

<u>Existing Language</u>
<u>None</u>
<u>Proposed Language</u>
<u>The Council annually authorizes a Council member to act as the voting delegate at the League of California Cities annual conference and to represent the City in casting any votes on resolutions up for consideration at the conference. Prior to the Conference, the Council provides that delegate with direction on the proposed resolutions. The voting delegate should vote only on the resolutions the Council has directed the delegate to vote on.</u>

**1.7. Council Conduct with City Staff**

Governance of a City relies on the cooperative efforts of elected officials, who set policy, and City [staff](#), which analyze problems and issues, make recommendations, and implement and administer the Council’s policies. Therefore, every effort should be made to be cooperative and show mutual respect for the contributions made by each individual for the good of the community.

**A. Treat All Staff as Professionals**

Clear, honest communication that respects the abilities, experience, and dignity of each individual is expected. As with your Council colleagues, practice civility and decorum in all interactions with City [staff](#).

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**B. Channel Communications through the Appropriate Senior City Staff**

Questions of City staff should be directed only to the City Manager, Assistant City Manager, City Attorney, City Clerk, Assistant City Clerk, City Auditor, Senior Assistant City Attorneys, or Department Heads. The Office of the City Manager should be copied on any request to Department Heads. Council mMembers should not set up meetings with department staff directly, but work through Department Heads, who will attend any meetings with Council mMembers. When in doubt about what staff contact is appropriate, Council mMembers should ask the City Manager for direction. However, nothing in these protocols is intended to hinder the access Council-appointed liaisons (e.g. to the San Francisco JPA or NCPA) may require in order to fulfill their unique responsibilities.

**C. In order to Facilitate Open Government, All Council Members Should Make Decisions with the Same information from Staff** on Agendized or Soon- to be- Agendized Items (Items on the Tentative Agenda or in a Council Committee).

**D. Never Publicly Criticize an Individual Employee, Including Council Appointed Officers.** Criticism is differentiated from questioning Facts or the opinion of staff.

All critical comments about staff performance should only be made to the City Manager through private correspondence or conversation. Comments about staff in the office of the City Attorney, City Auditor or City Clerk should be made directly to these CAOs through private correspondence or conversation.

**E. Be Cautious in Representing City Positions on Issues**

Before sending correspondence related to a legislative position, check with City staff to see if a position has already been determined. When corresponding with representatives of other governments or constituents remember to indicate if appropriate that the views you state are your own and may not represent those of the full Council.

<u>Existing Language</u>
<u>See above</u>
<u>Proposed Language</u>
<u>Council members representing the City at regional boards and commissions should be clear about if they are representing the City or the regional board or commission. If a Council member appears before another governmental agency or organization to give a statement on an issue, the Council member must clearly state if her or his statement reflects their opinion as a member of the regional board or commission or is the official stance of the City.</u>

**F. Do Not Attend Staff Meetings Unless Requested by Staff**

Even if the Council Member does not say anything, the Council Member’s presence may imply support, show partiality, intimidate staff, or hampers staff’s ability to do its job objectively.

**G. Depend upon the Staff to Respond to Citizen Concerns and Complaints**

It is the role of Council mMembers to pass on concerns and complaints on behalf of their constituents. It is not, however, appropriate to pressure staff to solve a problem in a particular way. Refer citizen complaints to the appropriate senior staff member, according to the protocol on channeling communications. The senior staff member should respond according to the Policy

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and Procedure for Responding to Customer Complaints. Senior staff is responsible for making sure the Council Member knows how the complaint was resolved.

**H. Do not Solicit Political Support from Staff**

The City Charter states that “Neither the city manager or any other person in the employ of the city shall take part in securing or shall contribute any money toward the nomination or election of any candidate for a municipal office.” In addition, some professionals (e.g., City Manager and the Assistant City Manager) have professional codes of ethics, which preclude politically partisan activities or activities that give the appearance of political partisanship. Council members should avoid any staff interactions that may be construed as trying to shape staff recommendations to be presented to the Council as a whole. ~~Council Members shall refrain from coercing staff in making recommendations to the Council as a whole.~~

**I. Use of Public Resources**

Members shall not use public resources, such as City staff time, equipment, supplies or facilities, for private gain or personal purposes.

**J. Use of City Letterhead**

New Language: Use of City Letterhead

<u>Existing Language</u>
<u>None</u>
<u>Proposed New Language</u>
<u>The use of official Mayor/City Council letterhead should only be used for correspondence signed by the Mayor or City Council members when specifically directed by the Council or consistent with prior City Council direction. This applies to the use of any stationery that could be interpreted as official letterhead.</u>

**1.8. Use of Staff Time**

**A. Do Not Get Involved in Administrative Functions** (exist. Protocol 2.3 E)

The key provisions on Council-staff relations found in section 2.04.170 of the Palo Alto Municipal Code:

“Neither the council nor any of its committees or members shall direct, request or attempt to influence, either directly or indirectly, the appointment of any person to office or employment by the city manager or in any manner interfere with the city manager or prevent the city manager from exercising individual judgment in the appointment of officers and employees in the administrative service. Except for the purpose of inquiry, the council and its members shall deal with the administrative service solely through the city manager, and neither the council nor any

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member thereof shall give orders to any of the subordinates of the city manager, either publicly or privately.”

**B. Respect the “One Hour” Rule for Staff Work**

Requests for staff support should be made to the appropriate senior staff member, according to the protocol for channeling communications. Any request, which would require more than one hour of staff time to research a problem or prepare a response, will need to be approved by the full council to ensure that staff resources are allocated in accordance with overall council priorities. Once notified that a request for information or staff support would require more than one hour, the Council Member may request that the City Manager place the request on an upcoming Council agenda.

<u>Existing Language</u>
<u>See above</u>
<u>Proposed Additional Language</u>
<u>The 1-hour rule applies to all Council members.</u>

\* \* \*

**SECTION 2 - City Council Conduct with Palo Alto Boards and Commissions**

The City has established several Boards and Commissions as a means of gathering more community input. Citizens who serve on Boards and Commissions become more involved in government and serve as advisors to the City Council. They are a valuable resource to the City’s leadership and should be treated with appreciation and respect. Council mMembers serve as liaisons to Boards and Commissions, according to appointments made by the Mayor, and in this role are expected to represent the full Council in providing guidance on Council processes or actions to the Board or Commission. Refrain from speaking for the full Council on matters for which the full council has not yet taken a policy position. In other instances, Council mMembers may attend Board or Commission meetings as individuals, and should follow these protocols:

2.1. If Attending a Board or Commission Meeting, Identify Your Comments as Personal Views or Opinions.

Council mMembers may attend any Board or Commission meeting, which are always open to any member of the public. Any public comments by a Council Member at a Board or Commission meeting, when that Council Member is not the liaison to the Board or Commission should make a point to clearly state it is an individual opinion and not a representation of the feelings of the entire City Council.

2.2. Refrain from Lobbying Board and Commission Members.

It is inappropriate for a Council Member to contact a Board or Commission member to lobby on behalf of an individual, business, or developer, or to advocate a particular policy perspective. It is acceptable for Council mMembers to contact Board or Commission members in order to clarify a position taken by the Board or Commission.



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2.3. Remember that Boards and Commissions are Advisory to the Council as a Whole, not as Individual Council Members.

The City Council appoints individuals to serve on Boards and Commissions, and it is the responsibility of Boards and Commissions to follow policy established by the Council. Council **mM**embers should not feel they have the power or right to unduly influence Board and Commission members. A Board and Commission appointment should not be used as a political reward.

2.4. Concerns about an Individual Board or Commission Member Should be Pursued with Tact.

If a Council Member has concerns with a particular Board or Commission member fulfilling his or her roles and responsibilities and is comfortable in talking with that individual privately, the Council Member should do so. Alternatively, or if the problem is not resolved, the Council Member should consult with the Mayor, who may address the issue to the Council as appropriate.

2.5. Be Respectful of Diverse Opinions.

A primary role of Boards and Commissions is to represent many points of view in the community and to provide the Council with advice based on a full spectrum of concerns and perspectives. Council **mM**embers may have a closer working relationship with some individuals serving on Boards and Commissions but must be fair to and respectful of all citizens serving on Boards and Commissions.

2.6. Keep Political Support Away from Public Forums.

Board and Commission members may offer political support to a Council Member, but not in a public forum while conducting official duties. Conversely, Council **mM**embers may support Board and Commission members who are running for office, but not in an official forum in their capacity as a Council Member.

2.7. Maintain an Active Liaison Relationship.

Appointed Council liaisons or alternates are encouraged to attend all regularly scheduled meetings of their assigned Board or Commission.

2.8 Role of Council Liaison to Board of Commission

<b>Existing Language</b>
<u>None</u>
<b>Proposed Language</b>
<u>The role of Council liaison to a Board or Commission is to help elevate the work of the Board or Commission and to encourage the Board or Commission to continue progress on their work plan and priorities for the year, as directed by the Council.</u>

\* \* \*

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**SECTION 3 - STAFF CONDUCT WITH CITY COUNCIL** (exist. Protocol 2.5 A-D)**3.1. Respond to Council Questions as Fully and as Expeditiously as is Practical**

The protocol for staff time devoted to research and response is in application here. If a Council Member forwards a complaint or service request to a department head or a Council Appointed Officer, there will be follow-through with the Council Member as to the outcome.

**3.2. Respect the Role of Council Members as Policy Makers for the City**

Staff is expected to provide its best professional recommendations on issues. Staff should not try to determine Council support for particular positions or recommendations in order to craft recommendations. The Council must be able to depend upon the staff to make independent recommendations. Staff should provide information about alternatives to staff recommendations as appropriate, as well as pros and cons for staff recommendations and alternatives

**3.3. Demonstrate Professionalism and Non-Partisanship in all Interactions with the Community and in Public Meetings**

**3.4. It is Important for the Staff to Demonstrate Respect for the Council at all Times.** All Council [m](#)Members Should be Treated Equally

\* \* \*

**THIS SECTION UNDER REVIEW****SECTION 4 - CITY COUNCIL AND BOARDS AND COMMISSIONS POLICY FOR TRAVEL AND MISCELLANEOUS EXPENSE REIMBURSEMENT**

This policy is set by the City Council and applies to Council [m](#)Members and to Board and Commissions members, who will be referred to as “Officials” in the policy. In reimbursing travel and miscellaneous expenses, a municipal purpose requiring the expenditure of public funds must be in evidence; also, in accord with the Charter and Municipal Code, such expenditures must be from authorized appropriations.

**4.1. Eligible Activities**

The following activities (“Eligible Activities”) are recognized by the Council as advancing municipal purposes and are eligible for expense reimbursement, subject to limitations on activities and specific and total expenditures described elsewhere in this policy:

- A. Communicating with representatives of regional, state and national government on adopted city policy positions;
- B. Attending educational seminars designed to improve officials’ skill and information levels;
- C. Participating in regional, state and national organizations whose activities affect the City’s interest;

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- D. In collaboration with City staff, implementing a city-approved strategy for attracting or retaining businesses to the City.

All other expenditures require prior approval by the City Council at a regular or special meeting.

#### 4.2. Out-of-Town Conferences or Meetings

##### A. Reimbursement

All payments for travel and meetings shall be on the basis of either reimbursement of expenses advanced by the Council Member/Official or payments made directly to travel agencies/websites, hotels, airlines or the organization sponsoring the meeting. All requests for payments or reimbursements must be accompanied by invoices or paid detailed receipts and a copy of descriptive literature about the conference or meeting. The City Clerk, Mayor or Chair for Officials must approve, in advance, individual travel requests for out-of-town meetings and conferences, e.g., Annual League of California Cities Conference, National League of Cities Conference, etc., including Eligible Activates.

Allowable expenses for local or Bay Area Eligible Activates do not require prior approval by the Mayor or Chair.

The total reimbursement shall not exceed the budget adopted by the Council for this purpose.

All reimbursements shall comply with the limits of Policy and Procedures 1-02 (Citywide Travel Policy).

Expense reports should be submitted within 30 days of end of trip. Inability to provide such documentation in a timely fashion may result in expense being borne by the Council Member or Official.

- **Meals**

The City will provide a per diem (“per day”) allowance for meals and incidentals to Council [Mm](#)members or Officials who are approved to travel overnight for official City business. Council [Mm](#)members or Officials will receive a flat rate for meals and will not be required to submit receipts.

The per diem rate varies and is dependent on the destination of travel. The rates for the various travel destinations are available on the U.S. General Services Administration website (<http://www.gsa.gov/portal/content/104877>). When meals are provided at an event, the value of that meal will be deducted from the daily per diem rate. Travelers will receive 75% of the daily per diem amount on days requiring transportation to and from the location (i.e., departure day and return day) regardless of departure and arrival times. Meals provided on days of travel shall be deducted at full-value.

##### C. Lodging Expense

Council [Mm](#)members or Officials shall select single occupancy, standard, non-deluxe accommodations and should stay at hotels offering economical lodging rates. When possible,

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travelers attending a conference or seminar should stay at conference hotels, which offer a negotiated rate.

The City will not reimburse any cost related to the extension of a hotel stay beyond the time necessary to complete the event. An out-of-state trip involving cross-county travel may require hotel accommodations both before and after the conference or training.

Within California and adjoining states, an extra night's hotel stay should not be necessary if flight arrangements can be made the same day.

The use of hotels is restricted to cities located beyond 50 miles (one-way) from the City of Palo Alto or the traveler's residence (whichever is shortest). For example, if the destination is Sacramento and you live in Palo Alto (118 miles) or Oakland (81 miles), you would qualify for a hotel (and per diem for meals). However, if you live in Vacaville (35 miles) or Lodi (36 miles) you would not qualify for a hotel.

Expenses incurred for guests of the traveler and the like are not reimbursable.

Incidental expenses related to City business shall be reimbursed at cost as

supported by submitted receipts. Incidental expenses may include hotel parking charges, Internet connection services, and telephone charges.

The actual costs for parking will be reimbursed when approval to use a personal vehicle or rental car is obtained in advance. Council **M**embers or Officials should use the lowest cost alternative for parking within a reasonable area from the destination. Internet connection services purchased to conduct City business are reimbursable. Other charges on the hotel bill, such as pay-TV movies, cleaning, laundry, room service charges or charges for additional guests are not reimbursable.

### D. Transportation

#### 1) Air Transportation

Council **M**embers or Officials shall fly economy class on the lowest flight available for the most direct route to the final destination, which could reasonably include scheduled layovers. Council Members or Officials are encouraged to make air reservations as early as feasible to obtain the greatest discount and to consider the use of alternate but nearby airports to take advantage of the lowest fares. Extension of the trip to cover a weekend stay to obtain a lower airfare does not entitle the Council Member or Official to be reimbursed for the extra day's hotel.

Council **m**Members or Officials may use City travel to qualify for frequent flyer credits, but the selection of an airline for a given trip shall not be made for the purpose of accumulating such credits. Council **m**Members or Officials that choose to use their

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personal frequent flyer miles for City business shall not be reimbursed for the value of the tickets. If the airline charges for all checked baggage, the City will cover the cost for one checked bag only. Excess baggage charges are not reimbursable.

### 2. Rental Cars

Rental cars shall be approved if other ground transportation, such as shuttles or taxis, is more expensive during the stay at the destination. Only economy or compact car models may be rented unless an upgrade is provided by the rental agency at no additional cost. Because the City is self-insured, Council mMembers or Officials should decline any additional insurance offered by the rental company. Council mMembers or Officials must also decline the Fuel Purchase Options (which allows for prepayment of a gas tank refill) and shall refuel prior to returning the rental car. Rental car options such as GPS devices and any other extra optional charges are not reimbursable.

The use of a rental car, in lieu of a private auto, to travel to and from an out-of-town event will be reimbursed either at the current IRS mileage rate or the car rental cost apportioned for the number of days used for City business, whichever is less.

### 3. Private Automobiles

Private automobiles may be used for personal or group transportation on extended trips. Reimbursement shall be made at the current IRS mileage rate. The distance to be reimbursed shall be measured from the place of work and from the employee's home, and the calculated mileage reimbursement shall be based upon which of the two distances is shorter. Mileage reimbursement for private automobiles shall not exceed the cost of round trip air transportation (economy class) for a reservation made at least seven days in advance of the trip.

## **4.32. Local or Bay Area Activities**

Council mMembers or Officials who have been requested or designated to represent the City may receive the actual cost of:

- A. Meals, if they are a scheduled feature of the activity, e.g., SCCCA dinner meetings.
- B. Registration fees where applicable.
- C. Mileage if activity is outside the City (mileage claims should be submitted monthly, with details: date and type of meeting, number of miles traveled to be indicated), consistent with City Policy and Procedures 1-02.
- D. Council mMembers and Officials may be reimbursed by the City for use of a private bicycle to attend local or Bay Area activities outside the City of Palo Alto consistent with City Policy and Procedures 2-9.

## **4.43. Other Expenses**

Ethics Training Expenses – AB1234 requires ethics training every two years and such fee and related expenses are eligible for reimbursement.

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**4.44. Activities Not Considered Reimbursable**

- A. Voluntary attendance at any conference or meeting, not representing the City.
  - Meetings of social or service organizations.
- B. Meetings of voter groups or with individual citizens concerned with agenda items.
  - Election campaign activities.
  - Alcohol and entertainment expenses.
  - Personal portion of the trip and other non-mileage automobile expenses.

**4.56. Reports to Council**

Council mMembers and officials shall provide brief verbal reports on meetings attended at the City’s expense at the next regular Council/Board/Commission meeting. If multiple Officials attended, a joint report may be made. All related documents are subject to the Public Records Act and can be periodically reviewed by auditors.

<b>Existing Language</b>
<u>See above</u>
<b>Proposed New Language</b>
<u>Add to the end of the paragraph:</u> <u>Council members should hold one another accountable for ensuring these reports are made.</u>

**4.76. Violation of This Policy**

Use of public resources or falsifying expense reports is in violation of this policy and may result in any or all of the following:

- Loss of reimbursement privileges
- A demand for restitution to the City
- The City reporting the expenses as income to the elected or appointed Official to state and federal tax authorities
- Civil penalties of up to \$1000 per day and three times the value of the resources used
- Prosecution for misuse of public resources

**4.87. Mayor and Vice Mayor Additional Compensation**

The Mayor shall receive \$150 monthly and the Vice Mayor \$100 monthly to defray additional expenses of these offices.

**4.98. Support Services**

The City Clerk’s Office makes travel arrangements for Council Members. This service includes conference registration, hotel reservations, per diem advances and reimbursement of unforeseen expenses. The department liaison for each board and commission will be responsible for arrangements for Officials.

Attachment: DRAFT CPP Handbook for P&S Discussion at 12-13-2022 Committee Meeting (15019 : Council Procedures and Protocols

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**4.10.9. Miscellaneous Expenditures**

**New Language: Miscellaneous Expenditures**

<b>Existing Language</b>
None
<b>Proposed New Language</b>
<p>X.1 Expenditure of City Council Contingency Funds Expenditures from the City Council Contingency budget may be directed by Council motion, either via a colleagues memo or as part of an agenda item.</p> <p>X.2 City Purchase of Tickets or Sponsorship of Non-Profit Organization Events the City may purchase tickets or sponsor events by non-profit organizations, subject to budget availability, under any of the following circumstances:</p> <ol style="list-style-type: none"> <li>1. where the event serves a City educational purpose,</li> <li>2. recognition for work done by staff (not including elected or appointed officials), or</li> <li>3. expending budget allocations specifically intended for event attendance.</li> </ol> <p>x.3 Expenditure for Annual Holiday Event Expenditures from the Council special event budget may be directed to be expended for an annual holiday celebration, subject to budget availability for attendance by Council members, executive leadership staff and community leaders. Event details will be coordinated by the Mayor and facilitated by staff.</p>

\* \* \*

**SECTION 5 - Confidentiality, Conflicts of Interest, Gifts And Favors** [UPDATED to just reference existing State law]

Members shall respect the confidentiality of information concerning the property, personnel or affairs of the City. They shall neither disclose confidential information without proper legal authorization, nor use such information to advance their personal, financial or other private interests. There are many State laws regarding confidentiality, conflicts of interest, and gifts and favors. Council members should stay apprised of and comply with State law on these topics.

**5.1. Conflict of Interest:**

~~In order to assure their independence and impartiality on behalf of the common good, members shall not use their official positions to influence decisions in which they have a material financial interest or where they have an organizational responsibility or personal relationship, which may give the appearance of a conflict of interest.~~

**5.2. Gifts and Favors**

~~It is contrary to the city of Palo Alto's ethical standards for any council member to accept gifts or gratuities from an individual, business, or organization doing business, or seeking to do business, with the City or who is seeking permits or other entitlements from the City.~~

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~~The acceptance of gifts can convey an appearance of favoritism and conflict of interest. Gifts can be perceived as attempts to influence City operations or as compensation for services rendered and can erode the public confidence in the impartiality of decisions made by Council mMembers.~~

~~Council mMembers exercise good faith in carrying out this Protocol. It is impossible to list every situation and fact pattern, so it anticipates that Council Mmembers will exercise their good judgment in determining whether the item is a gift or not.~~

~~This policy is supplemental to the gift limitations of the Fair Political Practices Commission's Limitations and Restrictions on Gifts, Honoraria, Travel and Loans.~~

~~The following are not considered gifts under this Protocol:~~

- ~~A. Gifts which the Council member returns (unused) to the donor, or for which the Council Member reimburses the donor, within 30 days of receipt.~~
- ~~B. Gifts from a Council Member's spouse, child, parent, grandparent, grandchild, brother, sister, parent-in-law, brother-in-law, sister-in-law, aunt, uncle, niece, nephew, or first cousin or the spouse of any such person, unless he or she is acting as an agent or intermediary for another person who is the true source of the gift.~~
- ~~C. Minor gifts of hospitality involving food or drink, that the Council Member receives in an individual's home or at another location of business.~~
- ~~D. Gifts approximately equal in value exchanged between the Council Member and another individual on holidays, birthdays, or similar occasions.~~
- ~~E. Informational material provided to assist the Council member in the performance of their official duties, including books, reports, pamphlets, calendars, periodicals, videotapes, or free or discounted admission to informational conferences or seminars.~~
- ~~F. A bequest or inheritance.~~
- ~~G. Campaign contributions.~~
- ~~H. Personalized plaques and trophies with an individual value of less than \$250.~~
- ~~I. Tickets to attend fundraisers for campaign committees or other candidates, and tickets to fundraisers for organizations exempt from taxation under Section 501(c)(3) of the Internal Revenue Code.~~
- ~~J. Free admission, refreshments, and similar non-cash nominal benefits provided to the Council Member at an event at which the Council Member gives a speech, participates in a panel or seminar, or provides a similar service. Transportation within California, and any necessary lodging and subsistence provided directly in connection with the speech,~~



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~~panel, seminar, or similar service, are also not considered gifts.~~

~~K. Passes or Tickets which provide admission or access to facilities, goods, services, or other benefits (either on onetime or repeat basis) that the Council Member does not use and does not give to another person.~~

~~L. Wedding gifts~~

~~M. A prize or award received in a bona fide competition not related to official status. (These exceptions are paraphrased from FPPC publications.)~~

~~N. Gifts from Sister Cities or other entities, other municipalities, if forwarded to the City.~~

**5.3. Confidential Information**

~~Members shall respect the confidentiality of information concerning the property, personnel or affairs of the City. They shall neither disclose confidential information without proper legal authorization, nor use such information to advance their personal, financial or other private interests.~~