Framing Alternatives for Preliminary Design

California Ave

City of Palo Alto

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Defining Alternatives Comparing Approaches: Traditional vs Tiered



Traditional Approach

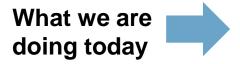
- Vision first, cost later
- Creative, ambitious
- Costs secondary
- Inclusive outreach = large scope for broad support
- Tends to unrealistic expectations
- Budgeting issues
- Phased or scaled back due to cost overruns
- Risk compromise, delay

Tiered Approach

- Alternatives defined with costs at start
- Practical and financially grounded
- Cost integral, realistic, achievable goals
- Community input focus on value for investment
- Prioritizes high value improvements
- Initially may seem limit creativity
- Easier implementation and financial plans
- Priorities = transparent trade-offs for policy makers



Tiered Process



- 1. Frame alternatives
- 2. Specify & prioritize criteria
- 3. Design alternatives
- 4. Score & rank alternatives by weighed criteria
- 5. Apply cost, implementation, timing
- 6. Council policy decision



Design Tiers

The alternatives are framed as level of investment tiers. Each tier is comprised of street design and spatial programming elements that can be accomplished for that level of investment. Based on that input, the design team will start to design the alternatives.

Light Changes Moderate Changes Most Changes

1 Minimum Viable Concept

Example improvements:

Retain existing curbs

Resurface street with bike lanes and pedestrian zones

2 Focused Investment

Example improvements:

Moderate Curb Realignment

Establish a central public space

3 Reimagine California Avenue

Example improvements:

Significant Curb Realignment

Create a continuous pedestrian surface

Alternatives Definition and Evaluation Framework

This framework will be used as a tool to create and evaluate the street design options under development.

It allows us to rank designs against multple criteria, maximize value for cost and ensure transparency amongst interest groups. This will help City staff to make a recommendation on a feasible, achievable and desirable preferred solution for City Council action.

Option	1	2	3
Example Design Concept	Minimum Viable Product	Focused Improvements	Reimagine California Avenue
Example Intent	minimum investment to meet council objectives	investment to create destination that increases visits, spending time and purchases	Investment to achieve all economic and community vitality objectives, creates uniquely Cal Ave place
Example Design Features			
paving	keep existing curbs	strategic changes to curbs	raise street as continuous surface
planting	Add new planters	modify existing planters add trees	extensive tree canopy
other (bike lanes, outdoor dining, shopping environment, public space, lighting, signage)	TBD	TBD	TBD
Evaluation Criteria	TBD	TBD	TBD
mobility			
economic vitality			
place-making			
social/cultural life			
other			
Key Decision Considerations	TBD	TBD	TBD
stewardship			
cost			
funding			
construction impacts			
timing			
implementation			
other			

Prioritizing Goals

Cateo	gory	Goal	Priority
Advance Economic Vitality	Retail Vibrancy – Reduce barriers, streamline process, and improve conditions to attract new tenants, reduce vacancies and increase diversity of uses to be a vibrant shopping destination where people spend time, shop, and dine		
	Farmers' Market - Improve space for market operations and attractiveness as a weekly outdoor shopping destination		
	Outdoor Dining - Create attractive, comfortable outdoor dining spaces to attract and retain customers		
	Nightlife - Introduce additional businesses that operate in the evening		
	Investment - Attract public and private investment to increase the number and diversity of customers and new businesses		
Improve Mobility & Access	Pedestrians - Increase quantity and quality of pedestrian space to walk with leisure and increase accessibility and wayfinding for all people.		
	Mobility Impaired People - Provide Universal Access		
	Bicycle Riders - Create safe facilities for people on bikes to access and pass through Cal Ave		
	Transit Users - Ensure clear connections and walking access to transit		
	TNC Riders (Transportation Network Companies, eg. Uber & Lyft) - Ensure safe and convenient connection for pick up and drop off		
	Vehicle Access - Ensure safe and convenient access for pickup and deliveries for merchants on Cal Ave		
Advance Community Social and Cultural Life (Public space design, programming & events)	Public Social Spaces - Provide attractive and comfortable public spaces for people to want to spend time on Cal Ave		
	Identity - Create a district identity that reflects the Avenue's spirit		
	Nature - Increase tree canopy, planting, and natural features		
	Events - Provide flexible spaces to accommodate regular events		
	Public Art – Create places to showcase temporary and permanent works of public art		
Other			
Other		works of public art	