## **Environmental Protection**





# Civic Engagement for the Common Good



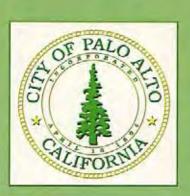


## **Economic Health of the City**









CITY OF PALO ALTO, CALIFORNIA
2009-2010
Comprehensive Annual
Financial Report

Fiscal Year Ended June 30, 2010

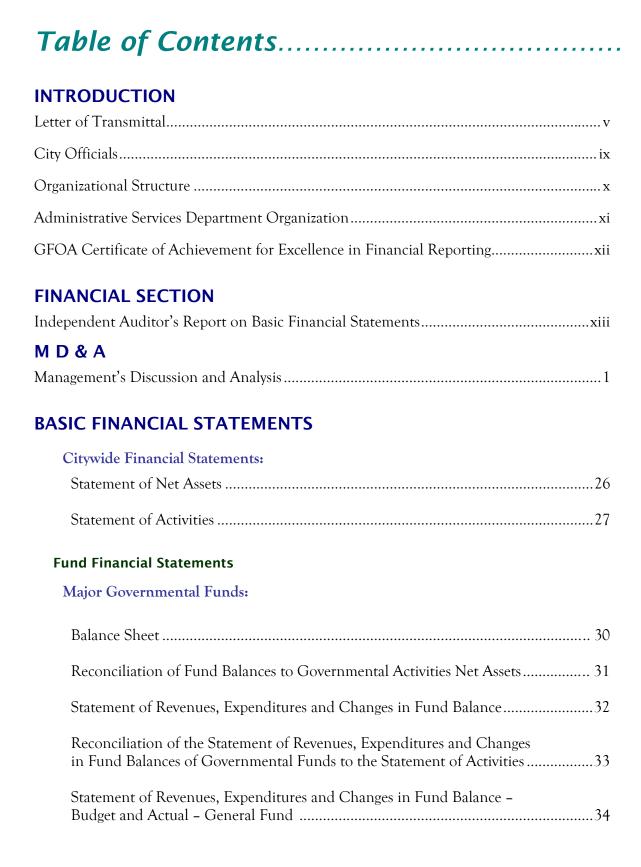


## Comprehensive Annual Financial Report

For the fiscal year ended June 30, 2010



Prepared by: Administrative Services Department





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Transmitta		Letter	<b></b>				
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December 21, 2010

THE HONORABLE CITY COUNCIL

Palo Alto, California

Attention: Finance Committee

**COMPREHENSIVE ANNUAL FINANCIAL REPORT** 

YEAR ENDED JUNE 30, 2010

Members of the Council and Citizens of Palo Alto:

**Transmittal:** The Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2010, is submitted for Council review in accordance with Article III, Section 16 and Article IV, Section 13 of the City of Palo Alto Charter and is published as a matter of public record for interested citizens. This transmittal letter provides information regarding the economy and the governing structure in Palo Alto. An overview of the City's financial activities for the fiscal year is discussed in detail in the Management's Discussion and Analysis section of the CAFR. While the independent auditor has expressed an opinion on the financial statements contained in this report, management takes sole responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. The objective of internal controls is to provide reasonable, rather than absolute, assurance that the CAFR information is accurate in all material respects.

#### INDEPENDENT AUDIT

The City of Palo Alto's financial statements have been audited by Maze and Associates, a firm of licensed certified public accountants. The goal of the audit is to obtain reasonable assurance that the financial statements are free of material misstatement. Maze and Associates concluded, based on the audit, that there was a reasonable basis for rendering an unqualified opinion for the fiscal year ended June 30, 2010, and that the financial statements are fairly presented in conformity with generally accepted accounting principles (GAAP). The independent auditor's report is presented as the first component of the financial section of this report.

In addition, Maze and Associates also conducts the federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing the Single Audit require the independent auditor to report on the fair presentation of the financial statements, government's internal controls and compliance with legal requirements. These reports are available in the Single Audit section of the CAFR.



#### THE PALO ALTO ECONOMY

Local Trends: The City of Palo Alto, population 65,408, is a largely "built-out" community in the heart of Silicon Valley and the greater San Francisco and San Jose areas. The adjacent Stanford University, one of the premier institutions of higher education in the nation, has produced much of the talent that founded many successful high-tech companies in Palo Alto and Silicon Valley. With varied and relatively stable employers such as Stanford University, the Stanford Medical Center, the Palo Alto Medical Foundation, the Palo Alto Unified School District, the Stanford Shopping Center and businesses such as, Hewlett-Packard Company, VMware, Facebook, and Space Systems Loral, Palo Alto has enjoyed a diverse employment and revenue base.

Like jurisdictions throughout the country, the City was impacted by the "Great Recession," and is now showing signs of slow recovery. At the end of Fiscal Year (FY) 2010, the City's unemployment rate had dropped to 6.1 percent from 6.4 percent the prior year. While Sales, Transient Occupancy, and Documentary Transfer taxes had fallen significantly in the past two years, recent Sales Tax revenues showed mixed results. Documentary Transfer Tax and Property taxes in FY 2011 were marginally higher than in FY 2010, but commercial valuation appeals have yet to be processed. These appeals could take another two years to settle, after which time a loss could be applied for the fiscal year just ended. The City believes it will take multiple years for revenue sources to fully recover from the effects of the recession.

The City also faces rising benefit costs and a significant backlog in infrastructure investment. As with past economic downturns, the City is proactively taking steps to align expenses and revenues through service and program cuts, revenue enhancements, and employee compensation savings. The City Council adopted a General Fund budget for FY 2011 that eliminated a \$7.3 million deficit and approved a health insurance costsharing plan for its non-Safety employees, along with a reduced retirement benefit for new employees. The City is now continuing negotiations with employees on how to address rising medical costs.

**Employment Trends:** Palo Alto is home to a strong mix of small, medium, and large firms. Employment opportunities within the City are much sought after and include: education at Stanford University, high technology at the Stanford Research Park, and health care at two medical facilities of national stature. Numerous institutions that have more than 1,000 employees include: the University, the Veterans Affairs Palo Alto Health Care facility, the Palo Alto Medical Foundation, Hewlett Packard, the Palo Alto Unified School District, and the City of Palo Alto. As of June 2010, Palo Alto's unemployment rate was 6.1 percent while the State's was 12.2 percent and the nation's 9.6 percent.

**Real Estate Market:** In its most recent annual report, the Santa Clara County Assessor's Office noted that "Santa Clara County's 2010 assessment roll provides a decisive account of the impact of the 21<sup>st</sup> Century's first "Great Recession." In total, the net assessed value of all real and business property declined by 2.43 percent or \$7.4 billion." The Assessor's report states, "This reduction is a direct consequence of the soaring unemployment rate in Santa Clara County." There are, however, significant geographic differences within the County, with 6.15 percent declines in Gilroy and Morgan Hill, 3.93 percent and 2.89 percent declines in Santa Clara and Mountain View, respectively, and 0.35 percent growth in Palo Alto. Palo Alto was the only city to escape a net reduction in its assessment roll.

With its highly regarded school district, well-educated and high-income population, cultural amenities, and the presence of Stanford University, the City's real estate values are typically shielded from major price swings. However, though Palo Alto was unique in experiencing any growth in its assessment roll, its 0.35 percent growth was significantly less than the prior year's 3.8 percent growth, which in turn was down from 11.43 percent growth from FY 2008 to FY 2009. It has not escaped the trends of the region.

**Long Range Financial Forecast:** The City of Palo Alto produces a 10 year Long Range Financial Forecast (LRFF) annually. This comprehensive report analyzes, for example, local, state, and federal economic conditions; short and long-term revenue and expense trends; expense challenges such as funding retiree medical benefits; revenue opportunities such as instituting an occupancy tax increase; and infrastructure needs. The forecast is designed to highlight finance issues which the City can address proactively. Moreover, it is a tool that allows policymakers an opportunity to prioritize funding needs over time.

Delivered to Council in December or early January, this forecast sets the tone and themes for the annual budget process that begins in January. The forecast is one of the many tools and reports the City uses for financial planning. These include, for example: quarterly revenue and expense analysis, midyear budget adjustments, a five-year capital improvement plan, quarterly sales tax reports, and actuarial reports to ascertain long-term retiree liabilities. Basically, the City is conscientious and pro-active in financial planning. It is worthwhile to note that during the last two economic downturns, the City has balanced its annual budget via expenditure reductions or revenue enhancements and has not drawn down reserves, as a consequence of revenue shortfalls.

Cash and Investments: The City of Palo Alto invests its excess cash prudently and has adopted an investment policy as prescribed by State law. The policy states that investments are to be made in the following priority order: safety, liquidity, and yield. As of June 30, 2010, the City had \$345.6 million (par value) in its portfolio. Its principal investments were in agency securities, treasuries, and a State of California investment pool. The City's investment practice is to buy securities and hold them to maturity to avoid principal loss. Staff provides a quarterly report of investments for Council review. During FY 2010, staff complied with all requirements of the City's investment policy.

#### THE PALO ALTO GOVERNMENT

As a charter city delivering a full range of municipal services and public utilities under the council-manager form of government, Palo Alto offers an outstanding quality of life for its residents. The independent Palo Alto Unified School District (PAUSD) has achieved state and national recognition for the excellence of its programs. The City has dedicated 4,000 acres of open space to parks and wildlife preserves. Public facilities include five libraries, four community centers, a cultural arts center, an adult and children's theater, a junior museum and zoo, and a golf course. The City provides a diversity of human services for seniors and youths, an extensive continuing education program, concerts, exhibits, team sports and special events.

**City Council:** The Council consists of nine members elected at-large for four-year, staggered terms. At the first meeting of each calendar year, the Council elects a Mayor and Vice-Mayor from its membership, with the Mayor having the duty of presiding over Council meetings. The Council is the appointing authority for which the City Manager and three other officials, the City Attorney, City Clerk, and City Auditor, report directly to.

**Finance Committee:** While retaining the authority to approve all actions, the City Council has established a subcommittee to review financial matters. Staff provides the CAFR, the results of external and internal audits, periodic budget-versus-actual, and investment and performance measure reports to the Finance Committee and Council to assist in their evaluation of the City's financial performance.

**City Manager:** The City Manager directs administrative services, human resources, libraries, public works, planning and community environment, public safety, community services departments and also the municipal electric, water, gas, fiber optics, wastewater collection, wastewater treatment, storm drainage, and refuse utilities (the utilities represent almost two-thirds of the City's revenues).

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#### **SUMMARY**

**Awards:** During the past year, the City received an award for the prior fiscal year CAFR from the Government Finance Officers Association (GFOA) for "excellence in financial reporting." The FY 2010 CAFR has been submitted to the GFOA award program and management believes that, once again, it will meet the criteria for this distinguished financial reporting award.

**Acknowledgment:** This CAFR reflects the hard work, talent and commitment of the staff members of the Administrative Services Department. This document could not have been accomplished without their efforts and each contributor deserves sincere appreciation. Management wishes to acknowledge the support of Trudy Eikenberry, Accounting Manager, and the Senior Accountants, Staff Accountants, Payroll Analysts and Accounting Specialists for the high level of professionalism and dedication they bring to the City of Palo Alto. Management would also like to express its appreciation to Maze & Associates, the City's independent external auditors, who assisted and contributed to the preparation of this Comprehensive Annual Financial Report.

Special acknowledgment must be given to the City Council Finance Committee for its support and interest in directing the financial affairs of the City in a responsible, professional and progressive manner.

Respectfully submitted,

LALO PEREZ,

Administrative Services Director

JAMES KEENE, City Manager



#### **City Council**

Patrick Burt, *Mayor*Sid Espinosa, *Vice-Mayor* 

Karen Holman Greg Scharff
Larry Klein Greg Schmid
Gail A. Price Nancy Shepherd

Yiaway Yeh

#### **Finance Committee**

Greg Schmid, *Chair*Sid Espinosa
Larry Klein
Greg Scharff

#### **Policy and Services Committee**

Yiaway Yeh, *Chair* Karen Holman Nancy Shepherd Gail A. Price

#### **Council-Appointed Officers**

City Manager James Keene

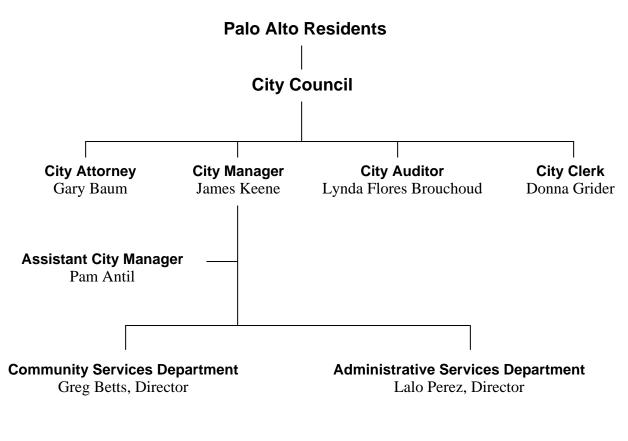
City Attorney
Gary Baum

City Clerk Donna Grider

**City Auditor** Lynda Flores Brouchoud



## City of Palo Alto Organization .....



**Fire Department** Nick Marinaro, Chief **Human Resources Department** Russ Carlsen, Director

**Police Department** Dennis Burns, Chief **Planning & Community Environment Dept** Curtis Williams, Director

**Utilities Department** Valerie Fong, Director **Public Works Department** Glenn Roberts, Director

**Library Department** Diane Jennings, Director

## Administrative Services Organization .....

#### **Administrative Services Department**



**Accounting Division Budget Division** 

**Information Technology Division Real Estate Division** 

**Purchasing Division** 

#### **Mission Statement**

To provide proactive administrative and technical support to City departments and decision makers, and to safeguard and facilitate the optimal use of City resources.

## Government Finance Officers Association of the United States and Canada - Award .....

Certificate of Achievement for Excellence in Financial Reporting

Presented to

## City of Palo Alto California

For its Comprehensive Annual Financial Report for the Fiscal Year Ended June 30, 2009

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



President

Executive Director



# MAZE & ASSOCIATES

#### ACCOUNTANCY CORPORATION

3478 Buskirk Ave. - Suite 215 Pleasant Hill, California 94523 (925) 930-0902 • FAX (925) 930-0135 maze@mazeassociates.com www.mazeassociates.com

#### INDEPENDENT AUDITOR'S REPORT ON BASIC FINANCIAL STATEMENTS

Honorable Mayor and City Council City of Palo Alto, California

We have audited the basic financial statements of the governmental activities, business-type activities, each major fund and the aggregate remaining fund information of the City of Palo Alto, California as of and for the year ended June 30, 2010, which collectively comprise the City's basic financial statements as listed in the Table of Contents. These financial statements are the responsibility of the City's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards in the United States of America and the standards for financial audits contained in *Government Auditing Standard*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free of material misstatement. An audit includes examining on a test basis evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Palo Alto, California as of June 30, 2010 and the respective changes in the financial position and cash flows, where applicable thereof and the respective budgetary comparisons listed as part of the basic financial statements for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 22, 2010 on our consideration of the City of Palo Alto's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

#### Independent Auditor's Report

Management's Discussion and Analysis is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit this information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The supplemental section listed in the Table of Contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. This information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

The Introductory and Statistical Sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly we express no opinion on them.

Moze + Association

October 22, 2010

## Management's Discussion and Analysis

Management's Discussion and Analysis (MD&A) provides an overview of the City of Palo Alto's financial performance for the fiscal year ended June 30, 2010. To obtain a complete understanding of the City's financial condition, this document should be read in conjunction with the accompanying Transmittal Letter and Basic Financial Statements.

#### OVERVIEW OF THE COMPREHENSIVE ANNUAL FINANCIAL REPORT

The CAFR is presented in six sections:

- An introductory section that includes the Transmittal Letter and general information
- Management's Discussion and Analysis
- The Basic Financial Statements that include the Citywide and Fund Financial Statements, along with the Notes to these statements
- Supplemental Information
- Statistical Information
- Single Audit

#### **Basic Financial Statements**

The Basic Financial Statements contain the Citywide Financial Statements and the Fund Financial Statements. These statements provide long and short-term views of the City's financial activities and financial position.

The Citywide Financial Statements provide a longer-term view of the City's activities as a whole. They include the Statement of Net Assets and the Statement of Activities. The Statement of Net Assets includes the City's capital assets and long-term liabilities on a full accrual basis of accounting similar to that used by private-sector companies. The Statement of Activities provides information about the City's revenues and expenses on a full accrual basis, with an emphasis on measuring net revenues or expenses for each of the City's programs. The Statement of Activities explains in detail the change in net assets for the year. The amounts in the Statement of Net Assets and the Statement of Activities are separated into Governmental and Business-type Activities in order to provide a summary of these activities for the City.

The Fund Financial Statements display the City's operations in more detail than the Citywide statements. Their focus is primarily on the short-term activities of the City's General Fund and other major funds such as the Capital Projects Fund, Water Services Fund, Electric Services Fund, Fiber Optic Fund, Gas Services Fund, Wastewater Collection Fund, Wastewater Treatment Fund, Refuse Services Fund and Storm Drainage Services Fund.

For certain entities and funds, the City acts solely as a depository agent. For example, the City has several Assessment Districts for which it produces fiduciary statements detailing the cash balances and activities of these districts. These statements are independent, and their balances are excluded from the City's financial statements.

Together, all these statements are called the Basic Financial Statements.

#### Citywide Financial Statements

Governmental Activities - All of the City's basic services are considered to be Governmental Activities. Included in basic services are the City Council, City Manager, City Attorney, City Clerk, City Auditor, Administrative Services, Human Resources, Public Works, Planning and Community Environment, Police, Fire, Community Services, and Library. These services are supported by general City revenues such as taxes and by specific program revenues such as fees.

The City's governmental activities also include the activities of the Palo Alto Public Improvement Corporation and the Redevelopment Agency which are separate legal entities financially accountable to the City.

Business-type Activities - All of the City's enterprise activities are reported as Business-type Activities, including Water, Electric, Fiber Optics, Gas, Wastewater Collection, Wastewater Treatment, Refuse and Storm Drainage. Unlike governmental services, these services are supported by charges paid by customers based on services used.

Citywide Financial Statements are prepared on the accrual basis of accounting, which means they measure the flow of all economic resources for the City as a whole.

#### **Fund Financial Statements**

The Fund Financial Statements provide detailed information about each of the City's most significant funds, called Major Funds. The concept of Major Funds, and the determination of which are Major Funds, was established by Government Accounting Standards Board (GASB) Statement #34 and replaced the concept of combining like funds and presenting them in total. Therefore, each Major Fund is presented individually, with all Non-major Funds combined in a single column on each fund statement. Subordinate schedules display these Non-major Funds in more detail. Major Funds present the major activities of the City for the year. The General Fund is always considered a Major Fund, but other funds may change from year to year as a result of changes in the pattern of City activities.

Fund Financial Statements include Governmental, Enterprise and Internal Service Funds.

Governmental Fund financial statements are prepared on the modified accrual basis of accounting, which means they measure only current financial resources and uses. Capital assets and other longlived assets, along with long-term liabilities, are presented only in the Citywide Financial Statements. In Fiscal Year (FY) 2010, the City had two Major Governmental Funds, the General Fund and the Capital Projects Fund.

Enterprise and Internal Service Fund financial statements are prepared on the full accrual basis of accounting, similar to that used by private-sector companies. These statements, as in the past, include all their assets and liabilities, current and long-term.

Since the City's Internal Service Funds provide goods and services exclusively to the City's Governmental and Business-type Activities, their activities are only reported in total at the Fund level. Internal Service Funds, such as Printing and Mailing services, cannot be considered Major Funds because their revenues are derived from other City Funds. Revenues between Funds are eliminated in the Citywide Financial Statements, and any related profits or losses in Internal Service Funds are returned to the activities in which they were created, along with any residual net assets of the Internal Service Funds.

Budget vs. Actual financial comparison information is presented only for the General Fund and all Major Special Revenue Funds.

#### **Fiduciary Statements**

The City is the fiduciary agent for certain assessment districts, holding amounts collected from property owners that await transfer to the districts' bond trustees. The City's fiduciary activities are reported in the separate Statements of Fiduciary Net Assets and the Agency Funds Statement of Changes in Assets and Liabilities. These activities are excluded from the City's other financial statements because the City cannot utilize these assets to finance its own operations.

#### FINANCIAL HIGHLIGHTS

#### **Economic Background**

Though the worst of the recession technically may be behind us, the pace of the recovery is in question, particularly in California. National economists point to positive but modest Gross Domestic Product levels, slight increases in consumer and business optimism, and steady manufacturing orders as evidence of a nascent recovery. California's unending fiscal quagmire, housing debacle, and high unemployment rate, however, continue to negatively impact City finances. Until job creation picks up considerably and solid consumer spending resumes, the City's fiscal position will remain uncertain. In addition to economic uncertainty, the City faces a variety of financial challenges as it copes with rising pension costs, a significant retiree medical liability, and an infrastructure backlog. The City has been proactive in balancing resources against expenses as it cut \$7.3 million in its General Fund FY 2011 operating budget. The City is committed to prudent financial practices and operational efficiencies while it continues to provide a high level of service to the community.

Sales, transient occupancy, and documentary transfer taxes have been especially sensitive to the economic downturn. Receipts in all three categories have fallen significantly in the past two years. There were indications toward the end of FY 2010 of these revenue sources reaching a "bottom." For example, documentary transfer and transient occupancy taxes have turned a corner in the number and value of transactions for the former and the daily rates and occupancy levels for the latter. The City is hopeful these trends will continue.

On the other hand, after nearly 2 years of substantial quarterly declines, fourth quarter calendar year 2009 sales tax revenues showed a slight 1.2 percent increase over the fourth quarter calendar year 2008 and then declined in the first and second quarter of 2010 by 1.9 percent and 2.6 percent, respectively. These mixed results, combined with the expectation of lower property taxes over the next two years is likely to, at best, offset any progress in transient occupancy and documentary transfer tax increases. The City believes it will take multiple years for revenue sources to fully recover from the effects of the recession. There is a concern that there are fundamental shifts in consumer spending patterns that could have an adverse impact on City resources.

Through its 10 year Long Range Financial Forecast, the City closely monitors available resources versus current and long-term expenses. This tool has enabled the City to be forewarned and forearmed as it confronts the numerous uncertainties and challenges that jurisdictions across the nation are facing.

#### Citywide

- The City's total net assets increased to \$1,142 million, a \$36.5 million increase. Governmental activities had a decrease of \$5.4 million and are discussed on page 6. Business-type activities had an increase of \$41.9 million and are discussed on page 12.
- The City's total capital assets, net of related debt, increased to \$768.8 million, a \$27.8 million increase. Governmental activities had an increase of \$12.8 million, primarily for roadway network, recreation and open space network, and infrastructure improvements. Businesstype activities had an increase of \$14.9 million primarily from the Electric Fund transmission and distribution system.
- The City's total restricted net assets increased to \$38.6 million, a \$.2 million increase. This reflects a \$5.4 million decrease for governmental capital projects, an increase of \$3.2 million for governmental special revenue programs and an increase of \$2.4 million for debt service.
- The City's total unrestricted net assets increased to \$334.7 million, a \$8.4 million increase. Governmental activities had a decrease of \$16 million and business activities had an increase of \$24.4 million.
- Citywide revenues totaled \$395.5 million, a decrease of \$23 million from the prior year. This total consists of \$299.3 million in program revenues and \$96.2 million in general revenues. Program revenues decreased by \$13.9 million, and general revenues decreased by \$9.1 million.
- Total Citywide expenses were \$358.9 million, a \$54.1 million decrease.
- Citywide total assets increased to \$1,364.5 million, a \$134.6 million increase.
- Citywide capital assets increased by \$35.9 million to \$826.3 million.
- Citywide other assets increased \$98.7 million to \$538.2 million.
- Citywide total liabilities were \$222.4 million, an increase of \$98 million.
- Citywide long-term debt decreased \$94.8 million to \$149 million.
- Citywide other liabilities were \$73.4 million, an increase of \$3.2 million.

#### Fund Level - Governmental Funds

- Governmental Fund balances increased to \$153.8 million, a \$49.2 million increase.
- Governmental Fund revenues decreased to \$120 million, a \$5.6 million decrease.
- Governmental Fund expenditures were \$143.4 million, a \$1 million increase.
- General Fund revenues came in at \$109.9 million, a decrease of \$4 million over the prior year.
- General Fund expenditures are \$118.9 million, an increase of \$4.1 million.
- The General Fund balance of \$41.5 million at June 30, 2010, was a decrease of \$1.8 million from the prior year (refer to Performance of Governmental Funds - General Fund, Page 15).

#### Fund Level - Enterprise Funds

- Enterprise Fund net assets increased to \$635.1 million, a \$29.6 million increase.
- Enterprise Fund operating revenues decreased to \$262 million, a \$13.1 million decrease from prior year revenues.
- Enterprise Fund operating expenses decreased to \$218.6 million, a \$10.4 million decrease.



#### FINANCIAL PERFORMANCE

#### Citywide Financial Statements - Governmental Activities

The following analysis focuses on the net assets and changes in net assets of the City's Governmental Activities, presented in the Citywide Statement of Net Assets and Statement of Activities.

#### **GOVERNMENTAL ACTIVITIES**

Net Assets at June 30 (in Millions)

	2010	2009	Increase/ (Decrease) from 2009
Cash and investments	\$192.5	\$141.0	\$51.5
	•	·	
Other assets	46.5	59.9	(13.4)
Capital assets	376.0	364.3	11.7
Total Assets	615.0	565.2	49.8
Y 11 1	<i>(</i> <b>7 0</b>	7.6	5.7.7
Long-term debt outstanding	65.3	7.6	57.7
Other liabilities	43.7	46.2	$\underline{\hspace{1cm}}(2.5)$
Total Liabilities	109.0	53.8	55.2
Net Assets:			
Invested in capital assets, net of debt	369.5	356.7	12.8
Restricted	88.4	36.6	51.8
Unrestricted	48.1	118.1	(70.0)
Total Net Assets	\$506.0	\$511.4	(\$5.4)

The City's governmental total net assets decreased \$5.4 million to \$506 million in FY 2010. This change results from the following:

- Cash and investments increased by \$51.5 million primarily due to the bond proceeds received from the 2010 Series A General Obligation Bond issued to fund the Mitchell Park Library and Community Center construction project as well as capital improvements for the Downtown and Main Libraries.
- Other assets decreased by \$13.4 million due to allocation of Internal Service Fund costs to the Enterprise Funds.

#### **Management Discussion and Analysis**

- Capital assets increased \$11.7 million primarily due to infrastructure improvements to the City's roadway network, curbs, gutters, sidewalks, and Civic Center infrastructure improvements.
- Long-term debt outstanding increased by \$57.7 million due to the issuance of the General Obligation Bond for construction of the Mitchell Park Library and Community Center and for capital improvements to the Downtown and Main Libraries.
- Net assets invested in capital assets, net of related debt, increased \$12.8 million as the City added General Fund infrastructure assets as discussed in the Capital Assets section (page 21).
- Restricted net assets increased \$51.8 million for a total of \$88.4 million. Unrestricted net assets decreased \$70.0 million for a total of \$48.1 million. The change in restricted and unrestricted net assets is primarily due to the Library Bond proceeds that are restricted. Unrestricted net assets represent current net assets available to finance subsequent year operations and other expenditures approved by City Council.





Revenues for the Year ended June 30 (in Millions)

Revenues by Source	2010	2009	Increase/ (Decrease) from 2009
Program Revenues:			
Charges for services	\$30.4	\$30.0	\$0.4
Operating contributions & grants	4.8	3.6	1.2
Capital contributions & grants	1.3	3.8	(2.5)
<b>Total Program Revenues</b>	36.5	37.4	(0.9)
General Revenues:			
Property Taxes	26.0	25.4	0.6
Sales Taxes	18.0	20.1	(2.1)
Utility User's Taxes	11.3	11.0	0.3
Transient Occupancy Tax	6.9	7.1	(0.2)
Other Taxes	4.1	3.4	0.7
Investment Earnings	6.5	8.5	(2.0)
Rents and Miscellaneous	12.7	15.7	(3.0)
<b>Total General Revenues</b>	85.5	91.2	(5.7)
<b>Total Revenues</b>	\$122.0	\$128.6	(\$6.6)

#### Governmental Activities - Revenues

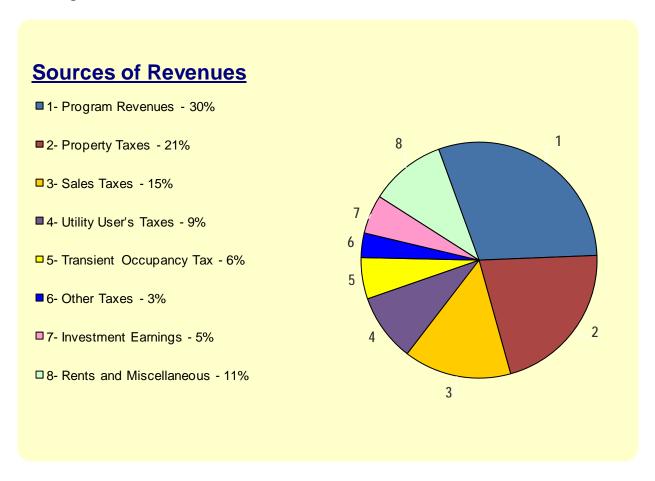
The table above shows that governmental revenues totaled \$122 million in FY 2010, a decrease of \$6.6 million compared to prior year revenues of \$128.6 million.

Capital contributions and grants decreased by \$2.5 million from prior year for an ending balance of \$1.3 million. The decrease is primarily from a decrease in funds from other agencies. Capital Projects Fund, Community Development Block Grant and Housing Fund received \$1.3 million, \$873 thousand and \$924 thousand, respectively, less than the prior year.

Property taxes had an increase of \$0.6 million, sales taxes decreased by \$2.1 million, the utility user's tax rose by \$0.3 million, and transient occupancy taxes decreased by \$0.2 million. Investment earnings decreased by \$2 million. This is a result of a decrease in investment earnings of \$512 thousand and \$1.5 million for the year-end adjustment to carrying value for investments and reflects the year-to-year change in carrying value. This mark-to-market value is a requirement of GASB 31.

Miscellaneous revenues had a decrease of \$3 million from the prior year. Miscellaneous revenues include the net of interdepartmental revenues and charges.

Program revenues such as charges for services, operating grants and contributions, and capital grants and contributions are generated from or restricted to each activity. Program revenues include contributions from the University Avenue Off-Street Parking Assessment District as well as other recurring resources.



General revenues are composed of taxes and other revenues not specifically generated by or restricted to individual activities. All tax revenues, investment earnings, rents for governmental facilities, and fees for services are included in general revenues.



### **Governmental Activities - Expenses**

The table below presents a comparison of FY 2010 and FY 2009 expenses (does not include encumbrances and reappropriations) by Governmental Activities and interest on long-term debt. Total Governmental Activities functional expense was \$141.3 million in FY 2010, a decrease of \$1.3 million.

#### **GOVERNMENTAL ACTIVITIES**

Expenses for the Year ended June 30 (in Millions)

Activities	2010	2009	Increase/ (Decrease) from 2009
City Council	\$0.5	\$0.4	\$0.1
City Manager	2.4	2.1	0.3
City Attorney	2.6	2.6	0.0
City Clerk	1.4	1.1	0.3
City Auditor	2.6	2.0	0.6
Administrative Services	17.9	17.8	0.1
Human Resources	3.7	3.4	0.3
Public Works	18.7	21.3	(2.6)
Planning and Community Environment	12.1	12.9	(0.8)
Police	29.3	29.3	0.0
Fire	26.4	23.2	3.2
Community Services	17.2	19.9	(2.7)
Library	6.1	6.2	(0.1)
Interest on long-term debt	0.4	0.4	0.0
<b>Total Functional Expense</b>	\$141.3	\$142.6	(\$1.3)
Increase/(Decrease) in Net Assets before Transfers	(19.4)	(14.0)	(5.4)
Transfers in	\$14.0	\$24.0	(\$10.0)
Change in Net Assets	(\$5.4)	\$10.0	(\$15.4)
Net Assets-Beginning	511.4	501.4	10.0
Net Assets-Ending	\$506.0	\$511.4	(\$5.4)

The Functional Expenses Chart below includes only current year expenses. It does not include capital outlays, which are now added to the City's capital assets. In FY 2010, the City added \$11.7 million in capital assets. The composition of FY 2010 additions is shown in detail in the Capital Asset section of Management's Discussion and Analysis.

## **Functional Expense** ■1- City Council - less than 1% ■2.- City Manager 2% □3-City Attorney 2% ■4- City Clerk 1% 5- City Auditor 2% ■6- Administrative Services 13% 12 □7- Human Resources 3% ■8- Public Works 13% □9- Planning & Community Environment 8% 11 8 ■10-Police 21% □11-Fire 19% ■12-Community Services 12% 10 □13-Library 4% □ 14-Interest on long-term debt < 1 %



#### Citywide Financial Statements - Business-Type Activities

The following analysis focuses on the net assets and changes in net assets of the City's Businesstype Activities presented in the Citywide Statement of Net Assets and Statement of Activities.

#### **BUSINESS-TYPE ACTIVITIES**

Net Assets at June 30 (in Millions)

Increase/

			(Decrease) from
	2010	2009	2009
Cash and investments	\$262.6	\$205.2	\$57.4
Other assets	36.6	33.4	3.2
Capital assets	450.3	426.1	24.2
Total Assets	749.5	664.7	84.8
Long-term debt outstanding	83.6	46.6	37.0
Other liabilities	29.8	24.0	5.8
Total Liabilities	113.4	70.6	42.8
Net assets:			
Invested in capital assets, net of debt	399.3	384.4	14.9
Restricted	4.3	1.7	2.6
Unrestricted	232.4	208.0	24.4
<b>Total Net Assets</b>	\$636.0	\$594.1	\$41.9

The City's Business-type total net assets increased \$41.9 million to \$636 million in FY 2010.

- Cash and investments increased \$57.4 million primarily from:
  - Water Fund received \$35 million in bond proceeds from the 2009 Water Bond.
  - Electric Fund had increase in its cash balance due to a decrease of \$11.8 in the retail purchase of utilities.
  - Wastewater Treatment Fund received \$4.5 million from the State Resources Fund (SRF) loan proceeds for the Ultra Violet Disinfection Facility Project (WQ-06014).
- Capital assets increased \$24.2 million to \$450.3 million in FY 2010. This increase is primarily a result of water, electric and wastewater collection infrastructure improvements.
- Net assets invested in capital assets net of related debt increased \$14.9 million to \$399.3 million. The increase was mostly due to \$8.7 million of capital improvements in the Water Fund and \$5.3 million of capital improvements in the Electric Fund.

Unrestricted net assets of \$232.4 million, an increase of \$24.4 million from the prior year, represent liquid assets available to finance day-to-day operations and other expenditures approved by the City Council. This amount includes Council designated reserves such as the rate stabilization reserves of \$87.9 million, the Calaveras reserve for stranded costs of \$59.9 million and the emergency plant replacement reserve of \$7.2 million.

#### **BUSINESS-TYPE ACTIVITIES**

Revenues for the Year ended June 30 (in Millions)

Revenues by Source	2010	2009	(Decrease) from 2009
<b>Program Revenues:</b>			
Water	\$26.2	\$27.1	(\$0.9)
Electric	121.9	119.3	2.6
Fiber Optics	3.1	3.3	(0.2)
Gas	44.5	47.8	(3.3)
Wastewater Collection	15.1	14.5	0.6
Wastewater Treatment	16.9	28.5	(11.6)
Refuse	28.6	29.1	(0.5)
Storm Drainage	5.6	5.5	0.1
<b>Total Program Revenues</b>	261.9	275.1	(13.2)
<b>General Revenues:</b>			
Investment Earnings	10.8	14.1	(3.3)
<b>Total General Revenues</b>	10.8	14.1	(3.3)
<b>Total Revenues</b>	\$272.7	\$289.2	(\$16.5)

The table above presents the revenues for each of the City's Business-type Activities or Enterprise Funds. The City operates the Water, Electric, Fiber Optics, Gas, Wastewater Collection, Wastewater Treatment, Refuse, and Storm Drainage Funds, which are Major Funds and are presented in the Basic Financial Statements.

#### **Management Discussion and Analysis**

Business-type Activity revenues totaled \$272.7 million, a decrease of \$16.5 million from the prior year. Revenues were significantly affected by the following events:

- Program Revenue for the Electric Fund increased \$2.6 million primarily due to a 10 percent rate increase effective July 1, 2009.
- Program Revenue for the Gas Fund decreased \$3.3 million primarily due to a 10 percent rate decrease effective July 1, 2009.
- Program Revenue for the Wastewater Treatment Fund decreased \$11.6 million from prior year. FY 2009 included revenues for the Water Reclamation project. These revenues included grant revenues of \$2.1 million and expenditure reimbursement of \$9.8 million from City of Mountain View.
- Investment earnings decreased \$3.3 million due to a decrease in interest earnings on investments. The Electric Fund had a decrease of \$2 million, Water Fund, \$412 thousand and Refuse Fund \$404 thousand from prior year.

#### **BUSINESS-TYPE ACTIVITIES**

#### Expenses for the Year ended June 30 (in Millions)

Increase/

Activities	2010	2009	(Decrease) from 2009
Water	\$21.0	\$20.3	\$0.7
Electric	107.9	122.3	(14.4)
Fiber Optics	1.4	1.3	0.1
Gas	32.5	34.6	(2.1)
Wastewater Collection	10.7	14.9	(4.2)
Wastewater Treatment	13.5	36.9	(23.4)
Refuse	28.1	37.2	(9.1)
Storm Drainage	2.5	2.9	(0.4)
Total Functional Expense	\$217.6	\$270.4	(\$52.8)
Increase in Net Assets before Transfers/Special Items	55.5	19.5	36.0
Transfers out	14.0	24.0	(10.0)
Total Transfers/Special Items	\$14.0	\$24.0	(\$10.0)
Change in Net Assets	\$42.0	(\$4.5)	\$46.5
Net Assets-Beginning	594.1	598.6	(4.5)
Net Assets-Ending	\$636.1	\$594.1	\$42.0

The table above presents a comparison of the FY 2010 and FY 2009 expenses for the City's Businesstype Activities. Encumbrances and reappropriations are not included.

Business-type Activity expenses, transfers and special items decreased \$62.8 million for a total of \$231.6 million. Changes to expenses were significantly affected by the following events:

- Functional Expense for the Electric Fund decreased \$14.4 million primarily due to an \$11.8 million decrease in the retail purchase of utilities and a \$1.9 million decrease in Surplus Energy costs. The decrease is due to the lower market price of electricity. (Further detail may be found in Note 17 to the financial statements.)
- Functional Expense for the Wastewater Collection Fund decreased \$4.2 million from prior year. Prior year included \$3.7 million loss on retirement of assets: 4-inch plastic polyethylene lateral pipes.
- Functional Expense for the Wastewater Treatment Fund decreased \$23.4 million from prior year. FY 2009 included expenses for Water Reclamation Project.
- Functional Expense for the Refuse Fund decreased \$9.1 million from prior year primarily due to a decrease of \$5.5 million for operations and maintenance charges.

#### FUND FINANCIAL STATEMENTS

#### Performance of Governmental Funds

As of June 30, 2010, the City's Governmental Funds reported combined fund balances of \$153.8 million, an increase of \$49.1 million or 46.9 percent compared with the prior year. The increase is primarily due to the receipt of library bond proceeds from the General Obligation Bond.

Governmental Fund revenues and other financing sources increased \$48.4 million for a total of \$213.9 million. Revenues and other financing sources in the General Fund increased \$361 thousand; Capital Projects Fund increased \$52 million, due primarily to the receipt of library bond proceeds from the General Obligation Bond; Non-major Fund revenues and other financing sources decreased by \$4 million.

Governmental Fund expenditures and other uses were the same as the prior year, \$164.8 million. General Fund expenditures and other uses increased \$3 million, Capital Projects Fund expenditures increased by \$1.9 million; and Non-major Fund expenditures and other uses decreased by \$4.9 million.

#### General Fund

Governmental Funds - General Fund - Balance Sheet

As of June 30, 2010, the General Fund Balance totaled \$41.5 million. This represents 34.9 percent of direct General Fund expenditures providing a buffer against unexpected financial events. Of this, \$10.4 million is reserved and \$31.1 million is unreserved. Included in the reserved amount is \$1.5 million for the prepayment of Storm Drain rate increases over a three-year period. A substantial portion of the unreserved balance amount is designated by the Council for budget stabilization, \$27.4 million at yearend.

## Management Discussion and Analysis

Governmental Funds - General Fund - Statement of Revenues, Expenditures and Changes in Fund Balance

The General Fund ended the year with a \$1.8 million decrease for a total of \$41.5 million fund balance, compared to an \$809 thousand increase in the prior year.

Palo Alto's General Fund revenues totaled \$109.9 million in FY 2010. This represents a decrease of \$4 million or 3.5 percent compared to the prior year.

General Fund expenditures and other uses totaled \$133.6 million, an increase of \$2.9 million from the prior year. Transfers out had an increase of \$3.5 million to the adopted budget for an adjusted budget of \$14.6 million and actual expenditures of \$14.6 million. The increase in the actual expenditures and adjusted budget reflect the transfer of \$3.6 million for the Equity Transfer Stabilization Reserve, returned to the Gas and Electric Funds. Transfers out had a decrease over the prior year of \$1.2 million.

General Fund - Statement of Revenues, Expenditures and Changes in Fund Balance Budget and Actual

Sales taxes declined by \$2.1 million or 10.5 percent over FY 2009 levels for a total of \$18 million, which is \$1.7 million less than the adopted budget and \$678 thousand greater than the adjusted budget. Continued retrenchment in consumer spending is the principal reason for sales tax declines. Department, apparel and electronic stores have had noticeable declines as have auto dealers and restaurants.

Property Taxes increased by \$537 thousand or 2.1 percent from FY 2009 to FY 2010 for a total of \$26 million. The \$26 million is \$230 thousand greater than the adopted budget and \$204 thousand greater than the adjusted budget. Though Palo Alto assessed values remained healthy for FY 2010, there are troubling signs for FY 2011. The County has received a large number of appeals from commercial properties to adjust their assessed values downward. This will likely have a negative impact for the next few years.

Transient Occupancy Tax (TOT) receipts were \$6.9 million in FY 2010, a \$253 thousand or 3.6 percent decline over FY 2009. In comparison, FY 2009 had \$865 thousand or 10.8 percent decline over FY 2008. The \$6.9 million is \$142 thousand less than the adopted budget and \$219 thousand greater than the adjusted budget. Average occupancy had a modest increase over the prior year from 65.2 percent to 65.9 percent and room rates decreased from \$146 to \$139. This economically sensitive revenue source has stabilized. With a new hotel opening in May 2010, Hotel Keen, and strong receipts from existing establishments in the last two quarters of FY 2010, staff is hopeful of higher revenues next year.

The City's Utility Users Tax (UUT), which is 5 percent, is levied on telephone, water, electricity, and gas usage. This revenue source rose by \$266 thousand or 2.4 percent over the prior year for a total of \$11.3 million, and is in line with the adopted budget. This increase is due to the telephone levy.

Other Taxes, Fines and Penalties totaled \$5.8 million in FY 2010, an increase of \$314 thousand from the prior year, and \$121 thousand greater than the adopted budget and \$170 thousand greater than the adjusted budget. The Documentary Transfer Tax came in at \$3.7 million, an increase of \$615 thousand or 19.9 percent from the prior year. Actual revenue results were \$457 thousand above the FY 2010 adjusted budget. This revenue source is highly dependent on sales volume and the mix of commercial and residential sales. Parking violations decreased by \$266 thousand compared to the prior year.

Charges for Services were \$19.7 million in FY 2010, a decrease of \$37 thousand from the prior year and a decrease of \$506 thousand from the adopted budget and an increase of \$800 thousand from the adjusted budget.

Permits and Licenses were \$4.6 million in FY 2010, an increase of \$267 thousand from the prior year and a decrease of \$479 thousand from the adopted budget and a decrease of \$19 thousand from the adjusted budget.

Return on Investment totaled \$2.7 million, a decrease of \$750 thousand from the prior year but an increase of \$782 thousand and \$1 million from the adopted and adjusted budgets respectively. The budget does not include the year-end adjustment to the carrying value of investments. In prior CAFRs, Return on Investment was reported as part of Other Revenues.

Rental Income totaled \$14.4 million, an increase of \$751 thousand from the prior year and an increase of \$742 thousand from the adopted budget and \$611 thousand from the adjusted budget.

From Other Agencies totaled \$332 thousand, an increase of \$174 thousand from prior year and an increase of \$240 thousand from adopted budget and \$10 thousand from adjusted budget. The increase is primarily due to reimbursement for \$91 thousand of State mandated costs and \$68 thousand for fire service. In prior CAFRs, From Other Agencies was reported as part of Other Revenues.

Charges to Other Funds totaled \$11 million, a \$140 thousand decrease from prior year. Charges to Other Funds was \$385 thousand greater than the adopted budget and \$482 thousand greater than adjusted budget.

Other Revenues totaled \$2.6 million in FY 2010, an increase of \$98 thousand from the prior year. The \$2.6 million is an increase of \$951 thousand from the adopted budget and an increase of \$817 thousand from the adjusted budget. In prior CAFRs, Other Revenues also included Return on Investment and Other Agencies; in the FY 2010 CAFR, these are reported as a separate line item.

Prior CAFRs reported Administrative Departments which consist of expenditures and encumbrances for the City Attorney, City Auditor, City Clerk, City Council, City Manager, Administrative Services and Human Resources. The FY 2010 CAFR reports each as a separate line item to conform with budget reporting.

Expenditures and encumbrances for the City Attorney office were \$32 thousand less than the prior year for a total of \$3.2 million. The \$3.2 million is \$647 thousand greater than adopted budget but \$40 thousand less than adjusted budget.

City Auditor office ended the year with \$1.1 million of expenditures and encumbrances, \$132 thousand greater than the prior year, \$58 thousand greater than the adopted budget but \$18 thousand less than adjusted budget.

City Clerk office had an increase of \$313 thousand in expenditures and encumbrances from the prior year for a total of \$1.5 million. The \$1.5 million is \$38 thousand less than the adopted budget and \$69 thousand less than the adjusted budget.



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#### **Management Discussion and Analysis**

City Council expenditures and encumbrances were \$28 thousand greater than prior year for a total of \$319 thousand; this is \$23 thousand greater than adopted budget but \$16 thousand less than adjusted budget.

City Manager office expenditures and encumbrances totaled \$2.3 million, \$186 thousand greater than prior year. The \$2.3 million is \$68 thousand less than adopted budget and \$59 thousand less than adjusted budget.

The Administrative Services department had an increase in expenditures and encumbrances of \$908 thousand from the prior year for a total of \$8 million. The \$8 million is \$1.3 million greater than the adopted budget but \$4 thousand less than the adjusted budget. Increase in the adopted budget and actual expenditures reflect the \$1.4 million toward the purchase of the City Manager home. The total cost of the home is \$1.9 million and the City's equity share is \$1.4 million.

The Community Services department expenditures and encumbrances were \$762 thousand less than the prior year for a total of \$20.8 million. The \$20.8 million is \$1.1 million less than adopted budget and \$105 thousand less than the adjusted budget.

The Fire department had an increase of \$4.4 million from prior year for expenditures and encumbrances, for a total of \$28.2 million. The prior year included a deferral of payment to the Technology Fund allocated charges. FY 2009 salary and benefit expenditures were \$2.5 million less than FY 2010. The \$28.2 million is \$3 million greater than the adopted budget and \$17 thousand less than the adjusted budget. The increase in budget is due to additional overtime salary, \$1.5 million and repayment of FY 2009 Technology Fund allocated charges, \$1.2 million.

Expenditures and encumbrances for the Human Resources department were \$33 thousand less than prior year for a total of \$2.8 million. The \$2.8 million is \$59 thousand less than adopted budget and \$49 thousand less than adjusted budget.

The Library department expenditures and encumbrances totaled \$6.6 million and were \$121 thousand greater than prior year. The \$6.6 million is \$238 thousand greater than the adopted budget and \$133 thousand less than the adjusted budget.

The Planning department had a decrease in expenditures and encumbrances of \$425 thousand from the prior year for a total of \$10.1 million, which was \$200 thousand greater than the adopted budget and \$63 thousand less than the adjusted budget.

The Police department had a decrease of \$845 thousand to the adopted budget for a final budget of \$29.2 million. The Police department expenditures and encumbrances totaled \$29.1 million, which is \$626 thousand less than prior year, but \$908 thousand greater than adopted budget and \$63 thousand greater than adjusted budget.

The Public Works department had a decrease in expenditures and encumbrances from prior year of \$84 thousand, for a total of \$13.4 million. Expenditures and encumbrances for the Public Works department were \$79 thousand less than adopted budget and \$90 thousand less than adjusted budget.

Non-Departmental expenditures and encumbrances totaled \$8.8 million, a decrease of \$68 thousand from the prior year and \$10 thousand less than the adjusted budget.

Capital Projects Fund - Capital Projects Fund expenditures and other uses were \$25.9 million in FY 2010, which is an increase of \$1.9 million from the prior year. This level of expenditure is consistent with the City's effort to rehabilitate and maintain its existing infrastructure.

*Non-major Funds* - These funds are not presented separately in the Basic Financial Statements, but are individually presented as Supplemental Information.

#### **Performance of Enterprise Funds**

At June 30, 2010, the City's Enterprise Funds reported total net assets of \$635.1 million, an increase of \$29.6 million or 4.6 percent compared with the prior year. The increase was primarily from the Water, Electric and Gas Funds for \$7 million, \$9.4 million and \$7.9 million, respectively. These assets constitute 75.5 percent of the Enterprise Funds' total net assets. Unrestricted net assets for these three funds totaled \$191.6 million, a 5.1 percent increase from FY 2009.

Water Fund - The Water Fund ended the year with net income of \$7 million, compared to \$4.9 million in the prior year, a \$2.1 million increase. The increase in net income is primarily due to decrease in other financing uses of \$2.6 million. The ending balance for the RSR is \$17 million.

*Electric Fund* – The Electric Fund ended the year with a net income of \$9.4 million compared to a net loss of \$7.2 million in the prior year. The net income is due to an \$11.8 million decrease in the purchase of utilities and \$1.9 million decrease in surplus energy costs caused by lower market price of electricity. The ending balance for the RSR is \$54.3 million, an increase of \$6.6 million.

Fiber Optics Fund - The Fiber Optics Fund ended the year with a net income of \$2.1 million, compared to \$2.4 million in prior year, a decrease of \$300 thousand. The ending RSR is \$8.3 million.

Gas Fund - The Gas Fund ended the year with a net income of \$7.9 million, compared to \$10.5 million in prior year, a decrease of \$2.6 million. The decrease is due to a 10 percent rate decrease effective July 1, 2009 and an increase in other financing activities of \$2.2 million. The RSR has an ending balance of \$18.5 million, an increase of \$5.4 million.

Wastewater Collection Fund - The Wastewater Collection Fund ended the year with a net income of \$4.7 million compared to a net loss of \$63 thousand from prior year. The net income is due to a decrease in non-operating expenses. The RSR had an ending balance of \$6.8 million.

Wastewater Treatment Fund - Expenditures decreased in FY 2010 by \$23.4 million compared to the prior year. FY 2009 included expenditures of \$15.3 million, for the Water Reclamation Project. The Wastewater Treatment Fund ended the year with a net loss of \$1.2 million compared to a net loss \$3.2 million in FY 2009. The net loss of \$1.2 million will draw on the Rate Stabilization Reserve (RSR), resulting in a negative balance of \$12.4 million, compared to a negative \$15.6 million for the prior year. The negative RSR balance is a result of required accounting reserves of \$14.6 million for the \$20.3 million Disinfection Facility Improvement Program. As the project progresses, the City will be reimbursed with grant and partner revenue and the RSR will move toward a positive position.

#### **Management Discussion and Analysis**

Refuse Fund - The Refuse Fund ended the year with a net loss of \$2.7 million, compared to a \$5.4 million net loss in FY 2009. The decrease in net loss is due to a decrease of \$5.5 million in operations and maintenance expenses. FY 2009 charges included additional \$3.1 million for landfill closure expenses. The net loss of \$2.7 million is a draw on the RSR, resulting in an ending balance of negative \$4.9 million, an increase from the prior year negative balance of \$2.1 million. The cash balance as of June 30, 2010 is \$8 million, which satisfies the State requirement of \$6.7 million for post-closure liabilities.

Storm Drainage Fund - The Storm Drainage Fund ended the year with a net income of \$2.5 million compared to a net income of \$3.4 million in the prior year, a decrease of \$900 thousand. Operating expenses increased to \$2.7 million, a \$1.1 million increase from FY 2009. The RSR had an ending balance of \$286 thousand compared to a negative \$1.1 million in the prior year.



GASB 34 requires the City to record all its capital assets, including infrastructure. Infrastructure includes roads, bridges, signals and similar assets used by the entire population. Although GASB 34 allowed the City four years to record all its infrastructure assets in its financial statements, as of June 30, 2002, all assets were included in the financial statements. The table below shows capital assets and the amount of accumulated depreciation for these assets for Governmental and Business-type Activities. Further detail may be found in Note 6 to the financial statements.

# **CAPITAL ASSETS AT JUNE 30** (in Millions)

			increase/
			(Decrease) from
	2010	2009	2009
<b>Governmental Activities</b>			
Capital Assets			
Land and improvements	\$78.5	\$75.5	\$3.0
Street trees	15.1	15.1	0.0
Construction in progress	32.3	33.5	(1.2)
Buildings and improvements	114.6	103.2	11.4
Equipment	8.2	7.9	0.3
Roadway network	260.5	255.2	5.3
Recreation & open space network	18.5	16.2	2.3
Less accumulated depreciation	(174.0)	(165.0)	(9.0)
Internal Service Fund Assets			
Construction in progress	0.6	3.1	(2.5)
Equipment	51.3	45.9	5.4
Less accumulated depreciation	(29.6)	(26.3)	(3.3)
Total Governmental	\$376.0	\$364.3	\$11.7
Business-type Activities		_	
Land	\$5.0	\$2.0	\$3.0
Construction in progress	111.8	103.0	8.8
Buildings and improvements	30.9	30.7	0.2
Transmission, Distribution & Treatment Systems	536.6	511.5	25.1
Less accumulated depreciation	(234.0)	(221.1)	(12.9)
Total Business-type	\$450.3	\$426.1	\$24.2

Governmental Activities' capital assets net of depreciation increased by \$11.7 million compared to FY 2009. This increase was primarily due to improvements to the City's roadway network and sidewalks, park facilities' improvements, and major Civic Center infrastructure improvements.

Increase/

### **Management Discussion and Analysis**

Work on the City's infrastructure is the continuation of a ten-year plan, totaling \$100 million, developed to address the needs of the City's aging infrastructure. The ten-year plan included an assessment and prioritization of work needed on buildings, facilities, streets, sidewalks, medians, bikeways, parks and open space. Current key infrastructure projects include improvements to streets and sidewalks, refurbishing of park playgrounds and irrigation systems, upgrading athletic fields, open space and trail improvements, and facility renovations.

The City depreciates all its capital assets over their estimated useful lives, as required by GASB 34. The purpose of depreciation is to spread the cost of a capital asset over the years of its useful life so that an allocable portion of the cost of the asset is borne by all users. Additional information on capital assets and depreciable lives may be found in Note 6.



Each of the City's debt issues is discussed in detail in Notes 7 and 8 to the financial statements. At June 30, 2010, the City's debt was comprised of the following:

\$4.4 1.2 2.0	(\$0.3) (0.4) (0.1) 55.3 3.8 (0.6)
\$4.4 1.2 2.0	(\$0.3) (0.4) (0.1) 55.3 3.8 (0.6)
2.0	(0.4) (0.1) 55.3 3.8 (0.6)
2.0	(0.4) (0.1) 55.3 3.8 (0.6)
2.0	(0.4) (0.1) 55.3 3.8 (0.6)
2.0	(0.1) 55.3 3.8 (0.6)
	55.3 3.8 (0.6)
	55.3 3.8 (0.6)
	3.8 (0.6)
	3.8 (0.6)
	(0.6)
<u> </u>	
\$7.6	\$57.7
\$5.3	(\$0.3)
13.7	(0.5)
19.7	(0.8)
	35.0
(1.0)	(0.2)
1.2	(0.1)
1.3	(0.1)
0.0	(0.5)
9.0	(0.5) 4.5
(1.5)	\$37.1
	1.3

On October 16, 2009, the City issued \$35 million in 2009 Water Revenue Bonds to finance certain improvements to the City's water utility system.

# **Management Discussion and Analysis**

On June 30, 2010, the City issued \$55.3 million in General Obligation Bonds to finance costs for construction of the new Mitchell Park Library and Community Center and to make substantial capital improvements to the Main and Downtown Libraries. The pledge of future net revenues ends upon repayment of the remaining debt service on the bonds and is scheduled to occur in 2040.

As stated in the Statistical Section of the CAFR, the combined direct debt ratio to assessed valuation for the General Fund is a low 0.28 percent compared to the allowable, legal debt margin of 15 percent.

### SPECIAL ASSESSMENT DISTRICT DEBT

Special assessment districts throughout different parts of the City have also issued debt to finance infrastructure and facilities construction exclusively in their districts. As of June 30, 2010, the City had no special assessment district debt with City commitment outstanding.

# ECONOMIC OUTLOOK

The economy of the City is discussed in the accompanying Transmittal Letter and in this Discussion and Analysis.

### CONTACTING THE CITY'S FINANCIAL MANAGEMENT

The CAFR is intended to provide citizens, taxpayers, investors, and creditors with a general overview of the City's finances. Questions about this report should be directed to the Administrative Services Department, at 250 Hamilton Avenue, 4th Floor, Palo Alto, California. This report and other financial reports can be viewed on the City of Palo Alto website at: www.cityofpaloalto.org. On the home page, select City Departments, select Administrative Services, and select Financial Reporting. Within Financial Reporting, there are links to reports by title and reporting date or use the following link: www.cityofpaloalto.org/depts/asd/financial\_reporting.asp

# Citywide Statement of Net Assets and Statement of Activities.....

The Citywide Statement of Net Assets and the Statement of Activities summarize all of the City's financial activities and financial position. They are prepared on the same basis as is used by most businesses, which means they include all the City's assets and all its liabilities, as well as all its revenues and expenses. This is known as the full accrual basis — the effect of all the City's transactions is taken into account, regardless of whether or when cash changes hands. All material internal transactions between City funds have been eliminated.

The Statement of Net Assets reports the difference between the City's total assets and the City's total liabilities, including all the City's capital assets and all its long-term debt. The Statement of Net Assets focuses the reader on the composition of the City's net assets, by subtracting total liabilities from total assets.

The Statement of Net Assets summarizes the financial position of all the City's Governmental Activities in a single column, and the financial position of all the City's Business-type Activities in a single column; these columns are followed by a Total column that presents the financial position of the entire City.

The City's Governmental and Business-type Activities include the activities of its General Fund, along with all its Special Revenue, Capital Projects, Debt Service Funds, and Enterprise Funds. Since the City's Internal Service Funds service these Funds, their activities are consolidated with Governmental and Business-type Activities, after eliminating inter-fund transactions and balances.

The Statement of Activities reports increases and decreases in the City's net assets. It is also prepared on the full accrual basis, which means it includes all the City's revenues and all its expenses, regardless of when cash changes hands. This differs from the "modified accrual" basis used in the Fund financial statements, which reflect only current assets, current liabilities, available revenues and measurable expenditures.

The format of the Statement of Activities presents the City's expenses first, listed by program, and follows these with the expenses of its Business-type Activities. Program revenues — that is, revenues which are generated directly by these programs — are then deducted from program expenses to arrive at the net expense of each governmental and Business-type program. The City's general revenues are then listed in the Governmental Activities or Business-type Activities column, as appropriate, and the Change in Net Assets is computed and reconciled with the Statement of Net Assets.

These Statements include the financial activities of the City Public Improvement Corporation and Redevelopment Agency, which are legally separate component units of the City because they are controlled by the City, which is financially accountable for its activities.

These financial statements along with the fund financial statements and footnotes are called *Basic Financial Statements*.

# City of Palo Alto - Statement of Net Assets .....

June 30, 2010

(In thousands of dollars)

	Governmental Activities	Business-type Activities	Totals
	7 ictivities	7 tetrvities	
ASSETS			
Cash and investments (Note 3):			
Available for operations	\$136,170	\$230,339	\$366,509
Cash and investments with fiscal agent	56,286	32,233	88,519
Receivables:			
Accounts and intergovernmental	8,069	29,334	37,403
Interest receivable	1,340	2,117	3,457
Notes and loans receivable (Note 5)	8,694		8,694
Internal balances (Note 4)	(402)	402	
Assets in excess of OPEB obligation (Note 12)	23,242		23,242
Due from other government agencies		4,773	4,773
Inventory of materials and supplies and prepaids	5,608	-,,,,	5,608
Capital assets (Note 6):	2,000		3,000
Nondepreciable	126,503	116 740	242 252
_	,	116,749	243,252
Depreciable, net of depreciation	249,536	333,509	583,045
Total assets	615,046	749,456	1,364,502
LIABILITIES			
Accounts payable and accrued liabilities	8,692	16,240	24,932
Accrued salaries and benefits	2,635	919	3,554
Unearned revenue	536	1,490	2,026
Accrued compensated absences (Note 1):	550	1,490	2,020
Due within one year	4,095		4,095
Due in more than one year	6,324		6,324
Claims payable (Note 14):	0,52.		0,52.
Due within one year	6,532		6,532
Due in more than one year	14,946		14,946
Accrued landfill closure liability (Note 9):			
Due within one year		450	450
Due in more than one year		10,673	10,673
Long-term debt (Note 7):			
Due within one year	870	3,105	3,975
Due in more than one year	64,395	80,542	144,937
Total liabilities	109,025	113,419	222,444
NET ASSETS (Note 10)			
Invested in capital assets, net of related debt	369,499	399,317	768,816
Restricted for:			
Special revenue programs	27,164		27,164
Capital projects	5,870	4.200	5,870
Debt service	1,289	4,300	5,589
Total Restricted	34,323	4,300	38,623
Unrestricted net assets	102,199	232,420	334,619
Total not assets	\$506.001	\$626,027	\$1.142.059
Total net assets	\$506,021	\$636,037	\$1,142,058



# For the Year Ended June 30, 2010

(In thousands of dollars)

			Program Revenue	es	, <u>*</u>	) Revenue and Net Assets	
			Operating	Capital			
	Total	Charges for	Grants and	Grants and	Governmental	Business-type	
Functions/Programs	Expenses	Services	Contributions	Contributions	Activities	Activities	Total
Governmental Activities:							
City Council	\$455				(\$455)		(\$455)
City Manager	2,399				(2,399)		(2,399)
City Attorney	2,621	\$53			(2,568)		(2,568)
City Clerk	1,369				(1,369)		(1,369)
City Auditor	2,601				(2,601)		(2,601)
Administrative Services	17,893	984			(16,909)		(16,909)
Human Resources	3,707				(3,707)		(3,707)
Public Works	18,658	1,258	\$1,567	\$1,262	(14,571)		(14,571)
Planning and Community Environment	12,114	4,813	2,664	18	(4,619)		(4,619)
Police	29,350	4,093	365		(24,892)		(24,892)
Fire	26,449	10,244	3		(16,202)		(16,202)
Community Services	17,171	8,729	110		(8,332)		(8,332)
Library	6,143	199	120		(5,824)		(5,824)
Interest on long-term debt	370				(370)	•	(370)
Total Governmental Activities	141,300	30,373	4,829	1,280	(104,818)		(104,818)
Business-type Activities:							
Water	21,037	26,259		797		\$6,019	6,019
Electric	107,910	121,900				13,990	13,990
Fiber Optics	1,407	3,105				1,698	1,698
Gas	32,498	44,450				11,952	11,952
Wastewater Collection	10,696	15,136		39		4,479	4,479
Wastewater Treatment	13,466	16,915				3,449	3,449
Refuse	28,119	28,568				449	449
Storm Drainage	2,491	5,647				3,156	3,156
Total Business-type Activities	217,624	261,980		836		45,192	45,192
Total	\$358,924	\$292,353	\$4,829	\$2,116	(104,818)	45,192	(59,626)
General revenues:							
Taxes:							
Property taxes					25,981		25,981
Sales taxes					17,991		17,991
Utility user's taxes					11,295		11,295
Transient occupancy tax					6,858		6,858
Transfer and other taxes					4,055		4,055
Investment earnings					6,514	10,769	17,283
Miscellaneous					12,729	•	12,729
Transfers (Note 4)					13,994	(13,994)	,, ,
Total general revenues and transfers					99,417	(3,225)	96,192
Change in Net Assets					(5,401)	41,967	36,566
Net Assets-Beginning					511,422	594,070	1,105,492
Net Assets-Ending					\$506,021	\$636,037	\$1,142,058



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# Fund Financial Statements.....

# Introduction

The Fund Financial Statements are presented by individual major funds, while non-major funds are combined in a single column. Major funds are defined generally as having significant activities or balances in the current year.

# **Major Governmental Funds**

The funds described below were determined to be Major Funds by the City in fiscal year 2010. Individual non-major funds may be found in the Supplemental Section.

#### **General Fund**

The General Fund is used for all the general revenues of the City not specifically levied or collected for other City funds, and related expenditures.

# Capital Projects Fund

The Capital Projects Fund is utilized to account for resources used for the acquisition and construction of capital facilities by the City, with the exception of those assets financed by proprietary funds.

City of Palo Alto 20

# City of Palo Alto - Governmental Funds .....

# Balance Sheet - June 30, 2010

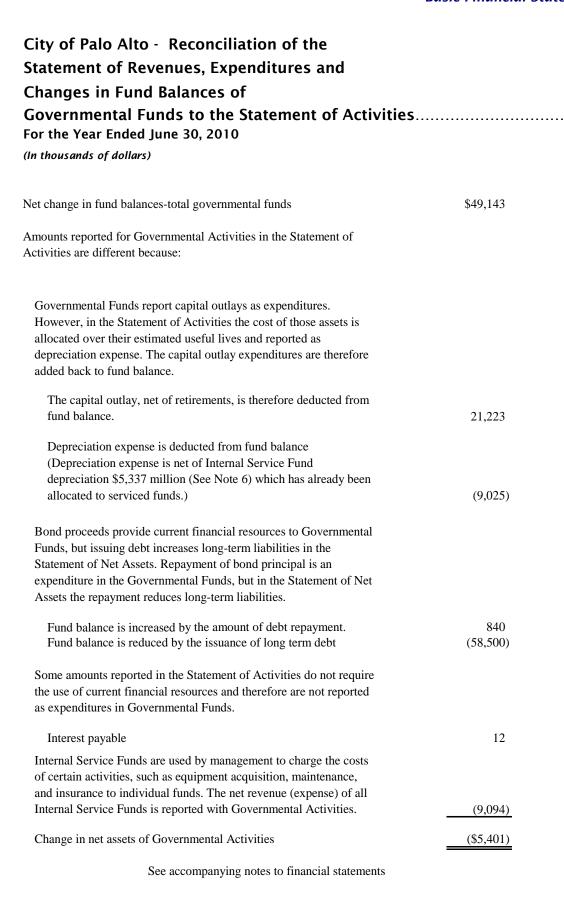
(In thousands of dollars)

	General	Capital Projects Fund	Other Governmental Funds	Total Governmental Funds
ASSETS				
Cash and investments (Note 3): Available for operations Cash and investments with fiscal agent Receivables:	\$33,997	\$29,601 55,010	\$19,202 1,276	\$82,800 56,286
Accounts and intergovernmental	7,354	333	344	8,031
Interest receivable	773	333	165	938
Notes and loans receivable (Note 5)	880		7,814	8,694
Interfund receivables and advances (Note 4)	550		,	550
Prepaid items	1,490			1,490
Inventory of materials and supplies	3,661			3,661
Total Assets	\$48,705	\$84,944	\$28,801	\$162,450
LIABILITIES				
Accounts payable and accrued liabilities	\$4,690	\$1,031	\$348	\$6,069
Accrued salaries and benefits	2,022	64	ΨΣΨΟ	2,086
Deferred revenue	536	0-1		536
Befored revenue	330			330
Total Liabilities	7,248	1,095	348	8,691
FUND BALANCES				
Reserved for (Note 10):				
Encumbrances	3,778	5,870	216	9,864
Library bond project		53,518		53,518
Improvements to parking garage		593		593
Notes and loans	880		7,814	8,694
Interfund advances	550			550
Prepaid items	1,490			1,490
Inventory of materials and supplies	3,661			3,661
Debt service			1,289	1,289
Unreserved, designated for: General Fund				
Unrealized gain on investment	3,517			3,517
Reappropriations	185			185
Budget stabilization	27,396			27,396
Capital Project Fund				
Reappropriations		15,220		15,220
Infrastructure		8,648		8,648
Special Revenue Funds			770	770
Unrealized gain on investment Unreserved, undesignated, reported in:			770	770
Special Revenue Funds			16,962	16,962
Permanent Fund			1,402	1,402
Total Fund Balances	41,457	83,849	28,453	153,759
Total Liabilities and Fund Balances	\$48,705	\$84,944	\$28,801	\$162,450

City of Palo Alto - Governmental Funds		
Reconciliation of Fund Balances to Governmental Activities Ne	t Assets	
June 30, 2010		
(In thousands of dollars)		
Governmental Fund fund balances from prior page	\$153,759	
Amounts reported for governmental activities in the statement of net assets are different because:		
Capital assets used in governmental activities are not		
financial resources and therefore are not reported in		
the funds (Note 6)	376,039	
Internal service funds are used by management to charge		
the costs of certain activities, such as insurance and		
central services and maintenance, to individual funds. The		
assets and liabilities of the internal service funds are included		
in governmental activities in the statement of net assets.	41,605	
(Excludes capital assets reported above and debt reported below)		
Some liabilities, including bonds payable, are not due and payable		
in the current period and therefore are not reported in the funds		
Interest payable	(117)	
Long Term debt (Note 7)	(65,265)	
Net assets of governmental activities	\$506,021	

# 

	General	Capital Projects Fund	Other Governmental Funds	Total Governmental Funds
REVENUES				
Property taxes	\$25,981			\$25,981
Special assessments			\$14	14
Sales taxes	17,991			17,991
Utility users' tax	11,295			11,295
Transient occupancy tax	6,858			6,858
Other taxes and fines	5,755		1,141	6,896
Charges for services	19,695		80	19,775
From other agencies	430	\$1,699	906	3,035
Permits and licenses	4,141	007	267	4,408
Investment earnings	2,683	997	951	4,631
Rental income	14,398	5.57	16	14,414
Other revenue	646	557	3,521	4,724
Total Revenues	109,873	3,253	6,896	120,022
EXPENDITURES				
Current operations:				
City Council	287			287
City Manager	2,195			2,195
City Attorney	2,510			2,510
City Clerk	1,388			1,388
City Auditor	927			927
Administrative Services	7,506			7,506
Human Resources	2,540			2,540
Public Works	9,787		021	9,787
Planning and Community Environment Police	8,559 26,615		921 113	9,480 26,728
Fire	24,294		113	24,294
Community Services	16,451			16,451
Library	5,900			5,900
Non-Departmental	9,981		168	10,149
Capital outlay	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	22,006	100	22,006
Debt service:		22,000		22,000
Principal payments			840	840
Interest and fiscal fees			382	382
Total Expenditures	118,940	22,006	2,424	143,370
EXCESS (DEFICIENCY) OF REVENUES OVER				
EXPENDITURES	(9,067)	(18,753)	4,472	(23,348)
OTHER FINANCING SOURCES (USES)				
Issuance of long-term debt (Note 7)		59,071		59,071
Transfers in (Note 4)	21,938	11,450	1,447	34,835
Transfers (out) (Note 4)	(14,638)	(3,926)	(2,851)	(21,415)
Total Other Financing Sources (Uses)	7,300	66,595	(1,404)	72,491
Net change in fund balances	(1,767)	47,842	3,068	49,143
Fund balances at beginning of year	43,224	36,007	25,385	104,616
Fund balances at end of year	\$41,457	\$83,849	\$28,453	\$153,759
<b>→</b> "		. ,	,	,



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# **Basic Financial Statements**

# City of Palo Alto - General Fund .....

# Statement of Revenues, Expenditures and Changes in Fund Balance Budget and Actual - For the Year Ended June 30, 2010

(In thousands of dollars)

	Budgete	d Amount		Variance from Final Budget
	Adopted	Adjusted	Actual Amount Budgetary Basis	Positive (Negative)
REVENUES				
Sales taxes	\$19,650	\$17,313	\$17,991	\$678
Property taxes	25,752	25,778	25,982	204
Transient occupancy tax	7,000	6,639	6,858	219
Utility users' tax	11,250	11,417	11,296	(121)
Other taxes, fines & penalties	5,633	5,584	5,754	170
Charges for services	20,238	18,932	19,732	800
Permits and licenses	5,056	4,596	4,577	(19)
Return on investment	1,900	1,662	2,682	1,020
Rental income	13,655	13,786	14,397	611
From other agencies	92	323	332	9
Charges to other funds	10,643	10,546	11,028	482
Other revenues	1,605	1,739	2,556	817
Transfers in	19,664	22,908	21,939	(969)
Prior year encumbrance and reappropriations		5,920	5,920	
Total Revenues	142,138	147,143	151,044	3,901
EXPENDITURES				
Current operations:				
City Attorney	2,569	3,256	3,216	40
City Auditor	999	1,075	1,057	18
City Clerk	1,512	1,543	1,474	69
City Council	296	335	319	16
City Manager	2,395	2,386	2,327	59
Administrative Services	6,761	8,052	8,048	4
Community Services	21,876	20,951	20,846	105
Fire	25,166	28,197	28,180	17
Human Resources	2,837	2,827	2,778	49
Library	6,385	6,756	6,623	133
Planning and Community Environment	9,858	10,121	10,058	63
Police	29,998	29,153	29,090	63
Public Works	13,484	13,495	13,405	90
Non-Departmental	6,925	8,808	8,798	10
Transfers out	11,028	14,565	14,637	(72)
Total Use of Funds	142,089	151,520	150,856	664
EXCESS OF REVENUES OR EXPENDITURES BUDGETARY BASIS	\$49	(\$4,377)	188	\$4,565
Adjustments to Budgetary Basis: Current year encumbrance/reappropriations Prior year encumbrance/reappropriations			3,965 (5,920)	
EXCESS OF REVENUES OVER EXPENDITURES - GAAP BASIS			(1,767)	
Fund balances at beginning of year			43,224	
Fund balances at end of year, GAAP basis			\$41,457	



### Introduction

Proprietary Funds account for City operations financed and operated in a manner similar to a private business enterprise. The intent of the City is that the cost of providing goods and services be financed primarily through user charges.

The City has elected to treat all of its Enterprise Funds as Major Funds in fiscal year 2010.

Proprietary Funds do not provide for the disclosure of budget versus actual comparisons.

#### Water Services Fund

This fund accounts for all financial transactions relating to the City's Water service. Services are on a user charge basis to residents and business owners located in Palo Alto.

#### **Electric Services Fund**

This fund accounts for all financial transactions relating to the City's Electric service. Services are on a user charge basis to residents and business owners located in Palo Alto.

### **Fiber Optics Fund**

This fund accounts for all financial transactions relating to the City's Fiber Optics service. Services are on a user charge basis to licensees located in Palo Alto.

#### **Gas Services Fund**

This fund accounts for all financial transactions relating to the City's Gas service. Services are on a user charge basis to residents and business owners located in Palo Alto.

### **Wastewater Collection Fund**

This fund accounts for all financial transactions relating to the City's Wastewater Collection service. Collections are on a user charge basis to residents and business owners located in Palo Alto.

#### **Wastewater Treatment Fund**

This fund accounts for all financial transactions relating to the City's Wastewater Treatment. Services are on a user charge basis to residents and business owners located in Palo Alto.

#### **Refuse Services Fund**

This fund accounts for all financial transactions relating to the City's Refuse service. Services are on a user charge basis to residents and business owners located in Palo Alto.

#### **Storm Drainage Services Fund**

This fund accounts for all financial transactions relating to the City's Storm Drain service. Services are on a user charge basis to residents and business owners located in Palo Alto.

# **Basic Financial Statements**

# City of Palo Alto - Proprietary Funds .....

# Statement of Net Assets - June 30, 2010

(In thousands of dollars)

	]	Business-type	e Activities-Ent	terprise Fun	ds
					Wastewater
ASSETS	Water	Electric	Fiber Optics	Gas	Collection
Current Assets: Cash and investments (Note 3): Available for operations Cash and investments with fiscal agent Accounts receivable, net Interest receivable Due from other government agencies Inventory of materials and supplies Prepaid items	\$28,021 31,210 3,610 389	\$123,346 15,323 1,063	\$9,636 513 78	\$27,982 1,023 3,059 242	\$14,920 1,759 118
Total Current Assets	63,230	139,732	10,227	32,306	16,797
Noncurrent Assets: Due from other government agencies Capital assets, nondepreciable (Note 6) Capital assets, depreciable (Note 6) Total Noncurrent Assets Total Assets	20,517 52,104 72,621 135,851	32,766 126,174 158,940 298,672	462 6,158 6,620 16,847	24,174 55,072 79,246 111,552	18,997 45,853 64,850 81,647
LIABILITIES					
Current Liabilities: Accounts payable and accrued liabilities Accrued salaries and benefits Unearned revenue Accrued compensated absences (Note 1) Landfill closure and postclosure care (Note 9) Current portion of revenue bonds (Note 7) Accrued claims payable (Note 14)	3,226 120 1,251	6,056 292 100	18 19	1,574 122 459	162 74 65
Total Current Liabilities	4,597	6,448	37	2,155	301
Noncurrent liabilities: Accrued compensated absences (Note 1) Accrued claims payable (Note 14) Interfund payable (Note 4) Landfill closure and postclosure care (Note 9) Utility revenue bonds, net of unamortized issuance costs and discounts (Note 7)	42,527	977		9,766	1,166
Total Noncurrent Liabilities	42,527	977		9,766	1,166
Total Liabilities	47,124	7,425	37	11,921	1,467
NET ASSETS					
Invested in capital assets, net of related debt Restricted for debt service	56,705 3,348	157,863	6,620	69,092 952	63,619
Unrestricted	28,674	133,384	10,190	29,587	16,561
Total Net Assets	\$88,727	\$291,247	\$16,810	\$99,631	\$80,180

Some amounts reported for Business-type Activities in the Statement of Net Assets are different because certain Internal Service Fund assets and liabilities are included with Business-type Activities

Net Business-type Activities

.....

	s-type Activi	ties-Enterprise	e Funds	Governmental Activities -
Wastewater		Storm		Internal Service
Treatment	Refuse	Drainage	TOTALS	Funds
¢12.702	¢0.024	¢4.617	#220 220	Ф52.270
\$13,793	\$8,024	\$4,617	\$230,339 32,233	\$53,370
1,220	3,242	608	29,334	38
110	78	39	2,117	402
273			273	157
				457 23,242
15 206	11 244	5.264	204.206	
15,396	11,344	5,264	294,296	77,509
4.500			4.500	
4,500 15,039	2,450	2,344	4,500 116,749	637
23,537	1,073	23,538	333,509	21,708
43,076	3,523	25,882	454,758	22,345
58,472	14,867	31,146	749,054	99,854
3,129	1,574	501	16,240	2,506
177	87	28	919	549
		1,490	1,490	
				4,095
	450		450	
800		430	3,105	
				6,532
4,106	2,111	2,449	22,204	13,682
				6,324 14,946
		550	550	
	10,673		10,673	
17,825		8,281	80,542	
17,825	10,673	8,831	91,765	21,270
21,931	12,784	11,280	113,969	34,952
	12,701		113,707	31,732
24,724	3,523	17,171	399,317 4,300	22,345
11,817	(1,440)	2,695	231,468	42,557
\$36,541	\$2,083	\$19,866	635,085	\$64,902

952

\$636,037

# **Basic Financial Statements**

# City of Palo Alto - Proprietary Funds ..... Statements of Revenues, Expenses and Changes in Net Assets For the Year Ended June 30, 2010

(In thousands of dollars)

		Business-type	Activities - Enter	prise Funds	
_	Water	Electric	Fiber Optics	Gas	Wastewater Collection
OPERATING REVENUES					
Sales of utilities:					
Customers	\$24,434	\$109,176	\$74	\$41,754	\$14,274
City departments	1,311	3,104	787	1,490	217
Surplus energy		1,354			
Service connection charges and miscellaneous	270	1,040		434	430
Charges for services					
Other operating revenues	244	7,226	2,244	772	215
Total Operating Revenues	26,259	121,900	3,105	44,450	15,136
OPERATING EXPENSES					
Purchase of utilities:					
Retail	9,061	67,277		22,529	6,518
Surplus energy		1,439			
Administration and general	2,953	4,563	437	2,690	611
Engineering (operating)	263	1,245		266	220
Resource management and energy efficiency programs	486	7,078		1,124	
Operations and maintenance	4,257	8,892	741	3,943	1,997
Rent	2,107	3,813	14	320	115
Depreciation and amortization	1,411	7,095	251	1,728	1,439
Claims payments and changes in					
estimated self-insurance liability					
Refund of charges for services					
Compensated absences and other benefits					
Total Operating Expenses	20,538	101,402	1,443	32,600	10,900
Operating Income (loss)	5,721	20,498	1,662	11,850	4,236
NONOPERATING REVENUES (EXPENSES)		_			
Return on investment	1,375	5,751	487	1,343	674
Interest (expense)	(774)	(7,824)		(506)	(67)
Gain (loss) on disposal of capital assets	(189)	(173)		(16)	(120)
Other					
Net Nonoperating Revenues (Expenses)	412	(2,246)	487	821	487
Income (Loss) Before Transfers and Contributions	6,133	18,252	2,149	12,671	4,723
Capital grants and contributions	797				39
Transfers in (Note 4)	325	3,026		956	64
Transfers (out) (Note 4)	(282)	(11,904)	(13)	(5,707)	(168)
Change in Net Assets	6,973	9,374	2,136	7,920	4,658
Total net assets at beginning of year	81,754	281,873	14,674	91,711	75,522
Total net assets at end of year	\$88,727	\$291,247	\$16,810	\$99,631	\$80,180

Some amounts reported for Business-type Activities in the Statement of Net Assets are different because certain Internal Service Fund assets and liabilities are included with Business-type Activities

Change in Net Assets of Business-type Activities

.....

Governmental Activities -	ınds	s - Enterprise Fu	s-type Activitie	Business
Internal Service		Storm	71	Wastewater
Funds	TOTALS	Drainage	Refuse	Treatment
	·			<u>_</u>
	\$230,007	\$5,284	\$24,924	\$10,087
	15,143	329	1,323	6,582
	1,354			
	2,174			
\$66,547				
	13,302	34	2,321	246
66,547	261,980	5,647	28,568	16,915
	117,861		12,476	
	1,439			
12,174	13,098	337	1,499	8
	4,582	341	345	1,902
	9,021	333		
696	46,135	778	11,673	13,854
	10,658		4,289	
5,626	15,785	867	638	2,356
4,479				
1,134				
42,402				
66,511	218,579	2,656	30,920	18,120
36	43,401	2,991	(2,352)	(1,205)
1,883	10,769	167	337	635
	(10,896)	(639)	(608)	(478)
(95)	(498)			
857				
2,645	(625)	(472)	(271)	157
2,681	42,776	2,519	(2,623)	(1,048)
	836			
748	4,628		257	
(174)	(18,622)	(42)	(353)	(153)
3,255	29,618	2,477	(2,719)	(1,201)
61,647	_	17,389	4,802	37,742
\$64,902	_	\$19,866	\$2,083	\$36,541

12,349

\$41,967



City of Palo Alto - Proprietary Funds .....

Statement of Cash Flows -

For the Year Ended June 30, 2010 (In thousands of dollars)

	Business-type Activities - Enterprise Funds				
					Wastewater
	Water	Electric	Fiber Optics	Gas	Collection
CASH FLOWS FROM OPERATING ACTIVITIES:					
Receipts from customers	\$24,980	\$120,143	\$2,194	\$43,023	\$14,901
Refunds to customers					
Payments to suppliers	(14,456)	(84,598)	(790)	(28,436)	(9,298)
Payments to employees	(2,930)	(4,517)	(433)	(2,672)	(596)
Internal activity - receipts from other funds	1,311	3,104	787	1,490	217
Interfund payment					
Other receipts	244			772	215
Net Cash From Operating Activities	9,149	34,132	1,758	14,177	5,439
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:					
Transfers in	325	3,026		956	64
Transfers (out)	(282)	(11,904)	(13)	(5,707)	(168)
Net Cash From Noncapital Financing Activities	43	(8,878)	(13)	(4,751)	(104)
CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES:					
Acquisition and construction of capital assets	(10,300)	(12,536)	(240)	(5,952)	(3,721)
Capital grants and contributions	797				39
Proceeds from debt issuance	35,015				
Cost of issuance paid	(228)				
Principal paid on long-term debt	(575)	(90)		(432)	(58)
Interest paid on long-term debt	(774)	(7,824)		(506)	(67)
Cash Flows From Capital Financing Activities	23,935	(20,450)	(240)	(6,890)	(3,807)
CASH FLOWS FROM INVESTING ACTIVITIES:					
Interest on investments	1,258	6,016	485	1,361	686
Net Cash Flows	34,385	10,820	1,990	3,897	2,214
Cash and cash equivalents at beginning of year	24,846	112,526	7,646	25,108	12,706
Cash and cash equivalents at end of year	\$59,231	\$123,346	\$9,636	\$29,005	\$14,920
ENLANCIAL CE ATEMENTE DIFFERENTIATION					
FINANCIAL STATEMENT PRESENTATION:	#20 m1	#100.04 <i>6</i>	Φ0.626	f27,092	¢1.4.020
Cash and investments available for operations	\$28,021	\$123,346	\$9,636	\$27,982	\$14,920
Cash and investments with fiscal agent	31,210	ф122.24 <i>c</i>		1,023	Ø1.4.020
Cash and cash equivalents at end of year	\$59,231	\$123,346	\$9,636	\$29,005	\$14,920
Reconciliation of operating income (loss) to Cash Flows from Operating					
Operating income (loss)	\$5,721	\$20,498	\$1,662	\$11,850	\$4,236
Adjustments to reconcile operating income (loss) to cash flows					
Depreciation and amortization	1,411	7,095	251	1,728	1,439
Other					
Changes in assets and liabilities:					
Accounts receivable	276	2,701	(124)	835	197
Inventory of materials and supplies					
Prepaid items					
Accounts and other payables	1,741	3,838	(31)	(236)	(433)
Interfund payable					
Accrued compensated absences					
Accrued claims payable and other liabilities					
Net Cash From Operating Activities	\$9,149	\$34,132	\$1,758	\$14,177	\$5,439

......

Busine	ess-type Activiti	ies - Enterprise F	iunds	Governmental Activities -
Wastewater		Storm		Internal Service
Treatment	Refuse	Drainage	TOTALS	Funds
¢12.000	f24 c02	Ø5 217	Ø240.140	Фсс <b>527</b>
\$13,900	\$24,682	\$5,317	\$249,140	\$66,537
				(1,134)
(15,820)	(27,950)	(1,815)	(183,163)	(1,855)
22	(1,474)	(1,610)	(14,210)	(53,273)
6,582	1,323	329	15,143	(4,439)
		(550)	(550)	
246	2,453	1,524	5,454	857
4,930	(966)	3,195	71,814	6,693
	257		4,628	748
(153)	(353)	(42)	(18,622)	(174)
(153)	(96)	(42)	(13,994)	574
(4,114)	(186)	(1,485)	(38,534)	(5,300)
( ,, ,)	(200)	(2,100)	836	(=,===)
4,530			39,545	
4,550			(228)	
(707)		(272)	(2,235)	
	(608)	(373)		
(478)	(608)	(639)	(10,896) (11,512)	(5,300)
(709)	(794)	(2,497)	(11,312)	(3,300)
652	381	190	11.009	2.071
4,660		189 845	11,028	2,071
	(1,475)		57,336	4,038
9,133	9,499	3,772	205,236	49,332
\$13,793	\$8,024	\$4,617	\$262,572	\$53,370
¢12.702	<b>#0.024</b>	Φ4 <b>c17</b>	¢220,220	ф <b>г</b> 2 2 <b>7</b> 0
\$13,793	\$8,024	\$4,617	\$230,339	\$53,370
ф12. <b>7</b> 02	#0.02.4		32,233	ф <b>52.2</b> 50
\$13,793	\$8,024	\$4,617	\$262,572	\$53,370
(\$1,205)	(\$2,352)	\$2,991	\$43,401	\$36
2,356	638	867	15,785	5,626
				857
3,813	(242)	33	7,489	(10)
				10
				3,110
(34)	858	(1,636)	4,067	(3,017)
(- y		(550)	(550)	(-,)
		(223)	(223)	41
	132	1,490	1,622	40
\$4,930	(\$966)	\$3,195	\$71,814	\$6,693
ψ-,,230	(4200)	ψυ,19υ	ψ/1,014	φυ,υ23



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# Fiduciary Funds.....

# Introduction

These funds account for assets held by the City in trust or as an agent for various assessment and community facilities districts. The financial activities of these funds are excluded from the Citywide financial statements, but are presented in separate Fiduciary Fund financial statements.

# City of Palo Alto - Fiduciary Funds .....

# Statement of Fiduciary Net Assets - June 30, 2010 (In thousands of dollars)

	Agency Funds
ASSETS	
Cash and investments available for operations (Note 3)	\$3,435
Cash and investments with fiscal agents (Note 3)	3,902
Interest receivable	37
Total Assets	\$7,374
LIABILITIES	
Due to bondholders	\$6,481
Due to other governments	893
Total Liabilities	\$7,374



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Notes are essential to present fairly the information contained in the overview level of basic financial statements. Narrative explanations are intended to communicate information that is not readily apparent or cannot be included in the statements and schedules themselves, and to provide additional disclosures as required by the Governmental Accounting Standards Board.



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# SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The City of Palo Alto was incorporated in 1894 and operates as a charter city, having had its first charter granted by the State of California in 1909. The City operates under the Council-Manager form of government and provides the following services: public safety (police and fire), public works, electric, fiber optics, water, gas, wastewater, storm drain, refuse, golf course, planning and zoning, general administration services, library, open space and science, recreational and human services.

# **Reporting Entity**

The City is governed by a nine-member council, elected by City residents. The City is legally separate and fiscally independent which means it can issue debt, set and modify budgets and fees and sue or be sued. The accompanying Basic Financial Statements present the financial activity of the City, which is the primary government presented, along with the financial activities of its component units, which are entities for which the City is financially accountable. Although they are separate legal entities, *blended* component units are, in substance, part of the City's operations and are reported as an integral part of the City's financial statements. This City's component units, which are described below are blended.

The Palo Alto Public Improvement Corporation provides financing of public capital improvements for the City through the issuance of Certificates of Participation (COPs), a form of debt, which allows investors to participate in a stream of future lease payments. Proceeds from the COPs are used to construct projects which are leased to the City. The lease payments are sufficient in timing and amount to meet the debt service requirements of the COPs. The Corporation is controlled by the City, which performs all accounting and administrative functions for the Corporation. The financial activities of the Corporation are included in the Golf Course and Civic Center Debt Service Funds and the Capital Projects Fund.

The Palo Alto Redevelopment Agency is a separate government entity whose purpose is to prepare and implement plans for improvement, rehabilitation, and development of certain areas within the City. The City Council and the Redevelopment Agency Board are composed of the same individuals. Certain administrative and accounting functions are performed by City staff. The financial activities of the Agency have been included in these financial statements in the Redevelopment Agency Special Revenue Fund.

Financial statements for the Palo Alto Public Improvement Corporation and Redevelopment Agency may be obtained from the City of Palo Alto, Administrative Services Department, 4<sup>th</sup> Floor, 250 Hamilton Avenue, Palo Alto, CA 94301.

### **Basis of Presentation**

The City's Basic Financial Statements are prepared in conformity with accounting principles generally accepted in the United States of America. The Government Accounting Standards Board is the acknowledged standard setting body for establishing accounting and financial reporting standards followed by governmental entities in the United States.



These Standards require that the financial statements described below be presented.

Citywide Statements: The Statement of Net Assets and the Statement of Activities display information about the primary government (the City) and its component units. These statements include the financial activities of the overall City government, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. However, interfund goods and services transactions have not been eliminated in the consolidation process. These statements distinguish between the *Governmental* and *Business-type Activities* of the City. Governmental Activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type Activities are financed in whole or in part by fees charged to external parties.

The Statement of Activities presents a comparison between direct expenses and program revenues for each segment of the Business-type Activities of the City and for each function of the City's Governmental Activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) charges paid by the recipients for goods or services offered by the programs, (b) grants and contributions that are restricted to meeting the operational needs of a particular program, and (c) fees, grants and contributions that are restricted to financing the acquisition or construction of capital assets. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

**Fund Financial Statements:** The Fund financial statements provide information about the City's funds, including fiduciary funds and blended component units. Separate statements for each fund category—governmental, proprietary, and fiduciary—are presented. The emphasis of Fund financial statements is on major individual governmental and enterprise funds, each of which is displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as non-major funds.

Proprietary Fund *operating* revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. *Non-operating* revenues, such as subsidies and investment earnings, result from non-exchange transactions or ancillary activities.

Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All expenses not meeting this definition are reported as non-operating expenses.

### **Major Funds**

The City's Major Governmental and Business-type Funds need to be identified and presented separately in the Fund financial statements. All other funds, called Non-major Funds, are combined and reported in a single column, regardless of their fund-type.

Major Funds are defined as funds that have either assets, liabilities, revenues or expenditures/expenses equal to 10 percent of their fund-type total and five percent of the grand total. The General Fund is always a Major Fund. The City may also select other funds it believes should be presented as Major Funds.

The City reported the following Major Governmental Funds in the accompanying financial statements:

**General Fund** – This is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

**Capital Projects Fund** – This fund accounts for resources used for the acquisition and construction of capital facilities by the City, with the exception of those assets financed by Proprietary Funds.

The City reported all its Enterprise Funds as Major Funds in the accompanying financial statements:

Water Services Fund – This fund accounts for all financial transactions relating to the City's Water service. Services are on a user-charge basis to residents and business owners located in Palo Alto.

**Electric Services Fund** – This fund accounts for all financial transactions relating to the City's Electric service. Services are on a user-charge basis to residents and business owners located in Palo Alto.

**Fiber Optics Fund** – This fund accounts for all financial transactions relating to the City's Fiber Optic Service. Services are on a user-charge basis to licensees located in Palo Alto.

**Gas Services Fund** - This fund accounts for all financial transactions relating to the City's Gas service. Services are on a user-charge basis to residents and business owners located in Palo Alto.

Wastewater Collection Services Fund – This fund accounts for all financial transactions relating to the City's Wastewater Collection. Collections are on a user-charge basis to residents and business owners located in Palo Alto.

Wastewater Treatment Services Fund – This fund accounts for all financial transactions relating to the City's Wastewater Treatment. Services are on a user-charge basis to residents and business owners located in Palo Alto.

**Refuse Services Fund** – This fund accounts for all financial transactions relating to the City's Refuse service. Services are on a user-charge basis to residents and business owners located in Palo Alto.

**Storm Drainage Services Fund** – This fund accounts for all financial transactions relating to the City's Storm Drain service. Services are on a user-charge basis to residents and business owners located in Palo Alto.

The City also reports the following fund types:

**Internal Service Funds** – These funds account for fleet replacement and maintenance, technology, central duplicating, printing and mailing services, administration of compensated absences and health benefits, and the City's self-insured workers' compensation and general liability programs, all of which are provided to other departments on a cost-reimbursement basis. Also included is the Retiree Health Benefits Internal Service Fund which accounts for benefits to retirees.

**Vehicle Replacement and Maintenance** – This fund accounts for the maintenance and replacement of vehicles and equipment used by all City departments. The source of revenue is an accumulation of resources.

**Technology** – This fund accounts for replacement and upgrade of technology, and covers four primary areas used by all City departments: desktop, infrastructure, applications, and technology research and development. The source of revenue is an accumulation of resources.



Printing and Mailing Services - This fund accounts for central duplicating, printing and mailing services provided to all City departments. Source of revenue for this fund is on reimbursement of costs for services and supplies purchased by other departments.

General Benefits - This fund accounts for the administration of compensated absences and health benefits.

Workers' Compensation Insurance Program - This fund accounts for the administration of the City's self-insured workers' compensation programs.

General Liability Insurance Program - This fund accounts for the administration of the City's selfinsured general liability programs.

Retiree Health Benefit - This fund accounts for the retiree health benefits.

Fiduciary Funds - These funds account for assets held by the City in trust or as an agent for various assessment and community facilities districts. The financial activities of these funds are excluded from the Citywide financial statements, but are presented in separate Fiduciary Fund financial statements.

Agency Funds - These funds account for assets held by the City, an agent for assessment districts and the members of the Cable Joint Powers Authority. These funds are custodial in nature and do not involve measurement of results of operations. The City maintains three agency funds. The financial activities of these funds are excluded from the Government-wide financial statements, but are presented in separate Fiduciary Fund financial statements. Agency funds apply the accrual basis of accounting but do not have a measurement focus.

California Avenue Parking Assessment District - This fund accounts for receipts and disbursements associated with the 1993 Parking District No. 92-13 Assessment Bonds.

Cable Joint Powers Authority - This fund was established to account for the activities of the cable television system on behalf of the members.

University Avenue Area Parking Assessment District - This fund accounts for the receipts and disbursements associated with the Series 2001-A University Avenue Area Off-Street Parking Assessments Bonds.

### **Basis of Accounting**

The Citywide and Proprietary fund financial statements are reported using the economic resources measurement focus and the full accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place.

Governmental Funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The City considers revenues susceptible to accrual reported in the Governmental Funds to be available if the revenues are collected within ninety days after year-end, except for property taxes.

Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in Governmental Funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

Those revenues susceptible to accrual include taxes, intergovernmental revenues, interest and charges for services.

Grant revenues are recognized in the fiscal year in which all eligibility requirements are met. Under the terms of grant agreements, the City may fund certain programs with a combination of cost-reimbursement grants, categorical block grants, and general revenues. Thus, both restricted and unrestricted net assets may be available to finance program expenditures. The City's policy is to first apply restricted grant resources to such programs, followed by general revenues if necessary.

Certain indirect costs are included in program expenses reported for individual functions and activities. Transactions representing the exchange of interfund goods and services have also been included.

The City follows those Financial Accounting Standards Board Statements issued before November 30, 1989, which do not conflict with Governmental Accounting Standards Board Statements.

# **Inventory of Materials and Supplies**

Materials and supplies are held for consumption and are valued at average cost. The consumption method is used to account for inventories. Under the consumption method, inventories are recorded as an expenditure at the time inventory items are used, rather than purchased.

# **Compensated Absences**

The liability for compensated absences includes the vested portions of vacation, sick leave, and overtime compensation pay. The City's liability for accrued compensated absences is recorded in the General Benefits Fund. Amounts expected to be "permanently liquidated", such as what is due to be paid because of a realized employment action, are recorded as fund liabilities in the General Benefits Internal Service Fund. The Fund is reimbursed through payroll charges to all other funds. Earned but unpaid vacation and overtime compensation pay are recognized as an expense or expenditure in the Proprietary and Governmental Fund types when earned because the City has provided financial resources for the full amount through its budgetary process. Vested accumulated sick pay is paid in the event of termination due to disability and, under certain conditions, specified in employment agreements.

During fiscal year ended June 30, 2010, changes to the compensated absences were as follows (in thousands):

Beginning Balance	\$12,668
Additions	5,534
Payments	(7,783)
Ending Balance	\$10,419
Current Portion	\$4,095



### **Property Tax**

Santa Clara County assesses properties and bills, collects, and distributes property taxes to the City. The County remits the entire amount levied and handles all delinquencies, retaining interest and penalties. Secured and unsecured property taxes are levied on January 1 of the preceding fiscal year.

Secured property tax is due in two installments, on November 1 and February 1, and becomes a lien on those dates. It becomes delinquent on December 10 and April 10, respectively. Unsecured property tax is due on July 1, and becomes delinquent on August 31. Collection of delinquent accounts is the responsibility of the County, which retains all penalties.

The term "unsecured" refers to taxes on personal property other than real estate, land and buildings. These taxes are secured by liens on the property being taxed. Property tax revenues are recognized by the City in the fiscal year they are assessed, provided they become available as defined above within 60 days after year end.

### Rounding

All amounts included on the basic financial statements, combining statements, fiduciary statements, footnotes and schedules are presented to the nearest thousands in accordance with the City's policy.

#### **Estimates**

The accompanying basic financial statements have been prepared on the modified accrual and/or accrual basis of accounting in accordance with generally accepted accounting principles. This requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

Note	2
11010	

# **BUDGETS AND BUDGETARY ACCOUNTING**

- 1. The City Manager submits to the City Council a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.
- 2. Public hearings are conducted to obtain public comments.
- 3. The Adopted budget is legally enacted through passage of a budget ordinance for all funds except for Agency Funds.
- 4. The City Manager is authorized to reallocate funds from a contingent account maintained in the General Fund in conformance with the adopted policies set by the City Council. Additional appropriations to departments in the General Fund, or to total appropriations for all other budgeted funds, or transfers of appropriations between funds, require approval by the City Council. These amendments are added to the Adopted budget and the resulting totals are reflected as Adjusted budget amounts.
- 5. Expenditures may not legally exceed budgeted appropriations at the department level for the General Fund, and at the fund level for Special Revenue and Debt Service Funds.
- 6. Formal budgetary integration is employed as a management control device during the year in all funds except Agency Funds.
- 7. Budgets for governmental funds are adopted on a basis consistent with generally accepted accounting principles (GAAP) for all funds, except that General Fund encumbrances are treated as budgetary expenditures when incurred.
- 8. Expenditures for the Capital Projects Fund are budgeted and managed on a project length basis. Budget to actual comparisons for these expenditures have been excluded from the accompanying financial statements.



# *Note 3.....*

# CASH AND INVESTMENTS

The City pools cash from all sources and all funds except Restricted Cash and Investments with Fiscal Agents so that it can be invested at the maximum yield, consistent with safety and liquidity, while individual funds can make expenditures at any time.

#### **Policies**

The City invests in individual investments and in investment pools. Individual investments are evidenced by specific identifiable *securities instruments*, or by an electronic entry registering the owner in the records of the institution issuing the security, called the *book entry* system. In order to increase security, the City employs the Trust Department of a bank as the custodian of certain City managed investments, regardless of their form.

The City's investments are carried at fair value, as required by generally accepted accounting principles. The City adjusts the carrying value of its investments to reflect their fair value at each fiscal year end, and it includes the effects of these adjustments in income for that fiscal year.

### Classification

Cash and investments are classified in the financial statements as shown below, based on whether or not their use is restricted under the terms of City debt instruments or Agency agreements (in thousands):

Cash and investments available for operations	\$366,509
Cash and investments with fiscal agents	88,519
City cash and investments	455,028
Cash and investments available for operations in	
Fiduciary Funds (separate Statement)	3,435
Cash and investments with fiscal agents	
Fiduciary Funds (separate Statement)	3,902
Total cash and investments	\$462,365

# Investments Authorized by the City's Investment Policy & Debt Agreements

The table below identifies the investment types that are authorized by the City's Investment Policy. The table also identifies certain provisions of the City's Investment Policy that address interest rate risk, credit risk and concentration of credit risk. The table addresses investments of debt proceeds held by bond trustee that are governed by the provisions of debt agreements of the City, rather than the general provisions of the City's Investment Policy.

Authorized Investment Type	Maximum Maturity	Credit Minimum Quality	Maximum Percentage of Portfolio	Maximum Investment In One Issuer
U.S. Government Securities	10 years	N/A	No Limit	No Limit
U.S. Government Agency Securities (C)	10 years	N/A	No Limit (A)	No Limit
Certificates of Deposit	10 years	N/A	20%	10% of the par value of portfolio
Bankers Acceptances	180 days (D)	N/A (D)	30%	\$5 million
Commercial Paper	270 days	AAA	15%	\$3 million (B)
Local Agency Investment Fund	N/A	N/A	No Limit	\$40 million per account
Short-Term Repurchase Agreements	1 year	N/A	No Limit	No Limit
City of Palo Alto Bonds	N/A	N/A	No Limit	No Limit
Money Market Deposit Accounts	N/A	N/A (E)	No Limit	10%
Mutual Funds (F)	N/A	N/A	20%	10%
Negotiable Certificates of Deposit	10 years	N/A	10%	\$5 million
Medium Term Corporate Notes	5 years	AA	10%	\$5 million
Bonds of State of California Municipal Agencies	10 years	AA	10%	No Limit

- (A) Callable and multi-step securities are limited to no more than twenty percent of the par value of the portfolio, provided that:
  - 1) the potential call dates are known at the time of purchase.
  - 2) the interest rates at which they "step-up" are known at the time of purchase.
  - 3) the entire face value of the security is redeemed at the call date.
- (B) The lesser of \$3 million or 10% of outstanding commercial paper of any one institution.

#### **Debt Agreements:**

- (C) Utility Revenue Bonds 2002 Series A and 1999 Series A allow General Obligations of states with a Minimum Credit Quality Rating of A2/A by Moody's and S&P.
- (D) Utility Revenue Bonds 2002 Series A and 1999 Series A require a Minimum Credit Quality Rating of A-1/P-1 by Moody's and S&P and maturing after no more than 360 days.
  - Utility Revenue Bonds 1995 limit the maximum maturity to 365 days.
- (E) Water Revenue Bonds 2009 Series A, Utility Revenue Bonds 2002 Series A and 1999 Series A require a Minimum Credit Quality Rating of AAAm or AAAm-G by S&P.
- (F) Utility Revenue Bonds 2002 Series A, Golf PIC COP 1998, University Avenue Parking Bond 2001 and University Avenue Parking Bond 2002 are allowed to invest in the California Asset Management Program.

The City must maintain required amounts of cash and investments with trustees under the terms of certain debt issues. These funds are unexpended bond proceeds or are pledged as reserves to be used if the City fails to meet its obligations under these debt issues. The California Government Code requires these funds to be invested in accordance with City ordinance, bond indentures or State statute. All these funds have been invested as permitted under the Code.



#### **Interest Rate Risk**

Interest rate risk is the risk that changes in market interest rates may adversely affect the fair value of an investment. Normally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates.

Information about the sensitivity of the fair values of the City's investments (including investments held by bond trustees) to market interest rate fluctuations is provided by the following table that shows the distribution of the City's investments by maturity or earliest call date (in thousands):

Type of Investments	Less Than One Year	One to Three Years	Three to Five Years	Over Five Years	Total
U.S. Federal Agency Securities	\$53,180	\$82,705	\$110,259	\$92,304	\$338,448
U.S. Treasury Notes		8,167			8,167
Money Market Mutual Funds (government securities)	33,876				33,876
Certificates of Deposit	174	167			341
California Asset Management Program	55,553				55,553
Local Agency Investment Fund	22,624			<u> </u>	22,624
Total Investments	\$165,407	\$91,039	\$110,259	\$92,304	459,009
Cash in banks and on hand					3,356
Total Cash and Investments					\$462,365

### **Local Agency Investment Fund**

The City is a participant in the Local Agency Investment Fund (LAIF) that is regulated by California Government Code Section 16429 under the oversight of the Treasurer of the State of California. LAIF management calculates the fair value and cost of the entire LAIF pool. The City adjusts its cost basis invested in LAIF to fair value based on this ratio. The balance available for withdrawal on demand is based on the accounting records maintained by LAIF, which are recorded on an amortized cost basis. Included in LAIF's investment portfolio are collateralized mortgage obligations, mortgage-backed securities, other asset-backed securities, loans to certain state funds, and floating rate securities issued by Federal agencies, government-sponsored enterprises, and corporations. At June 30, 2010, these investments matured in an average of 203 days.

# California Asset Management Program

The City is a voluntary participant in the California Asset Management Program (CAMP). CAMP is an investment pool offered by the California Asset Management Trust (the Trust). The Trust is a joint powers authority and public agency created by the Declaration of Trust and established under the provisions of the California Joint Exercise of Powers Act (California Government Code Sections 6500 et seq., or the "Act") for the purpose of exercising the common power of its Participants to invest certain proceeds of debt issues and surplus funds. The Pool's investments are limited to investments permitted by subdivisions (a) to (n), inclusive, of Section 53601 of the California Government Code. The City reports its investments in CAMP at the fair value amounts provided by CAMP, which is the same as the value of the pool share. At June 30, 2010, the fair value approximated is the City's cost. At June 30, 2010, these investments have an average maturity of 57 days.

Money Market Mutual Funds are available for withdrawal on demand and at June 30, 2010, matured in an average of 28 days.



The City's investments (including investments held by bond trustees) include the following investments that are highly sensitive to interest rate fluctuations (to a greater degree than already indicated in the information provided above):

#### **Highly Sensitive Investments**

Fair Value at Year End (in thousands)

US Federal Agency Callable Securities. These securities are subject to early redemption in a period of declining interest rates. The resultant reduction in expected total cash flows affects the fair value of these securities and makes the values of these securities highly sensitive to changes in interest rates.

\$62,091

#### **Credit Risk**

Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Presented below is the actual rating as provided by Standard & Poor's investment rating system as of June 30, 2010, for each investment type (in thousands):

Investment Type	AAA/AAAm	Total
U.S. Federal Agency Securities	\$338,448	\$338,448
U.S. Treasury Notes	8,167	8,167
Money Market Mutual Funds (government securities)	33,876	33,876
California Asset Management Program	55,553	55,553
Total	\$436,044	436,044
Not Rated:		
Certificates of Deposit		341
Local Agency Investment Fund		22,624
Cash in banks and on hand	-	3,356
Total Cash and Investments	<u>-</u>	\$462,365



#### **Concentration of Credit Risk**

Investments in any one issuer, other than U.S. Treasury securities, mutual funds, and external investment pools, that represent 5 percent or more of total City portfolio Entity-wide investments, are as follows at June 30, 2010 (in thousands):

Investments	Reporting Type	Investment Amount
Federal Farm Credit Bank	U.S. Federal Agency Securities	\$47,062
Federal Farm Credit-S&P	U.S. Federal Agency Securities	52,885
Federal Home Loan Bank	U.S. Federal Agency Securities	103,184
Federal Home Loan Mortgage Corp.	U.S. Federal Agency Securities	29,496
Federal National Mortgage Assoc.	U.S. Federal Agency Securities	22,916
Federal Agriculture Mortgage	U.S. Federal Agency Securities	24,472

#### **Custodial Risk**

California Law requires banks and savings and loan institutions to pledge government securities with a market value of 110 percent of the City's cash on deposit or first trust deed mortgage notes with a value of 150 percent of the deposit as collateral for these deposits. Under California Law this collateral is held in the City's name and places the City ahead of general creditors of the institution. The City has waived collateral requirements for the portion of deposits covered by federal deposit insurance.

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty (e.g. broker-dealer) to a transaction, the City will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The City's Investment Policy limits its exposure to custodial credit risk by requiring that all security transactions entered into by the City be conducted on a delivery-versus-payment basis. Securities are to be held by a third-party custodian.

#### Classification

The City changed the classification of certain amounts in the current year financial statements to improve their presentation. Amounts for the prior fiscal year have been reclassified to conform to the current year presentation.



### **INTERFUND TRANSACTIONS**

#### **Transfers Between Funds**

With Council approval, resources may be transferred from one City fund to another. The purpose of the majority of transfers is to subsidize a fund. Less often, a transfer may be made to open or close a fund. Transfers between City funds during fiscal year 2010 were as follows (in thousands):

Fund Receiving Transfer	Fund Making Transfer	Amount Transferred	-
General Fund:	Street Improvement Special Revenue Fund	\$292	
Ceneral Fund.	Special Districts Special Revenue Fund	752	
	Redevelopment Agency Special Revenue Fund	6	
	Capital Projects Fund	3,243	С
	Water Enterprise Fund	105	A
	Electric Enterprise Fund	11,485	A
	Gas Enterprise Fund	5,446	A
	Wastewater Collection Enterprise Fund	64	Α
	Refuse Enterprise Fund	271	Α
	Wastewater Treatment Enterprise Fund	134	Α
	Storm Drainage Enterprise Fund	27	A
		_	
	Fiber Optics Enterprise Fund Vehicle Replacement and Maintenance Internal Service	3	A
	Fund	27	
	Technology Fund Internal Service Fund	75	
	Printing and Mailing Services Internal Service Fund	8	
Special Revenue Funds:			
Street Improvement	Capital Projects Fund	50	С
Special Districts	Capital Projects Fund	53	С
Developer's Impact Fee	Capital Projects Fund	249	С
Redevelopment Agency	Capital Projects Fund	6	
Debt Service Funds:			
Golf Course Improvements	General Fund	449	
Civic Center Refinancing	General Fund	333	
	Special Districts Special Revenue Fund	80	
Downtown Parking		227	
Improvement	General Fund	227	
Capital Projects Fund:	General Fund	9,900	В
	Street Improvement Special Revenue Fund	1,315	В
	Transportation Mitigation Special Revenue Fund	82	В
	Special Districts Special Revenue Fund	67	В
	Electric Enterprise Fund	65	В
	Gas Enterprise Fund	9	В
	Water Enterprise Fund	4	В
	Wastewater Collection Enterprise Fund	4	В
	Fiber Optics Enterprise Fund	4	В

Fund Receiving Transfer	Fund Making Transfer	Amount Transferred
Enterprise Funds:		
Water	Capital Projects Fund	\$259
	Gas Enterprise Fund	33
	Wastewater Collection Enterprise Fund	33
Electric	General Fund	2,760
	Capital Projects Fund	125
	Water Enterprise Fund	70
	Gas Enterprise Fund	70
Gas	General Fund	909
	Gas Enterprise Fund	16
	Electric Enterprise Fund	16
	Wastewater Collection Enterprise Fund	16
Refuse	Special Districts Special Revenue Fund	257
Wastewater Collection	Retiree Health Benefit Internal Service Fund	64
Internal Service Funds:		
Technology	Water Enterprise Fund	87
	Electric Enterprise Fund	339
	Gas Enterprise Fund	149
	Wastewater Collection Enterprise Fund	51
	Wastewater Treatment Enterprise Fund	19
	Refuse Enterprise Fund	82
	Storm Drainage Enterprise Fund	15
	Fiber Optics Enterprise Fund	6
		\$40,211

The reasons for these transfers are set forth below:

- (A) Transfer to reimburse the General Fund for costs incurred for the benefit of funds making the transfer.
- (B) Allocation of funds to construct capital assets.
- (C ) Transfer to return unspent construction funds.

#### **Interfund Commitment**

During fiscal year 2002, the City established the Palo Alto Redevelopment Agency. The Agency and the City have an agreement whereby the City will advance funds to the Agency in support of start up and formation costs. However, the interfund advances have no specific repayment date. Generally accepted accounting principles require that such amounts be treated as transfers in the year made. Advances without specified repayment terms total \$379 thousand as of June 30, 2010.



On August 6, 2007, the City authorized a loan in the amount up to \$1.7 million from the General Fund Budget Stabilization Reserve to the Storm Drainage Fund for Capital Improvement Program project San Francisquito Creek Storm Water Pump Station. The General Fund Budget Stabilization Reserve will be paid back in three years after receipt of the last payment, together with interest at an interest rate commensurate with the Reserve's annual rate of return during the time period of the loan. The Storm Drain Fund will be charged interest on the principal borrowed (loan) from the General Fund. The interest rate will be equal to the average yield on the City's portfolio from the time the loan is issued through the time of repayment. The loan will be repaid over a three-year period. There shall be no prepayment penalty. At June 30, 2010, the balance of the advance, including principal and accrued interest, was \$550 thousand. The balance will be paid off in FY 2011.

#### **Internal Balances**

Internal balances represent the net interfund receivables and payables remaining after the elimination of all such balances within Governmental and Business-type Activities.

# *Note 5.....*

## **NOTES AND LOANS RECEIVABLE**

At June 30, 2010, the City's notes and loans receivable totaled (in thousands):

Palo Alto Housing Corporation:	
Oak Manor Townhouse	\$822
Tree House Apartments	2,838
Emerson Street Project	375
Alma Single Room Occupancy Development	2,222
Barker Hotel	2,111
Sheridan Apartments	2,247
Oak Court Apartments, L.P.	7,835
Mid-Peninsula Housing Coalition:	
Palo Alto Gardens Apartments	374
Community Working Group, Inc	1,280
Opportunity Center Associates, L.P.	750
Home Rehabilitation Loans	83
Executive Relocation Assistance Loans	880
Below Market Rate Assessment Loans	74
Stevenson Housing:	
Hot Water	81
Fire Alarm	48
Oak Manor Townhouse Water System	114
Palo Alto Senior Housing Project	28
Clara-Mateo Alliance	11
Lytton Gardens Assisted Living	101
Emergency Housing Consortium	75
Alma Gardens Apartments	1,150
T. 11 1N.	22 400
Total Loans and Notes	23,499
Less: valuation allowance	(14,805)
Not Comming Value	¢9 601
Net Carrying Value	\$8,694

#### **Housing Loans**

The City engages in programs designed to encourage construction or improvement in low-to-moderate income housing or other projects. Under these programs, grants or loans are provided under favorable terms to homeowners or developers who agree to spend these funds in accordance with the City's terms. These loans have been offset by reserved fund balances, as they are not expected to be repaid immediately.

Some of these loans contain forgiveness clauses which provide for the amount loaned to be forgiven if the third party maintains compliance with the terms of the loan and associated regulatory agreements. Since some of these loans are secured by trust deeds which are subordinated to other debt on the associated projects or are only repayable from residual cash receipts on the projects, collectability of some of the outstanding balances may not be realized. As a result of the forgiveness clauses and nature of these housing projects and associated cash flows, a portion of the outstanding balances of the loans has been offset by a valuation allowance.

#### **Oak Manor Townhouse**

On January 7, 1991, the City loaned \$2.1 million to assist in the acquisition of an apartment complex to be used to provide rental housing for low and very low-income households. This loan bears interest at 3 percent, is due in annual installments until 2011 and is collateralized by a subordinated deed of trust. Under the terms of the loan agreement, loan payments are forgiven if the Corporation meets the objective of this project. During the year ended June 30, 2010, the objective was met. The annual loan payment was forgiven for the calendar year ending December 31, 2009.

#### **Tree House Apartments**

In March 2009, the City agreed to loan \$2.8 million to the Tree House Apartments, L.P. for the purchase of the real property located at 488 West Charleston Road. On March 23, 2010, the City wired the full loan amount to an escrow account. The loan consisted of \$1.8 million funded by Community Development Block Grant funds; the remaining \$1 million was funded by Residential funds. Principal and interest payments will be deferred for 55 years. However if the borrower has earned extra income, and if acceptable to the other entities providing final permanent sources of funds, payment of interest and principal based on the City's proportionate share of the project's residual receipts from net operating income shall be made by borrower. In no event shall full payment be made by the borrower later than concurrently with the expiration or earlier termination of the loan agreement which is March 23, 2064.

#### **Emerson Street Project**

On November 8, 1994, the City loaned \$375 thousand for expenses necessary to acquire an apartment complex for the preservation of rental housing for low and very low-income households in the City. This loan is collateralized by a second deed of trust. The loan bears no interest until 2010 after which the loan bears interest at 3 percent per year. The principal balance is due in 2034.

#### Alma Single Room Occupancy Development

On December 13, 1996, the City loaned \$2.7 million to the Alma Place Associates, L.P. for the development of a 107-unit single room occupancy development. This loan bears interest at 3 percent and is collateralized by a subordinated deed of trust. Loan payments are deferred until 2014. The principal balance is due in 2041.



#### **Barker Hotel**

On April 12, 1994, the City loaned a total of \$2.1 million for the preservation, rehabilitation and expansion of a low-income, single room occupancy hotel. This loan was funded by three sources: \$400 thousand from the Housing In-Lieu Special Revenue Fund, \$1 million from HOME Investment Partnership Program Funds, and \$670 thousand from Community Development Block Grant Funds. All three notes bear no interest and are collateralized by a deed of trust, which is subordinated to private financing. Loan repayments are deferred until 2035.

In July 2004, the City agreed to loan up to \$41 thousand to Palo Alto Housing Corporation to rehabilitate the interior of the Barker Hotel. The loan is funded entirely by Community Development Block Grant funds and is collateralized by a deed of trust on the property. Annual loan payments are deferred until certain criteria defined in the loan agreement are reached. The loan shall be forgiven if the borrower satisfactorily complies with all the terms and conditions of the loan agreement.

#### **Sheridan Apartments**

On December 8, 1998, the City loaned \$2.5 million to the Palo Alto Housing Corporation for the purchase and rehabilitation of a 57-unit apartment complex to be used for senior and low-income housing. The loan is funded by \$1.6 million in Community Development Block Grant Funds, and \$825 thousand in Housing In-Lieu funds. The note bears interest at 9 percent when available surplus cash from the project equals or exceeds 25 percent of interest calculated using 9 percent. When available surplus cash falls below this level, the note bears interest at 3 percent. The note is collateralized by a second deed of trust and an Affordability Reserve Account held by the Corporation. Annual loan payments are deferred until the Corporation accumulates \$1 million in an Affordability Reserve Account. The principal balance is due in 2033.

#### **Oak Court Apartments**

On August 18, 2003, in connection with the loan to Oak Court Apartments, L.P. discussed below, the City loaned \$5.9 million to the Palo Alto Housing Corporation for the purchase of land on which Oak Court Apartments, L.P. constructed a 53-unit rental apartment complex for low and very low-income households with children. The note bears interest of 5 percent and is secured by a deed of trust. Annually accrued interest is added to the principal balance; and note payments are due annually after 55 years, or beginning in 2058, unless the Corporation elects to extend the note until 2102, as defined in the regulatory agreement.

#### Oak Court Apartments, L.P.

On August 18, 2003, the City loaned \$2 million to Oak Court Apartments, L.P. for the construction of a 53-unit rental apartment complex for low and very low-income households with children, which was completed in April 2005. The note bears no interest until certain criteria defined in the note are satisfied, at which time the note will bear an interest rate not to exceed 3 percent. The note is secured by a subordinate deed of trust. The principal balance is due in 2060.

#### **Palo Alto Gardens Apartments**

On April 22, 1999, the City loaned \$1 million to the Mid-Peninsula Housing Coalition for the purchase and rehabilitation of a 155-unit complex for the continuation of low-income housing. This loan is funded by \$659 thousand in Community Development Block Grant funds and \$341 thousand in Housing In-Lieu funds. There are two notes that bear interest at 3 percent and are secured by second deeds of trust and a City Affordability Reserve Account held by the Coalition. Annual loan payments are deferred until certain criteria defined in the notes are reached. Principal and interest payments began in FY 2008. The principal balance is due in 2039.



On May 13, 2002, the City loaned \$1.3 million to the Community Working Group, Inc. for predevelopment, relocation and acquisition of land for development of an 89-unit complex and homeless service center for very low-income households. The loan is funded by \$1.3 million dollars of Community Development Block Grant funds. The note bears no interest and is secured by a first deed of trust. No repayment of the \$1.3 million will be required, provided that compliance with the City's agreement is maintained. After 89 years of compliance with the regulatory agreement, the City's loan would convert to a grant and its deed of trust would be reconveyed.

#### Opportunity Center Associates, L.P.

On July 19, 2004, the City loaned \$750 thousand for a 55-year term to the Opportunity Center Associates, L.P. for construction of 89 units of rental housing for extremely low-income and very low-income households. The loan is funded by \$750 thousand of Residential Housing Funds. The note bears 3 percent interest and is secured by a deed of trust.

#### **Home Rehabilitation**

The City administers a closed housing rehabilitation loan program initially funded with Community Development Block Grant funds. Under this program, individuals with incomes below a certain level are eligible to receive low interest loans for rehabilitation work on their homes. These loans are secured by deeds of trusts, which may be subordinated to subsequent encumbrances upon said real property with the prior written consent of the City. The loan repayments may be amortized over the life of the loans, deferred, or a combination of both.

#### **Executive Relocation Assistance Loans**

The City Council may authorize a mortgage loan as part of a relocation assistance package to executive staff. The loans are secured by first deeds of trust, and interest is adjusted annually based on the rate of return of the invested funds of the City for the year ending June 30 plus one quarter of 1 percent. Principal and interest payments are due bi-weekly. Employees must pay off any outstanding balance of their loans within a certain period after ending employment with the City. As of June 30, 2010, the City had two outstanding employee home loans, the previous City Manager and the current City Manager. The original purchase cost for the previous City Manager's home was \$1.4 million and the City holds a 60 percent equity share. The loan balance owed as of June 30, 2010 was \$414 thousand. The original purchase cost for the current City Manager's home was \$1.9 million and the City holds a 75 percent equity share. The loan balance owed as of June 30, 2010 is \$467 thousand.

#### **Below Market Rate Assessment Loans**

In December 2002, the City loaned \$53 thousand to Below Market Rate home owners with low incomes and /or very limited assets for capital repairs, special assessments and improvements of their properties. The loans bear interest at 3 percent and are secured by a deed of trust on each property. Loan payments are deferred until 2032. In 2010, the City did not receive interest payments.

#### Stevenson Housing Hot Water Loans

In July 2004, the City agreed to loan up to \$38 thousand to Palo Alto Senior Housing Project, Inc. to refurbish the hot water piping system at the Stevenson House Senior Housing facility. In April 2005, the City agreed to increase the loan by \$45 thousand, bringing the total loan to \$83 thousand. The loan is funded entirely by Community Development Block Grant funds and bears simple interest of 6 percent. Principal and interest payments are deferred until July 1, 2010, as long as the borrower continues to comply with all terms and conditions of the agreement.



#### **Stevenson Housing Fire Alarm**

In December 2006, the City agreed to loan up to \$48 thousand to Palo Alto Senior Housing Project, Inc. to repair and upgrade the existing fire alarm system at the Stevenson House Senior Housing facility. The loan is funded entirely by Community Development Block Grant funds and bears simple interest of 6 percent. Principal and interest payments are deferred until July 1, 2012, as long as the borrower continues to comply with all terms and conditions of the agreement.

#### Palo Alto Senior Housing Project Loans

In July 2003, the City agreed to loan up to \$45 thousand to Palo Alto Senior Housing Project for home improvements in the independent living facility for low-income seniors. The loan is funded entirely by Community Development Block Grant funds, bears interest at 6 percent and is secured by a deed of trust on the property. Principal and interest on the loan shall be forgiven if the borrower satisfactorily complies with all the terms set forth in the July 2003 agreement.

In April 2008, the City provided \$47.6 thousand for the purpose of repairing and upgrading the fire alarm system at the Senior Housing facility.

#### Clara-Mateo Alliance Loans

In July 2003, the City agreed to loan up to \$200 thousand to Clara-Mateo Alliance for rehabilitation of the kitchen and the Elsa Segovia Center to provide services for the homeless. The loan is funded entirely by Community Development Block Grant funds, bears interest at 6 percent and is secured by a deed of trust on the property. Repayment of the loan will not be required unless the property is sold or the program terminated. Principal and interest on the loan shall be forgiven if the borrower satisfactorily complies with all the terms and conditions set forth in the July 2003 agreement.

#### Lytton Gardens Assisted Living

In June 2005, the City agreed to loan up to \$109 thousand to Community Housing, Inc. to upgrade and modernize the existing kitchens at the senior residential facility known as Lytton Gardens Assisted Living. The loan is funded entirely by Community Development Block Grant funds, and bears simple interest of 3 percent. Principal and interest payments are deferred until July 1, 2035, as long as the borrower continues to comply with all terms and conditions of the agreement.

#### **Emergency Housing Consortium**

In November 2005, the City agreed to loan up to \$75 thousand to Emergency Housing Consortium, to cover architectural expenses that will be incurred in rehabilitating and expanding the property. The loan is funded entirely by Community Development Block Grant funds, and bears simple interest of 3 percent. Principal and interest payments are deferred until July 1, 2035, as long as the borrower continues to comply with all terms and conditions of the agreement.

#### **Alma Garden Apartments**

In March 2006, the City agreed to loan up to \$1.2 million to Community Working Group, Inc., to acquire a 10-unit multi-family housing complex known as Alma Garden Apartments. The loan is funded entirely by Community Development Block Grant funds. Principal and interest payments will be made as provided in the note until July 1, 2061, as long as the borrower continues to comply with all terms and conditions of the agreement.

Note	6	 	 

#### **Valuation**

CAPITAL ASSETS

All capital assets are valued at historical cost or estimated historical cost if actual historical cost is not available. Contributed capital assets are valued at their estimated fair market value on the date contributed. The City's policy is to capitalize all assets when costs are equal to or exceed \$5,000 and the useful life exceeds three years. Infrastructure assets are capitalized when costs are equal to or exceed \$100,000.

Proprietary Fund capital assets are recorded at cost including significant interest costs incurred under restricted tax-exempt borrowings, which finance the construction of capital assets. These interest costs, net of interest earned on investment of the proceeds of such borrowings, are capitalized and added to the cost of capital assets during the construction period. Maintenance and repairs are expensed as incurred.

The City has recorded all its public domain (infrastructure) capital assets, which consists of Roadway, Recreation and Open Space, in its Citywide financial statements. GASB Statement 34 requires that all capital assets with limited useful lives be depreciated over their estimated useful lives. Alternatively, the "modified approach" may be used for certain capital assets. Depreciation is not provided under this approach, but all expenditures on these assets are expensed unless they are additions or improvements. The City has elected to use the depreciation method for its capital assets. The purpose of depreciation is to spread the cost of capital assets equitably among all users over the life of these assets. The amount charged to depreciation expense each year represents that year's pro rata share of the cost of capital assets.

Depreciation has been provided on capital assets. Depreciation of all capital assets is charged as an expense against operations each year and the total amount of depreciation taken over the years, called accumulated depreciation, is reported on the balance sheet as a reduction in the book value of capital assets.

Depreciation is provided using the straight line method which means the cost of the asset is divided by its expected useful life in years and the result is charged to expense each year until the asset is fully depreciated. The City has assigned the useful lives listed below to capital assets.

## Notes to Basic Financial Statements - Note 6

GOVERNMENTAL ACTIVITIES Buildings & structures	Years 10-30
Equipment:	10 00
Computer equipment	4
Office machinery & equipment	5
Machinery & equipment	10
Roadway network includes pavement, striping & legends, curbs,	5-40
gutters & sidewalks, parking lots, traffic signage and bridges	
Recreation and open space network includes major park	25-40
facilities, park trails, bike paths and medians	
BUSINESS-TYPE ACTIVITIES	
Buildings and structures	25-60
Vehicles and heavy equipment	3-10
Machinery and equipment	10-50
Transmission and distribution systems	10-100



Changes in the City's general capital assets during the year ended June 30, 2010, were (in thousands):

	Balance June 30, 2009	Additions	Retirements	Transfers	Balance June 30, 2010
Governmental activities					
Capital assets not being depreciated					
Land and improvements	\$75,450	\$724		\$2,306	\$78,480
Street trees	15,052				15,052
Construction in progress	33,475	19,890		(21,031)	32,334
Total capital assets not being depreciated	123,977	20,614		(18,725)	125,866
Capital assets being depreciated					
Buildings and improvements	103,208	518		10,879	114,605
Equipment	7,901	91	(\$34)	242	8,200
Roadway network	255,225			5,264	260,489
Recreation & open space network	16,212			2,340	18,552
Total capital assets being depreciated	382,546	609	(34)	18,725	401,846
Less accumulated depreciation					
Buildings and improvements	(58,641)	(2,147)	34		(60,754)
Equipment	(5,830)	(259)			(6,089)
Roadway network	(95,053)	(6,144)			(101,197)
Recreation & open space network	(5,503)	(475)			(5,978)
Total accumulated depreciation	(165,027)	(9,025)	34		(174,018)
Net governmental fund program					
Capital assets being depreciated	217,519	(8,416)		18,725	227,828
Internal service fund capital assets					
Construction in progress	3,122	3,772		(6,257)	637
Equipment	45,926	1,474	(2,346)	6,257	51,311
Accumulated depreciation	(26,282)	(5,337)	2,016		(29,603)
Net internal service capital assets	22,766	(91)	(330)		22,345
Governmental activity capital assets, net	\$364,262	\$12,107	(\$330)		\$376,039



#### **Business-type Capital Assets**

Changes in the City's Enterprise Fund capital assets during the year ended June 30, 2010, were (in thousands):

	Balance				Balance
	June 30, 2009	Additions	Retirements	Transfers	June 30, 2010
Business-type activities					
Capital assets not being depreciated					
Land and improvements	\$1,953	\$3,018			\$4,971
Construction in progress	103,089	36,395		(\$27,706)	111,778
Total capital assets not being depreciated	105,042	39,413		(27,706)	116,749
Capital assets being depreciated					
Buildings and structures	30,707			193	30,900
Transmission, distribution, and treatment systems	511,497	473	(\$2,890)	27,513	536,593
Total capital assets being depreciated	542,204	473	(2,890)	27,706	567,493
Less accumulated depreciation					
Buildings and structures	(6,577)	(704)			(7,281)
Transmission, distribution, and treatment systems	(214,541)	(14,551)	2,389		(226,703)
Net capital assets being depreciated	(221,118)	(15,255)	2,389		(233,984)
Total depreciable assets	321,086	(14,782)	(501)	27,706	333,509
Business-type activity capital assets, net	\$426,128	\$24,631	(\$501)		\$450,258

#### **Capital Asset Contributions**

Some capital assets may be acquired using Federal and State grant funds, or they may be contributed by developers or other governments. Generally accepted accounting principles require that these contributions be accounted for as revenues at the time the capital assets are contributed.

#### **Depreciation Allocation**

Depreciation expense was charged to functions and programs based on their usage of the related assets. The amounts allocated to each function or program were as follows (in thousands):

Governmental Activities		Business-Type Activities	
Community Services	\$805	Water	\$1,323
Fire	116	Electric	7,083
Police	59	Fiber Optics	251
Public Works	7,726	Gas	1,644
Planning	52	Wastewater Collection	1,440
Non departmental (Common Use Assets)	24	Wastewater Treatment	2,195
Library Dept	243	Refuse	638
Internal Service Funds	5,337	Storm Drainage	681
	\$14,362		\$15,255



Construction in progress during fiscal year 2010 is comprised of the following (in thousands):

	Expended to
	June 30, 2010
Governmental Activities:	
American with Disabilities - Cubberley Wing I Elevator Upgrade	\$257
American with Disabilities - Others	1,056
Animal Shelter Expansion & Renovation	1,642
Art Center Electrical & Mechanical Upgrades	419
Baylands Athletic Center Fencing Dugout	288
Bridge Rail, Abutment, and Deck Repair	167
California Avenue Improvements	465
Charleston/Arastradero Corridor Plan	781
College Terrace Library Improvements	2,207
College Terrace Parks Improvements	305
College Terrace Traffic Calming	143
CPA Municipal Airport Transition Project	107
Cubberley Mechanical & Electrical Upgrades	181
Cubberley Turf Renovation	1,161
Downtown Library Improvements	641
Downtown Parking Structure	497
ECR/Ventura Signal	110
Fire Apparatus Equipment Replacement	261
Fire Station Improvements	1,071
Greer Park Phase IV	684
Junior Museum & Zoo New Bobcat Habitat	102
LATP Master Plan Study	151
Library & Community Center Temporary Facilities	547
Lytton Plaza Renovation	749
Mitchell Park Facilities Improvements	1,132
Mitchell Park Library & Community Center	5,352
Municipal Service Center Improvements	179
Municipal Service Center Resurfacing	327
Other construction in progress	672
Park Restroom Installation	154
Park Trails	1,333
Park Facilities Improvements	124
Public Safety Building	3,730
Public Safety Mobile Data	164
Rinconada Pool Plaster Construction	118
Roofing Replacement	590

### Notes to Basic Financial Statements - Note 6

Governmental Activities (continued):	
Roth Building Maintenance	\$165
San Antonio Road Median Improvements	1322
San Mateo Drive Bridges110	110
Sand Hill Road Bridge	173
School Site Irrigation	436
Security Systems Improvements	212
Sixteen ALS Monitor/Defibrillator	140
Stanford/Palo Alto Playing Fields	855
Street Lights Improvements	193
Tennis & Basketball Court Resurfacing	393
Traffic Signal Upgrades	468
Vehicle Replacement Fund	637
Total governmental construction in progress	\$32,971
Enterprise Funds:	
Electric distribution system improvements	\$11,586
Gas system extension replacements and improvements	20,257
Other construction in progress	55,028
Other electrical improvements projects	203
Sewer system rehabilitation and extensions	3,853
Storm drainage structural and water quality improvements	2,295
Water quality control plant equipment replacement and lab facilities	6,896
Water system extension replacements and improvements	11,660
Total enterprise construction in progress	\$111,778

Allocations of Enterprise Fund administration and general expenses of \$9.05 million have been capitalized and included in amounts expended to June 30, 2010.



### **GENERAL LONG-TERM OBLIGATIONS**

#### The City's Long-Term Obligations

Bond discounts and issuance costs of long-term debt issues are amortized over the life of the related debt. Gains or losses between the net book value of debt and funds placed in escrow to defease that debt are amortized over the remaining life of either the refunded debt or the refunding debt, whichever is shorter.

The City's long-term debt issues and transactions, other than Special Assessment debt discussed in Note 8, were as follows (in thousands):

	Original Issue Amount	Balance June 30, 2009	Additions	Retirements	Balance June 30, 2010	Current Portion
<b>Governmental Activity Debt:</b>						
General Long Term Obligations:						
1998 Golf Course Certificates of Participation,						
4.00-5.00%, due 09/01/2018	\$7,750	\$4,415		\$355	\$4,060	\$370
2002A Civic Center Refinancing						
Certificates of Participation,						
2.00-4.00%, due 03/01/2012	3,500	1,175		380	795	390
2002B Downtown Parking Improvements						
Certificates of Participation						
4.55-6.00% due on 03/01/2022	3,555	2,015		105	1,910	110
General Obligation Bonds						
2010 Series A, 2.00-5.00%, due 08/01/2040	55,305		\$55,305		55,305	
Add: Unamortized Premium			3,766		3,766	
Less: Unamortized Discount/Issuance Costs			(571)		(571)	
<b>Total Governmental Activity Debt</b>	\$70,110	\$7,605	\$58,500	\$840	\$65,265	\$870

	Original Issue Amount	Balance June 30, 2009	Additions	Retirements	Balance June 30, 2010	Current Portion
<b>Business-type Activity Debt:</b>						
Enterprise Long Term Obligations:						
Utility Revenue Bonds, 1995 Series A, 5.00-6.25%, due						
06/01/2020 1999 Refunding, 3.25-5.25%, due	\$8,640	\$5,319		\$350	\$4,969	\$375
06/01/2024 2002 Series A, 3.00-5.00%, due	17,735	13,735		500	13,235	520
06/01/2026 2009 Series A, 1.80-5.95%, due	26,055	19,690		805	18,885	835
06/01/2035	35,015		\$35,015		35,015	825
Less: unamortized discount/ issuance cost		(979)	(418)	(110)	(1,287)	
Energy Tax Credit Bonds,						
2007 Series A, 0%, due 12/15/2021	1,500	1,300		100	1,200	100
State Water Resources Loan,						
2007, 0%, due 6/30/2029	9,000	9,000		450	8,550	450
2009, 2.6%, due 11/30/2030 Less: unamortized discount/ issuance	8,500		4,530		4,530	
cost		(1,500)		(50)	(1,450)	
	\$106,445	\$46,565	\$39,127	\$2,045	\$83,647	\$3,105

#### **Description of the City's Long-Term Debt Issues**

1998 Golf Course Certificates of Participation (COPs) – In August 1998, the City's Public Improvement Corporation issued Golf Course Improvement COPs, Series 1998 in the amount of \$7.8 million to retire the 1978 Golf Course Lease Revenue Bonds, and to finance various improvements at the Palo Alto Public Golf Course, including upgrading five fairways and various traps, trees and greens, constructing new storm drain facilities, replacing the existing irrigation system, upgrading the driving range, and installing new cart paths. The 1998 COPs are secured by lease revenues received by the Public Improvement Corporation from golf course revenues or other unrestricted revenues of the City. Principal and interest are payable semi-annually each March 1 and September 1.

2002A Civic Center Refinancing COPs – On January 16, 2002, the City issued \$3.5 million of COPs to refund the City's 1992 COPs which were subsequently retired. Principal payments for the 2002A COPs are due annually on March 1 and interest payments semi-annually on March 1 and September 1 and are payable from lease revenues received by the Palo Alto Public Improvement Corporation from the City's available funds.

2002B Downtown Parking Improvement Project COPs - On January 16, 2002, the City issued \$3.6 million of COPs to finance the construction of certain improvements to the non-parking area contained in the City's Bryant /Florence Garage complex. Principal payments are due annually on March 1 and interest payments semi-annually on March 1 and September 1 from 4.6 percent to 6.5 percent, and are payable from lease revenues received by the Palo Alto Public Improvement Corporation from the City's available funds.

On January 25, 2005, the City defeased \$900 thousand of the 2002B Downtown Parking Improvements Certificates of Participation. Surplus cash from the Civic Center Refinancing and Downtown Parking Improvement Project Construction account were placed in an irrevocable trust to provide for future debt payments. Accordingly, the trust account assets and the liability for the defeased bonds are not included on the financial statements. The outstanding amount of the defeased debt at June 30, 2010, is \$700 thousand. The defeasance resulted in an overall debt service savings of \$1.5 million and an economic gain of \$462 thousand.

2010 General Obligation Bonds (GO)- On June 30, 2010, the City issued \$55.3 million of GO bonds to finance costs for constructing a new Mitchell Park Library and Community Center, as well as substantial improvements to the Main Library and the Downtown Library. Principal payments are due annually on August 1 and interest payments semi-annually on February 1 and August 1 from 2.0 percent to 5.0 percent, and are payable from property tax revenues.

The pledge of future Net Revenues for the above funds ends upon repayment of the \$58.5 million in remaining debt service on the bonds which is scheduled to occur in 2041. In FY 2010 there were no debt service payments due.

1995 Utility Revenue Bonds, Series A - The City issued Utility Revenue Bonds on February 1, 1995 to finance certain extensions and improvements to the City's Storm Drainage and Surface Water System. The Bonds are special obligations of the City payable solely from and secured by a pledge of and lien upon the revenues derived by the City from the funds, services and facilities of all Enterprise Funds except the Refuse Fund and Fiber Optic Fund. Principal payments are payable annually on June 1 and interest payments semi-annually on June 1 and December 1. A \$2.9 million 6.3 percent term bond is due June 1, 2020. In lieu of a reserve fund, the Bonds are secured by a Surety Bond issued by AMBAC Indemnity Corporation.

The pledge of future Net Revenues for the above funds ends upon repayment of the \$4.969 million in remaining debt service on the bonds which is scheduled to occur in 2020. For fiscal year 2010, Net Revenues, including operating revenues and non-operating interest earnings, amounted to \$244.681 million, and operating costs include operating expenses but not interest, depreciation or amortization and amounted to \$190.782 million. Net Revenues available for debt service amounted to \$53.899 million which represented coverage of 79.15 times over the \$681 thousand in debt service.

1999 Utility Revenue and Refunding Bonds, Series A - The City issued Utility Revenue Bonds on June 1, 1999, to refund the 1990 Utility Revenue Refunding Bonds, Series A and the 1992 Utility Revenue Bonds, Series A, and to finance rehabilitation of the Wastewater Treatment System's two sludge incinerators. The 1990 Utility Revenue Refunding Bonds, Series A and the 1992 Utility Revenue Bonds, Series A, were subsequently retired.

The 1999 Bonds are special obligations of the City payable solely from and secured by a pledge of and lien upon certain net revenues derived by the City's sewer system and its storm and surface water system (the "Storm Drain System"). As of June 30, 2001, the 1999 Bonds had been allocated to and were repayable from net revenues of the following enterprise funds: Wastewater Collection (10.2 percent), Wastewater Treatment (64.6 percent) and Storm Drain (25.2 percent). Principal payments are payable annually on June 1 and interest payments semi-annually on June 1 and December 1. A \$3.1 million 5.3 percent term bond, and a \$5.1 million 5.3 percent term bond are due June 1, 2021 and 2024, respectively. In lieu of a reserve fund, the Bonds are secured by a Surety Bond issued by AMBAC Indemnity Corporation.



The pledge of future Net Revenues for the above funds ends upon repayment of the \$13.235 million in remaining debt service on the bonds which is scheduled to occur in 2024. For fiscal year 2010, Net Revenues, including operating revenues and non-operating interest earnings, amounted to \$39.214 million; and operating costs include operating expenses but not interest, depreciation or amortization and amounted to \$27.378 million. Net Revenues available for debt service amounted to \$11.836 million which represents coverage of 9.78 times over the \$1.21 million in debt service.

2002 Utility Revenue Bonds, Series A - On January 24, 2002, the City issued Utility Revenue Bonds to finance certain improvements to the City's water utility system and the City's natural gas utility system. Principal payments are due annually on June 1, and interest payments are due semi-annually on June 1 and December 1 from 3.0 percent to 5.0 percent. The 2002 Revenue Bonds are secured by net revenues generated by the Water Services and Gas Services Funds.

The pledge of future Net Revenues for the above funds ends upon repayment of the \$18.89 million in remaining debt service on the bonds which is scheduled to occur in 2026. For fiscal year 2010, Net Revenues, including operating revenues and non-operating interest earnings amounted to \$74.224 million; and operating costs include operating expenses but not interest, depreciation or amortization and amounted to \$55.988 million. Net Revenues available for debt service amounted to \$18.236 million which represented coverage of 10.57 times over the \$1.725 million in debt service.

2007 Electric System Clean Renewable Energy Tax Credit Bonds, Series A - In October 2007, the City issued \$1.5 million of Electric Utility Clean Renewable Energy Tax Credit Bonds (CREBs), 2007 Series A, to finance the City's photovoltaic solar panel project. The Bonds do not bear interest. In lieu of receiving periodic interest payments, bondholders are allowed annual federal income tax credits in an amount equal to a credit rate for such CREBs multiplied by the outstanding principal amount of the CREBs owned by the bondholders. The Bonds are payable solely from and secured solely by a pledge of the Net Revenues of the Electric system and the other funds pledged therefore under the Indenture.

The pledge of future Electric Fund Net Revenues ends upon repayment of the \$1.2 million in remaining debt service on the bonds which is scheduled to occur in 2021. For FY 2010, Net Revenues, including operating revenues and non-operating interest earnings, amounted to \$127.651 million; and operating costs include operating expenses but not interest, depreciation or amortization and amounted to \$106.211 million. Net Revenues available for debt service amounted to \$21.44 million which represented coverage of 214.4 times over the \$0.1 million in debt service.

2009 Water Revenue Bonds, Series A - On October 6, 2009, the City issued Water Revenue Bonds to finance certain improvements to the City's water utility system. Principal payments are due annually on June 1, and interest payments are due semi-annually on June 1 and December 1 from 1.80 percent to 5.95 percent. The 2009 Revenue Bonds are secured by net revenues generated by the Water Fund. The 2009 Bonds were issued as bonds designated as "Direct Payment Build America Bonds" under the provisions of the American Recovery and Reinvestment Act of 2009 ("Build America Bonds"). The City expects to receive a cash subsidy payment from the United States Treasury equal to 35 percent of the interest payable on the 2009 Bonds. The lien of the 1995 Bonds on the Net Revenues is senior to the lien on Net Revenues securing the 2009 Bonds and the 2002 Bonds. The City received the first cash subsidy payment amounting to \$360,797, which is 35 percent of the first interest payment due on June 1, 2010.

The pledge of future Net Revenues for the above funds ends upon repayment of the \$35 million in remaining debt service on the bonds which is scheduled to occur in 2035. For FY 2010, Net Revenues, including operating revenues and non-operating interest earnings amounted to \$28 million; and operating costs include operating expenses but not interest, depreciation or amortization and amounted to \$19.4 million. Net Revenues available for debt service amounted to \$8.6 million which represented coverage of 8.33 times over the \$1 million in debt service.

2007 State Water Resources Loan – In October 2007, the City approved the \$9 million loan agreement with State Water Resources Control Board (SWRCB) to finance the City's Mountain View/Moffett Area reclaimed water pipeline project. Under the terms of the contract, the City has agreed to repay \$9 million to the State in exchange for receiving \$7.5 million in proceeds to be used to fund the Project. The difference between the repayment obligation and proceeds amounts to \$1.5 million and represents in-substance interest on the outstanding balance. Loan proceeds are drawn down as the project progresses and debt service payments commence on June 30, 2010. Concurrently with the loan, the City entered into various other agreements including a cost sharing arrangement with the City of Mountain View. Pursuant to that agreement, City of Mountain View agreed to finances a portion of the project with a \$5 million loan repayable to the City. This loan has been recorded as "Due from other government agencies" in the accompanying financial statements.

2009 State Water Resources Loan - In October 2009, the City approved an \$8.5 million loan agreement with State Water Resources Control Board (SWRCB) to finance the City's Ultraviolet Disinfection project. Loan proceeds are drawn down as the project progresses and annual debt service payments commence on November 30, 2010.

#### Debt Service Requirements (in thousands):

Debt service and capitalized lease requirements are shown below for all long-term debt.

	Governmental Activities			Business-Type Activities			
For the Year Ending June 30	Principal	Interest	Total	Principal	Interest	Total	
2011	\$870	\$1,816	\$2,686	\$3,105	\$3,622	\$6,727	
2012	1,670	2,808	4,478	3,399	3,888	7,287	
2013	1,530	2,750	4,280	3,653	3,636	7,289	
2014	1,575	2,694	4,269	3,777	3,507	7,284	
2015	1,640	2,640	4,280	3,916	3,367	7,283	
2016 -2020	8,755	11,994	20,749	22,048	14,379	36,427	
2021 -2025	7,700	10,134	17,834	24,921	9,319	34,240	
2026 -2030	9,120	8,026	17,146	14,175	4,949	19,124	
2031 -2035	11,485	5,679	17,164	11,360	2,018	13,378	
2036 -2040	14,400	2,702	17,102				
2041 -2045	6,520	83	6,603				
Total	\$65,265	\$51,326	\$116,591	90,354	\$48,685	\$139,039	
Reconciliation of lo	ong-term						
2009 SWRCB los	an proceeds not y	et received		(3,970)			
Less unamortized	d original issue di	iscount		(2,737)			
Net long-term de	bt			\$83,647			

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#### **Debt Call Provisions**

Long-term debt as of June 30, 2010, is callable on the following terms and conditions:

	Initial Call Date	
Governmental Activities Long-term Debt		
1998 Certificates of Participation	09/01/2008	(3)
2002B Certificates of Participation	03/01/2011	(2)
2010A General Obligation Bonds		
\$6.595mil due 08/01/2032	08/01/2031	(4)
\$4.890mil due 08/01/2034	08/01/2033	(4)
\$17.725mil due 08/01/2040	08/01/2035	(4)
Business-Type Activities Long-term Debt		
Utility Revenue Bonds -		
1999 Refunding	06/01/2009	(1)
2002 Series A	06/01/2012	(1)

- (1) Callable in inverse numerical order of maturity at par plus a premium of 2.0 percent beginning on the initial call date. The call price declines subsequent to the initial date.
- Callable in any order specified by the City at par plus a premium of 1.0 percent beginning on the initial call date. The call price declines subsequent to the initial date.
- (3) Callable in any order specified by the Trustee at par plus a premium of 1.0 percent beginning on the initial call date. The call price declines subsequent to the initial date.
- Callable in any order specified by the City at par value plus any accrued interest beginning on the initial call date.

#### **Leasing Arrangements**

COPs and Capital Leases are issued for the purpose of financing the construction or acquisition of projects defined in each leasing arrangement. Projects are leased to the City for lease payments which, together with unspent proceeds of the leasing arrangement, will be sufficient to meet the debt service obligations of the leasing arrangement. At the termination of the leasing arrangement, title to the project will pass to the City.

Leasing arrangements are similar to debt; they allow investors to participate in a share of guaranteed payments which are made by the City. Because they are similar to debt, the present value of the total of the payments to be made by the City is recorded as long-term debt. The City's leasing arrangements are included in long-term obligations discussed above.

#### **Conduit Financing**

On December 15, 1996, the City acted as a financial intermediary in order to assist Lytton Gardens Health Care Center in issuing Insured Revenue Refunding Bonds. The Bonds are payable solely from revenues collected by Lytton Gardens Health Care Center. The City has not included these Bonds in its basic financial statements since it is not legally or morally obligated for the repayment of the Bonds. At June 30, 2010, the amount of Bonds outstanding was \$5.9 million.

#### **Long-term Debt without City Commitment**

On July 23, 2007, the City approved the issuance of two variable rate demand Tax-Exempt Revenue Bonds by the ABAG Finance Authority in the amounts of \$160 million and \$180 million for the construction of Albert L. Schultz Jewish Community Center and a new continuing care retirement community, respectively. The Debt is payable by the borrowers, Albert L. Schultz Jewish Community Center and 899 Charleston, LLC. The City has no legal or moral liability with respect to the payment of these debts.

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#### SPECIAL ASSESSMENT DEBT

#### Special Assessment Debt with no City Commitment

The California Avenue Parking Assessment District No. 92-13 issued Assessment Bonds of 1993, but the City has no legal or moral liability with respect to the payment of this debt, which is secured only by assessments on the properties in this District. Therefore, this debt is not included in Governmental Activities long-term debt of the City. At June 30, 2010, the District's outstanding debt amounted to \$870 thousand.

The University Avenue Area Off-Street Parking Assessment District issued Assessment Bonds of Series 2001-A, but the City has no legal or moral liability with respect to the payment of this debt, which is secured only by assessments on the properties in the District. Therefore, this debt is not included in Governmental Activities long-term debt of the City. At June 30, 2010, the District's outstanding debt amounted to \$7.92 million. A portion of the proceeds from the 2001 Bonds amounting to \$3.2 million was used to defease the 1977 University Avenue Area Off-Street Parking Assessment District Bonds and the 1989 University Avenue Area Off-street Parking Assessment District Refunding and Improvement Bonds.

The University Avenue Area Off-Street Parking Assessment District issued Assessment Bonds of Series 2002-A, but the City has no legal or moral liability with respect to the payment of this debt, which is secured only by assessments on the properties in the District. Therefore, this debt is not included in Governmental Activities long-term debt of the City. As of June 30, 2010, \$0.8 million of the bonds were called and the remaining outstanding debt amounted to \$27.8 million.



### Note 9

#### LANDFILL CLOSURE AND POST-CLOSURE CARE

State and Federal laws and regulations require the City to properly close the Palo Alto Refuse Disposal Site (Palo Alto Landfill) after it stops accepting waste by constructing a final cover on top of the approximately 126 acre landfill to cap the wastes and to perform certain maintenance and monitoring activities at the site for a minimum of thirty years after closure. The first section of the landfill closed in 1991 was a 29-acre section designated "Phase I" costing \$1.6 million. Phase I was subsequently converted to a pastoral park (Byxbee Park) and opened to the public. The remaining sections of the landfill are designated as Phase IIA (22.5 acres closed in 1992 for \$904 thousand), Phase IIB (23.2 acres closed in 2000 for \$1.2 million) and Phase IIC a 51.2 acre active area currently being filled. Phase IIC is currently expected to be filled by 2011 and is projected for closure in 2012. The 30 years of post-closure maintenance costs will be paid after the State certifies the Phase IIC closure (expected in early 2013).

In accordance with State regulations, a final closure and post-closure maintenance plan was produced by a consultant and submitted to State and local regulatory agencies in 2009. As part of this plan the City's consultant updated cost forecasts for both the remaining Phase IIC closure and for the 30 year post-closure maintenance activities.

Landfill closure and post-closure liabilities for fiscal years 2010 and 2009 were \$11.1 million and \$11 million, respectively. Currently 98.3 percent of the landfill capacity has been used to date. Based on estimated costs to be incurred in FY 2011, \$10.7 million is expected to be recorded as future landfill closure and post-closure liability and \$450 thousand as the current portion.

During fiscal year ended June 30, 2010, changes to the Landfill Closure were as follows (in thousands):

Beginning Balance	\$10,991
Additions	132
Ending Balance	\$11,123
Current Portion	\$450

The City is required by State and Federal laws and regulations to make annual funding contributions to finance closure and post-closure care. In FY 2009 for post-closure maintenance, \$5.1 million, the City changed its financial assurance mechanism from an enterprise fund mechanism to a pledge of revenue agreement with the California Integrated Waste Management Board. The \$6 million closure liability remains under the enterprise fund mechanism. The City is in compliance with these requirements for the year ended June 30, 2010.

The Landfill closure balance as of June 30, 2010 comprised the following (in thousands):

		_Funding Mechanism_
Closure	\$6,003	Cash on hand
Post-closure care	5,120	Future Revenue
	\$11,123	
	<del></del>	



#### **NET ASSETS AND FUND BALANCES**

#### **Net Assets**

Net assets are the excess of all the City's assets over all its liabilities, regardless of fund. Net assets are divided into three categories and are described below:

*Invested in Capital Assets, net of related debt* describes the portion of net assets which is represented by the current net book value of the City's capital assets, less the outstanding balance of any debt issued to finance these assets.

Restricted describes the portion of net assets which is restricted as to use by the terms and conditions of agreements with outside parties, governmental regulations, laws, or other restrictions which the City cannot unilaterally alter. These principally include bond proceeds received for use on capital projects, debt service requirements, and special revenue programs subject to limitations, defined regulations, and laws underlying such programs.

Unrestricted describes the portion of net assets which is not restricted as to use.

#### **Fund Balances, Reserves and Designations**

In the Fund financial statements, fund balances represent the net current assets of each fund. Net current assets generally represent a fund's cash and receivables, less its liabilities. Portions of a fund's balance may be reserved or designated for future expenditure.

At June 30, 2010, Governmental Funds reservations and designations included (in thousands):

	Major l		
	General Fund	Capital Projects Fund	Non-Major Funds
Reserved for:			
Encumbrances	\$3,778	\$5,870	\$216
Library bond projects		53,518	
Improvements to parking garage		593	
Notes and loans	880		7,814
Interfund advances	550		
Prepaid Items	1,490		
Inventory of materials and supplies	3,661		
Debt service			1,289
Total Reserved Fund Balance	\$10,359	\$59,981	\$9,319
Unreserved, designated for:			
Unrealized gain on investment	\$3,517		\$770
Reappropriations	185	\$15,220	
Budget stabilization	27,396		
Infrastructure		8,648	
Total Unreserved/Designated Fund Balances	\$31,098	\$23,868	\$770

Reserve for **encumbrances** represents the portion of fund balance set aside for open purchase orders.

Reserve for **library bond projects** represents the proceeds from the 2010 Series A General Obligation Bond that was issued to fund construction of the Mitchell Park Library and Community Center as well as to provide for capital improvements to the Downtown Library and the Main Library.

Reserve for **improvements to parking garage** represents remaining 2002 bond funds restricted for capital improvements to the University Avenue off-street parking garage.

Reserves for notes and loans, interfund advances, inventory of materials and supplies, and prepaid items are the portions of fund balance set aside to indicate these items do not represent available, spendable resources even though they are a component of assets.

Reserve for **debt service** is the portion of fund balance legally restricted for the payment of principal and interest on long-term liabilities.

Designated for **unrealized gain on investment** is the portion of fund balance set aside for unrealized gains on investment.

Designated for infrastructure is the portion of fund balance set aside for use on infrastructure.

Designated for **reappropriations** is the portion of fund balance set aside for subsequent years' appropriations.

Designated for **budget stabilization** is the portion of fund balance to be used to supplement the regular budget when unexpected events such as state government action, a downturn in the economy or a natural disaster reduces revenue or creates obligations that significantly impact the current-year budget.

#### **Internal Service Funds**

At June 30, 2010, internal service fund net assets designations included (in thousands):

	Vehicle Replacement and Maintenance	Technology	Printing and Mailing Services	General Benefits	Workers' Compensation Insurance Program	General Liability Insurance Program	Retiree Health Benefit	Total
Reserved net assets								
Commitments	\$1,202	\$1,072	\$23	\$635		\$26		\$2,958
Unreserved:								
Designated for: Future catastrophic losses					\$100	74		174
Retiree health care							\$25,504	25,504
Operating software & hardware								
replacements		194						194
Capital projects	1,838	6,022						7,860
Undesignated	3,208	3,101	(7)	(435)				5,867
	\$6,248	\$10,389	\$16	\$200	\$100	\$100	\$25,504	\$42,557

#### Notes to Basic Financial Statements - Note 10

Reserve for **commitments** represents the portion of net assets set aside for open purchase orders.

Designated for **future catastrophic losses** is the portion of net assets to be used for unforeseen future losses.

Designated for **retiree health care** represents the portion of net assets set aside to defer future costs of retiree health care coverage.

Designated for **operating software and hardware replacement** represents the portion of net assets set aside to defer future costs for operating software replacement.

Designated for **capital projects** represents the portion of net assets set aside for adopted capital projects.

As of July 1, 2009, the City split out into separate internal service funds the General Benefits, General Liability Insurance and Workers Compensation Insurance Programs which were formerly reported as a single fund. There was no change in total beginning internal service fund net assets.

#### **Enterprise Funds**

At June 30, 2010, Enterprise Fund net assets (in thousands):

			Fiber		Wastewater	Wastewater		Storm	
	Water	Electric	Optics	Gas	Collection	Treatment	Refuse	Drainage	Total
Unrestricted									
Rate stabilization									
Supply		\$44,855		\$12,33 9					\$57,194
Distribution		9,484		6,209					15,693
Operations	\$17,037		\$8,270		\$6,772	(\$12,386)	(\$4,935)	\$286	15,044
	17,037	54,339	8,270	18,548	6,772	(12,386)	(4,935)	286	87,931
Emergency plant									
replacement	1,000	1,000	1,000	1,000	1,000	2,160			7,160
Calaveras		59,865							59,865
Reappropriations	7,947	9,663	607	9,166	6,481	17,180	1,888	2,182	55,114
Commitments	2,690	3,730	313	873	2,308	4,863	949	227	15,953
Underground loan		731							731
Landfill Corrective Action							658		658
Public benefit program		3,750							3,750
Central Valley Project		306							306
				\$29,58					
	\$28,674	\$133,384	\$10,190	7	\$16,561	\$11,817	(\$1,440)	\$2,695	\$231,468

Additional Resources - Restricted Cash and Investments:

			Fiber		Wastewater	Wastewater		Storm	
	Water	Electric	Optics	Gas	Collection	Treatment	Refuse	Drainage	Total
Restricted for:									
Debt services	\$3,348			\$952					\$4,300
Capital projects Total restricted cash	27,862			71					27,933
and investments:	\$31,210			\$1,023					\$32,233

The City Council has committed unreserved net assets for general contingencies, future capital and debt service expenditures including operating and capital contingencies for unusual or emergency expenditures.

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#### PENSION PLANS

#### **CALPERS Safety and Miscellaneous Employees' Plans**

Substantially all permanent City employees are eligible to participate in pension plans offered by California Public Employees Retirement System (CalPERS), an agent for multiple employer defined benefit pension plans which acts as a common investment and administrative agent for its participating member employers. CalPERS provides retirement and disability benefits, annual cost of living adjustments and death benefits to plan members, who must be public employees and beneficiaries. The City's employees participate in the Safety (police and fire) and Miscellaneous (all other) Employee Plans. Benefit provisions under both Plans are established by State statute and City resolution. Benefits are based on years of credited service, equal to one year of full-time employment. Funding contributions for both Plans are determined annually on an actuarial basis as of June 30 by CalPERS.

The Plans' provisions and benefits in effect at June 30, 2010, are summarized as follows:

	Safety	Miscellaneous
Benefit vesting schedule	5 years service	5 years service
Benefit payments	monthly for life	monthly for life
Retirement age Monthly benefits, as a % of annual	50	50
salary	3%	1.092-3%
Required employee contribution rates	9%	8%
Required employer contribution rates	23.938%	17.063%

Effective July 1, 2010, the City has adopted a 2 percent at 60 retirement plan for Miscellaneous employees.

The City's current labor contracts with Safety Police and Safety Management employees require it to pay employee contributions as well as its own, this is also true for Safety Fire through January 1, 2010. As of January 2, 2010, Safety Fire employees paid the entire employee contribution of 9 percent and the City paid the employer contributions. Within the Miscellaneous group, SEIU employees contribute 5.75 percent of the employee contributions with the City paying the balance. Within the Miscellaneous group, the management employees contribute 2 percent of the employee contributions with the City paying the balance. Contributions are collected through payroll deductions and the City remits those contributions to CalPERS.

CalPERS determines contribution requirements using a modification of the Entry Age Normal Method. Under this method, the City's total normal benefit cost for each employee from date of hire to date of retirement is expressed as a level percentage of the related total payroll cost. Normal benefit cost under this Method is the level amount the employer must pay annually to fund an employee's projected retirement benefit. This level percentage of payroll method is used to amortize any unfunded actuarial liabilities. The actuarial assumptions used to compute contribution requirements are also used to compute the actuarial accrued liability. The City does not have a net pension obligation since it pays these actuarially required contributions monthly.

The City uses the actuarially determined percentages of payroll to calculate and pay contributions to CalPERS. This results in no net pension obligations or unpaid contributions. Annual Pension Costs representing the payment of all contributions required by CalPERS for the last three fiscal years were as follows (in thousands):

Fiscal Year Ending	Annual Pension Cost (APC)	Percent of APC Contribute d	Net Pension Obligatio n
Safety Plan			
June 30, 2008	\$5,271	100%	\$0
June 30, 2009	5,437	100%	0
June 30, 2010	5,441	100%	0
Miscellaneous Plan			
June 30, 2008	10,562	100%	0
June 30, 2009	10,963	100%	0
June 30, 2010	10,891	100%	0

CalPERS uses the market related value method of valuing the Plan's assets. An investment rate of return of 7.75 percent is assumed, including inflation at 3 percent. Annual salary increases are assumed to vary by duration of service. Changes in liability due to plan amendments, changes in actuarial assumptions, or changes in actuarial methods are amortized as a level percentage of payroll on a closed basis over twenty years. Investment gains and losses are tracked and amortized over 30 years.

The Plans' actuarial value (which differs from market value) and funding progress over the most recently available three years is set forth below at their actuarial valuation date of June 30, 2008 (in thousands):

#### Safety Plan:

-	Actu	ıarıal				
Valuation	Entry Age Accrued	Value of	Unfunded	Funded	Annual Covered	Unfunded Liability as a %
Date	Liability	Assets	Liability	Ratio	Payroll	of Payroll
2006	\$230,186	\$202,408	\$27,778	87.9%	\$20,469	135.7%
2007	242,952	216,499	26,453	89.1%	20,907	126.5%
2008	258,964	228,883	30,081	88.4%	22,181	135.6%

#### Miscellaneous Plan:

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ValuationDate	Entry Age Accrued Liability	Value of Assets	Unfunded Liability	Funded Ratio	Annual Covered Payroll	Unfunded Liability as a % of Payroll
2006	\$363,774	\$311,105	\$52,669	85.5%	\$61,265	86.0%
2007	408,625	350,543	58,082	85.8%	61,883	93.9%
2008	443,337	379,837	63,500	85.7%	63,934	99.3%

<sup>\*</sup> On November 13, 2006, the City Council voted to increase the pension benefit for miscellaneous employees from 1.426-2.418 % to 2.0-2.7% effective the pay period inclusive of January 06, 2007. CALPERS revised the fiscal 2004-05 actuarial data for the impacts of this benefit enhancement.

Audited annual financial statements and ten-year trend information are available from CalPERS at P.O. Box 942709, Sacramento, CA 94229-2709.

Actuarially-required contributions for all plans for fiscal years 2010, 2009 and 2008 were \$24 million, \$24 million and \$25.5 million, respectively. The City made these contributions as required, together with certain immaterial amounts required as the result of the payment of overtime and other additional employee compensation.

# Note 12.....

#### **RETIREE HEALTH BENEFITS**

In addition to providing pension benefits, the City participates in the California Public Employees Medical and Health Care Act program to provide certain health care benefits for retired employees. Employees who retire directly from the City are eligible for retiree health benefits if they retire on or after age 50 with 5 years of service and are receiving a monthly pension from CaIPERS.

For employees hired before January 1, 2004, and all management employees, the City pays for the entire cost of retiree health benefits for retirees for their lifetimes. The City also pays a portion of medical costs for dependents of retirees equal to 85 percent of the premiums for 2010 and increasing 5 percent per year until the City's share reaches 100 percent of dependent premiums for 2013 and beyond.

For management employees, fire fighter and fire chief association members hired on or after January 1, 2004, and service employees hired on or after January 1, 2005, the City pays for 50 percent of the above-described benefits after 10 years of service, and the city's portion increases by 5 percent for each additional year of service up to 20 years. For management, fire fighter and fire chief association members who retire on or after January 1, 2006, and for service employees who retire on or after January 1, 2007, the maximum premium amount the City will pay toward health insurance will be equal to the second highest CalPERS Bay Area Basic plan premium (currently the Blue Shield HMO premium).

During FY 2008, the City implemented the provisions of Governmental Accounting Standards Board Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions. This Statement establishes uniform financial reporting standards for employers providing postemployment benefits (OPEB). As part of the implementation, the City elected to participate in an irrevocable trust to provide a funding mechanism for the OPEB and to apply the provisions of the statement on a prospective basis. The Trust, California Employers' Retirees Benefit Trust, is administrated by CalPERS and managed by a separately appointed board which is not under the control of City Council. This Trust is not considered a component unit of the City.

#### Funding Policy and Actuarial Assumptions

The City's policy is to prefund these benefits by accumulating assets in the Trust Fund discussed above pursuant to City Council Resolution. The annual required contribution (ARC) was determined as part of a January 1, 2009, actuarial valuation using the entry age normal actuarial cost method. This is a projected benefit cost method, which takes into account those benefits that are expected to be earned in the future as well as those already accrued. The actuarial assumptions included (a) 7.75 percent investment rate of return, (b) 3.25 percent projected annual salary increase, and (c) 5 percent health inflation increase. The actuarial methods and assumptions used include techniques that smooth the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets. Actuarial calculations reflect a long-term perspective and actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. The calculations are based on the types of benefits provided under the terms of the substantive plan at the time of each valuation and on the pattern of sharing costs between the City and plan members to that point. Actuarially determined amounts are subject to revision at least biannually as results are compared to past expectations and new estimates are made about the future. The City's OPEB unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll using a 30-year open amortization period.

Generally accepted accounting principles permit assets to be treated as OPEB assets and deducted from the Actuarial Accrued Liability when such assets are placed in an irrevocable trust or equivalent arrangement. During the fiscal year ended June 30, 2010, the City made contributions and drew funds from the Net OPEB asset to fund the current year ARC. As a result, the City has calculated and recorded the Net OPEB Asset, representing the difference between the ARC, amortization and contributions, as presented below (in thousands):

Annual required contribution	\$9,786
Amortization on the Net OPEB Asset	2,585
Interest on the Net OPEB Asset	(2,042)
Adjustment to annual required contribution	543
Annual OPEB Cost	10,329
Contributions made:	
Contributions to OPEB Trust	1,700
City portion of current year premiums paid *	5,519
Contributions less than the ARC	3,110
Net OPEB Asset June 30, 2009	26,352
Net OPEB Asset June 30, 2010	\$23,242

Shortly after year end, the City contributed another \$1.8 million to the Trust.

The Plan's annual required contributions and actual contributions for fiscal years ended June 30, 2008, 2009 and 2010 are set forth below (in thousands):

			Percentage	Net OPEB
	Annual	Actual	of OPEB	Obligation
Fiscal Year	OPEB Cost	Contribution	Cost	(Asset)
June 30, 2008	\$9,313	\$38,490	413%	(\$29,177)
June 30, 2009	8,729	5,904	67%	(26,352)
June 30, 2010	10,329	7,219	70%	(23,242)

<sup>\*</sup> FY 2010 premiums for 795 retirees.



The Schedule of Funding Progress presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits. Trend data from the actuarial studies is presented below (in thousands):

						Unfunded
						Actuarial
	Entry Age		Unfunded			Liability as
Actuarial	Actuarial	Actuarial	Actuarial			Percentage of
Valuation	Accrued	Value of	Accrued	Funded	Covere	Covered
Date	Liability	Assets	Liability	Ratio	d	Payroll
	-				Payroll	
January 1, 2007	\$102,237		\$102,237	0%	\$97,600	104.8%
January 1, 2009	129,661	\$24,616	105,045	18.98%	98,940	106.2%

In the fiscal year ended June 30, 1993, the City received a \$6.1 million refund from the California Public Retirement System ("CalPERS") through the passage of Assembly Bill (AB) 702. This amount was placed in a separate fund to defer future costs of retiree health care coverage. During the fiscal year ended June 30, 1995, the City established and transferred the amount to a separate fund which is now accounted for as an Internal Service Fund.

The Retiree Fund's net assets consist of the following for the fiscal year ended June 30 (in thousands):

Retiree Health Benefits	2010	2009
Net assets, beginning of year	\$26,362	\$29,756
Interest earnings	73	50
Unrealized gain (loss) on investments	49	(202)
Interdepartmental charges	9,698	5,785
Compensated benefits	(10,614)	(8,963)
Transfers in	(64)	(64)
Net assets, end of year	\$25,504	\$26,362



#### **DEFERRED COMPENSATION PLAN**

City employees may defer a portion of their compensation under City sponsored Deferred Compensation Plans created in accordance with Internal Revenue Code Section 457. Under these Plans, participants are not taxed on the deferred portion of their compensation until distributed to them; distributions may be made only at termination, retirement, death or in an emergency as defined by the Plans.

The laws governing deferred compensation plan assets now require plan assets to be held by a Trust for the exclusive benefit of plan participants and their beneficiaries. Since the assets held under these plans are not the City's property and are not subject to City control, they have been excluded from these financial statements.

Note 14.....

#### **RISK MANAGEMENT**

#### Coverage

The City provides dental coverage to employees through programs which are administered by a service agent. The City is self-insured for the dental coverage.

The City has a workers' compensation insurance policy with coverage up to the statutory limit set by the State of California. The City retains the risk for the first \$500 thousand in losses for each accident and employee under this policy.

The City also has public employee dishonesty insurance with a \$5 thousand deductible and coverage up to \$1 million per loss. The City's property and machinery insurance policy has various deductibles and various coverages based on the kind of machinery.

The City is a member of the Authority for California Cities Excess Liability (ACCEL) which provides general liability, including auto liability, insurance coverage up to \$74 million per occurrence. The City retains the risk for the first \$1 million in losses for each occurrence under this policy.

ACCEL was established for the purpose of creating a risk management pool for central California municipalities. ACCEL is governed by a Board of Directors consisting of representatives of its member cities. The board controls the operations of ACCEL, including selection of management and approval of the annual budget.

The City's deposits with ACCEL equal the ratio of the City's payroll to the total payrolls of all entities. Actual surpluses or losses are shared according to a formula developed from overall loss costs and spread to member entities on a percentage basis after a retrospective rating.

During the fiscal year ended June 30, 2010, the City contributed \$771 thousand to ACCEL for current year coverage.

Audited financial statements are available from ACCEL at 160 Spear Street, San Francisco, California 94105-2709.

**Claims Liability** 



The City provides for the uninsured portion of claims and judgments in the General Benefits and Insurance Internal Service Fund. Claims and judgments, including a provision for claims incurred but not reported, are recorded when a loss is deemed probable of assertion and the amount of the loss is reasonably determinable. As discussed above, the City has a coverage for such claims, but it has retained the risk for the deductible or uninsured portion of these claims.

The City's liability for uninsured claims is limited to dental, general liability, and workers' compensation claims, as discussed above, and was estimated by management based on prior years' claims experience as follows as of June 30 (in thousands):

	Year Ended June 30		
	2010	2009	
Beginning Balance	\$21,438	\$23,526	
Liability for current and prior fiscal year claims and			
claims incurred but not reported (IBNR)	4,385	1,987	
Claims paid	(4,345)	(4,075)	
Ending Balance	\$21,478	\$21,438	
Current Portion	\$6,532	\$5,855	



#### General

JOINT VENTURES

The City participates in joint ventures through Joint Powers Authorities (JPAs) established under the Joint Exercise of Powers Act of the State of California. As separate legal entities, these JPAs exercise full powers and authorities within the scope of the related Joint Powers Agreement, including the preparation of annual budgets, accountability for all funds, the power to make and execute contracts and the right to sue and be sued. Obligations and liabilities of the JPAs are not those of the City.

Each JPA is governed by a board consisting of representatives from each member agency. Each board controls the operations of its respective JPA, including selection of management and approval of operating budgets, independent of any influence by member agencies beyond their representation on the Board.

#### **Northern California Power Agency**

The City is a member of Northern California Power Agency (NCPA), a joint powers agency which operates under a joint powers agreement among fifteen public agencies. The purpose of NCPA is to use the combined strength of its members to purchase, generate, sell and interchange electric energy and capacity through the acquisition and use of electrical generation and transmission facilities. Each agency member has agreed to fund a pro rata share of certain assessments by NCPA and enter into take-or-pay power supply contracts with NCPA. While NCPA is governed by its members, none of its obligations are those of its members unless expressly assumed by them.

During the year ended June 30, 2010, the City incurred expenses totaling \$65.5 million for purchased power and assessments earned by NCPA.

The City's interest in NCPA projects and reserves, as computed by NCPA, was \$3.9 million at June 30, 2010. This amount represents the City's portion of funds which resulted from the settlement with third parties of issues with financial consequences and reconciliations of several prior years' budgets for programs. It is recognized that all the funds credited to the City are linked to the collection of revenue from the City's ratepayers, or to the settlement of disputes relating to electric power supply and that the money was collected from the City's ratepayers to pay power bills. Additionally, the NCPA Commission identified and approved the funding of specific reserves for working capital, accumulated employees' post-retirement medical benefits, and billed property taxes for the geothermal project. The Commission also identified a number of contingent liabilities that may or may not be realized, the cost of which in most cases is difficult to estimate at this time. One such contingent liability is the steam field depletion which will require funding to cover debt service and operational costs in excess of the expected value of the electric power. The General Operating Reserve is intended to minimize the number and amount of individual reserves needed for each project, protect NCPA's financial condition and maintain its credit worthiness. These funds are available on demand, but the City has left them with NCPA as a reserve against these contingencies identified by NCPA.

Members of NCPA may participate in an individual project of NCPA without obligation for any other project. Member assessments collected for one project may not be used to finance other projects of NCPA without the member's permission.



### **Geothermal Projects**

A purchased power agreement with NCPA obligated the City for 6.2 percent and 6.2 percent, respectively, of the operating costs and debt service of the two NCPA 110-megawatt geothermal steam-powered generating plants, Project Number 2 and Project Number 3.

The City's participation in the Geothermal Project was sold to Turlock Irrigation District in October 1984. Accordingly, the City is liable for payment of outstanding geothermal related debt only in the event that Turlock fails to make specified payments. Total outstanding debt of the NCPA Geothermal Project at June 30, 2010, is \$101.3 million. The City's participation in this project was 6.2 percent, or \$6.3 million.

NCPA's Geothermal Project has experienced a greater than originally anticipated decline in steam production from geothermal wells on its leasehold property. Results of the continuing well analysis program indicate that the potential productive capacity of the geothermal steam reservoir is less than originally estimated. Therefore, NCPA has modified the operations of the Geothermal Project to reduce the average annual output from past levels. As a result, the per unit cost of energy generated by the projects will be higher than anticipated.

NCPA will continue to monitor the wells while pursuing alternatives for improving and extending reservoir performance, including supplemental water re-injection, plant equipment modifications, and changes in operating methodology. NCPA, along with other steam field operators, has observed a substantial increase in steam production in the vicinity of re-injection wells and is attempting to increase water re-injection at strategic locations. NCPA, other steam developers, and the Lake County Sanitation District are constructing a wastewater pipeline project that will greatly increase the amount of water available for re-injection.

### **Calaveras Hydroelectric Project**

In July 1981, NCPA agreed with Calaveras County Water District to purchase the output of the North Fork Stanislaus River Hydroelectric Development Project and to finance its construction. Debt service payments to NCPA began in February 1990 when the project was declared substantially complete and power was delivered to the participants. Under its power purchase agreement with NCPA, the City is obligated to pay 22.9 percent of this Project's debt service and operating costs. At June 30, 2010, the book value of this Project's plant, equipment and other assets was \$426 million, while its long-term debt totaled \$372.7 million and other liabilities totaled \$3.8 million. The City's share of the Project's long-term debt amounted to \$110.7 million at that date.

#### **Geothermal Public Power Line**

In 1983, NCPA, Sacramento Municipal Utility District, the City of Santa Clara and the Modesto Irrigation District (joint owners) initiated studies for a Geothermal Public Power Line (GPPL) which would carry power generated at several existing and planned geothermal plants in the Geysers area to a location where the joint owners could receive it for transmission to their load centers. NCPA has an 18.5 percent share of this Project and the City has an 11.1 percent participation in NCPA's share. In 1989, the development of the proposed Geothermal Public Power Line was discontinued because NCPA was able to contract for sufficient transmission capacity to meet its needs in the Geysers.

However, because the project financing provided funding for an ownership interest in a PG&E transmission line, a central dispatch facility and a performance bond pursuant to the Interconnection Agreement with PG&E, as well as an ownership interest in the proposed GPPL, NCPA issued \$16 million in long-term, fixed-rate revenue bonds in November 1989 to defease the remaining variable rate refunding bonds used to refinance this project. The City is obligated to pay its 11.1 percent share of the related debt service, but debt service costs are covered through NCPA billing mechanisms that allocate the costs to members based on use of the facilities and services.

At June 30, 2010, the book value of this Project's plant, equipment and other assets was \$885 thousand, while its long-term debt totaled zero. The City's share of the Project's long-term debt amounted to zero at that date.

#### NCPA Financial Information

NCPA's financial statements can be obtained from NCPA, 180 Cirby Way, Roseville, CA 95678.

#### Transmission Agency of Northern California (TANC)

The City is a member of a joint powers agreement with 14 other entities in the Transmission Agency of Northern California (TANC). TANC's purpose is to provide electrical transmission or other facilities for the use of its members. While governed by its members, none of TANC's obligations are those of its members unless expressly assumed by them. The City was obligated to pay 4 percent of TANC's debt-service and operating costs. However, a Resolution was approved authorizing the execution of a Long-Term Layoff Agreement (LTLA) between the Cities of Palo Alto and Roseville. These two agencies desired to "layoff" their entitlement rights to the California-Oregon Transmission Project (COTP) (and Roseville's South of Tesla entitlement rights) for a period of 15 years to those acquiring Members (Sacramento Municipal Utility District, Turlock Irrigation District, and Modesto Irrigation District). The effective date of this Agreement was February 1, 2009. As a result, the City is obligated to pay zero percent of TANC's debt-service and operating costs starting February 1, 2009, for a period of fifteen years.

According to the 1985 Project Agreement with TANC for the development of the California-Oregon Transmission Project (COTP) and subsequent related project agreements, the City is obligated to pay its share of the project's costs, including debt service, and is entitled to the use of a percentage of the project's transmission or transfer capacity. TANC has issued four series of Revenue Bonds and Commercial Paper Notes totaling \$421.4 million as of June 30, 2010. The City's share of this debt is zero due to the LTLA mentioned above.

Construction of the COTP was complete as of June 30, 1993. The transmission line was energized March 24, 1993. Because funding of certain participants' shares in the project was needed pending approval of their applications for participation, TANC issued \$93.8 million of Commercial Paper debt backed by a Letter of Credit. The City's share of the Commercial Paper was zero at June 30, 2010, due to the LTLA mentioned above.

#### TANC Financial Information

TANC's financial statements can be obtained from TANC, P.O. Box 15129, Sacramento, CA 95851.

## Note 16.....

## PROPOSITION 1A BORROWING BY THE STATE OF CALIFORNIA AND SECURITIZATION

Under the provisions of Proposition 1A and as part of the fiscal year 2009-10 budget package passed by the California State legislature on July 28, 2009, the State of California borrowed 8 percent of property tax revenue, including those property taxes associated with the in-lieu motor vehicle license fees, triple flip in lieu sales taxes, and supplemental property taxes, apportioned to the City. The State is required to repay the \$2,475,550 it borrowed from the City, plus interest, by June 30, 2013.

Authorized with the 2009-10 State budget package was the Proposition 1A Securitization Program (Program), administered by the California Statewide Communities Development Authority ("California Communities"), a joint powers authority sponsored by the California State Association of Counties and the League of California Cities. Under the Program, the participating cities receive cash equal to their share of State borrowings and forgoes interest they otherwise would have received from the State on the unpaid borrowings. The City is a participant in the Program.

California Communities simultaneously purchased the Proposition 1A receivables from the City and other participants and issued bonds to provide participants with proceeds to be remitted in two equal installments due on January 15, 2010, and May 3, 2010. All costs of issuance and interest were paid by the State of California. Participating local agencies have no obligation on the bonds and no credit exposure to the State. As of June 30, 2010, the City received both installments due under the Program and recorded them as property taxes in the same manner as if the State had not exercised its rights under Proposition 1A. Since sales proceeds to the City equal the book value of State borrowings, no gain or loss was incurred.

## Note 17.....

#### COMMITMENTS AND CONTINGENCIES

Palo Alto Unified School District - The City leases a portion of the former Cubberley School site and eleven extended day care sites from the Palo Alto Unified School District (PAUSD). The lease is part of a larger agreement which includes a covenant not to develop certain properties owned by the PAUSD. The lease term expired on December 31, 2004, upon which the City exercised its first option to extend for 10 years, for a new expiration date of 12/31/2014. The lease provides for two more five-year options to extend, 1/1/2015 to 12/31/2019, and 1/1/2020 to 12/31/2024. The City's rent for the facilities is \$6.6 million per year plus insurance, repairs and maintenance. Should any new law or regulation require the expenditure of work in excess of \$250,000, per the terms of the lease, the City and PAUSD may renegotiate the lease. This lease is cancelable upon 90 days' written notice in the event funds are not appropriated by the City. In addition, the lease is contingent upon authorization by the Palo Alto electorate if it exceeds the City's Proposition 4 (Gann) appropriations limitation in any fiscal year. Lease expenditures for the year ended June 30, 2010, amounted to \$6.6 million.

Future minimum annual lease and covenant payments are as follows (in thousands):

Year ending June 30:	Payments
2011	\$6,878
2012	7,061
2013	7,273
2014	7,491
2015	7,716
2016-2020	42,183
	\$78,602

*Green Waste of Palo Alto* - As of July 1, 2009, Green Waste of Palo Alto is the new contractor for waste collection, transportation, and processing services. The new agreement has a term of eight years, until June 30, 2017, with the potential to extend the contract to 2021. Base compensation for Green Waste is a set amount for the first two years of the contract, and is adjusted annually thereafter based on CPI indicators stipulated in their contract. In FY 2010 this resulted in payments to Green Waste of \$11.5 million.

City of Palo Alto Regional Water Quality Control Plant – The cities of Palo Alto, Mountain View and Los Altos (the Partners) participate jointly in the cost of maintaining and operating the City of Palo Alto Regional Water Quality Control Plant and related system (the Plant). The City is the owner and administrator of the Plant which provides the transmission, treatment and disposal of sewage for the Partners. The cities of Mountain View and Los Altos are entitled to use a portion of the capacity of the Plant for a specified period of time. Each partner has the right to rent unused capacity from/to the other partners. The expenses of operations and maintenance are paid quarterly by each partner based on its pro rata share of treatment costs. Additionally, joint system revenues are shared by the partners in the same ratio as expenses are paid. The amended agreement has a term of fifty years beginning from the original signing in October 1968, but may be terminated by any partner upon ten years' notice to the other partners. All sewage treatment property, plant and equipment are included in the Wastewater Treatment Enterprise Fund's capital assets balance at June 30, 2010. If the City initiates the termination of the contracts, it is required to pay the other partners their unamortized contribution towards the capital assets.

Solid Waste Materials Recovery and Transfer Station (SMaRT Station) - On June 9, 1992, the City, along with the City of Mountain View, signed a Memorandum of Understanding (MOU) with the City of Sunnyvale (Sunnyvale) to participate in the construction and operation of the SMaRT station which recovers recyclable materials from the municipal solid waste delivered from participating cities. Per the MOU, the City has capacity share of 21.3 percent of this facility and reimburses its proportionate capacity share of design, construction, and operation costs to Sunnyvale.

On December 1, 1992, the Sunnyvale Financing Authority issued \$24.6 million in revenue bonds to finance the design and construction costs of the SMaRT Station. During the fiscal year ending June 30, 2003, the 1992 bonds were refunded by issuing the 2003 Solid Waste Revenue Bonds in the amount of \$20.6 million. Even though these bonds are payable from and secured by the net revenues of Sunnyvale's Utilities Enterprise, the City is obligated to reimburse Sunnyvale 21.3 percent of total debt service payments related to these bonds. The City's portion of remaining principal balance for SMaRT revenue bonds as of June 30, 2010, is \$2.6 million. During the year ended June 30, 2010, the City paid \$413.7 thousand as its portion of current debt service.

In FY 2008, the members agreed to finance an Equipment Replacement Project from existing reserves and proceeds from the Solid Waste Revenue Bond, Series 2007. The City has committed to repay 27.8 percent of the remaining debt service on the Bonds. The City's portion of the Bonds amounts to \$2 million as of June 30, 2010. During the year ended June 30, 2010, the City paid \$127.8 thousand as its portion of current debt service.

#### UTILITIES ENERGY RESOURCE MANAGEMENT

#### **Energy Markets in the United States and California**

U.S. and California electric and gas prices continued to be volatile during the year. The City purchased electricity in FY 2010 in conformance with the Council-approved Long-term Electric Acquisition Plan (LEAP) established in 2001 and last modified in March 2007. Due to the City's commodity purchase strategy, whereby purchases are made on a 3-year forward basis in a laddered fashion, the City's gas utility has a higher average cost of gas for its pool customers in FY 2010 compared to the average market price during the year. The City's average natural gas commodity cost for the gas pool customers was \$6.72/MMBtu compared to a spot market price of \$4.62/MMBtu. The primary reason the City's natural gas costs were higher than market was due to a dramatic drop in spot market prices in FY 2009 after gas had been purchased and costs were locked in. The City's average wholesale electric commodity purchase cost during the fiscal year was approximately 5.1 ¢/kWh while the average spot market prices were approximately 4.1¢/kWh.

Due to the dry hydrologic conditions since 2007, the hydroelectric supplies were at low levels during the year and resulted in the need for the City to purchase replacement power during the year from the market. Hydroelectric production accounted for only 37 percent of the City's electric supply in FY 2010 instead of 50 percent in a normal hydrologic year. These hydroelectric supplies derive from two sources - from contract with the Western Area Power Administration and from the City's partial ownership of the Calaveras Hydroelectric Project. Wind and landfill gas resources accounted for 17 percent of the electric supply in FY 2010, with the balance purchased from the wholesale electric market. The City transacts with qualified suppliers for the market purchases; and the Northern California Power Agency (NCPA), which provides scheduling services for the City, and buys and sells electricity within the month as needed to meet the City's demands.

Incidental sales of surplus energy resulted in revenues of \$1.35 million during the year. (The expense associated with the surplus energy sold from the overall electric supply portfolio was calculated at \$1.44 million during the year, and is shown separately on the Statement of Revenues, Expenses and Changes in Net Assets.)

During FY 2009, the City executed a 15-year assignment of its full share of ownership and obligations in the California Oregon Transmission Project (COTP). The assignment resulted in lower cost to serve the City's electric rate payers in FY 2010 and is projected to continue saving the City throughout the term of the assignment.

The California Independent System Operation (CAISO) is authorized to allocate to all electric load serving entities, including publicly-owned utilities such as the City, the cost responsibility for the local generation capacity required to maintain transmission reliability on the CAISO-controlled electric grid. This is expected to result in higher costs to Palo Alto's electric utility customers.

The City has executed Electric and Gas Master Agreements with suppliers to procure electricity and natural gas supplies. The table below outlines the electric and natural gas commodity supply commitments made by the City with these suppliers as of June 30, 2010. Monthly payments are made to suppliers upon delivery of supplies for the month. The City's procurement plans conform to the Council-approved Energy Risk Management Policies. These include a formal oversight role (Middle Office) within the Administrative Services Department. A quarterly energy risk management report is provided to the Council as part of this oversight role.

Forward Electricity Commodity Supply Commitments as of June 30, 2010

Supplier	FY 2011		FY 2011 FY 2012		FY 2013		Total	
BP	\$	2,378,330	\$	1,416,800	\$		\$	3,795,130
Powerex	\$	4,102,111	\$	5,832,103	\$	-	\$	9,934,214
Sempra	\$	2,595,575	\$	-	\$	-	\$	2,595,575
SENA	\$	6,927,618	\$	2,635,200	\$	-	\$	9,562,818
	\$	16,003,634	\$	9,884,103	\$	-	\$	25,887,737
Average Cost (cents/kWh)		5.49¢		5.54¢		¢		5.51 ¢

Forward Natural Gas Commodity Supply Commitments as of June 30, 2010

Supplier	FY 2011		FY 2012		FY 2013		Total	
BP	\$	2,354,493	\$	2,004,405	\$	-	\$	4,358,898
Powerex	\$	568,295	\$	768,135	\$	774,900	\$	2,111,330
Sempra	\$	1,080,832	\$	645,190	\$	967,910	\$	2,693,932
SENA	\$	5,832,912	\$	4,778,533	\$	822,870	\$	11,434,315
	\$	9,836,532	\$	8,196,263	\$	2,565,680	\$	20,598,475
Average Cost (\$/MMBtu)		\$8.14		\$7.01		\$6.46		\$7.42

The City's natural gas transportation contract with the Pacific Gas and Electric Company (PG&E) went into effect starting January 1, 2008, and will be in place until the end of 2010. This contract, commonly known as Gas Accord IV, between PG&E and its transportation customers provides the City's retail customers stable transportation costs. This contract is not substantially different from the last agreement that went into effect in 2005. During calendar year 2010, staff has been actively involved with the replacement transportation agreement. As a result of this agreement, the City's backbone transportation cost is projected to increase by about 40 percent beginning on January 1, 2011. Despite this projected cost increase, the City will continue to benefit from its transportation contract with PG&E.

#### **Future Outlook**

#### **Electric**

The market price for fossil fuel based electricity is projected to be relatively low for the next 12 months – at 4 to 5¢/kWh – but in the longer term it is expected to return to a higher level of 6 to 8¢/kWh. The price premium commanded by renewable energy projects remains significantly higher than "brown" market power. Costs for renewable energy are expected to remain high in the foreseeable future. The higher prices will result in higher costs to meet the City's renewable energy supply targets.

The Council-approved renewable resource supply targets, last updated in March 2007, are to meet 30 percent of the Citywide load with renewable resource supplies by 2012 and 33 percent by 2015. Renewable supplies accounted for approximately 15 percent of supplies during calendar year 2009. Part of the reason that the renewable supplies were lower in 2009 was that the wind supplies were not available for a period of time in 2009. Going forward, the portion of the City's electricity demand met by renewable supplies is expected to be 19 percent in calendar year 2010 before rising to 20 percent in 2011 and 22 percent in 2012. Council approved two additional renewable energy contracts in FY 2010, which will bring the renewable supply fraction to about 27 percent by 2013, when the two new projects are expected to begin operation. In FY 2010, Council also directed staff to return with a review of the plans and policies regarding the acquisition of energy efficiency and renewable energy.

Energy efficiency is the most cost-effective electric resource available to the City. It is considered a primary resource for the electric utility. Reducing the need for energy and renewable energy supplies are two of the main methods the City plans to employ to achieve the greenhouse gas reduction targets established in the City's Climate Protection Plan. The City's first 10-year Electric Energy Efficiency Plan, adopted by Council in 2007, had a goal of reducing the City's electric needs by 3.5 percent by 2016 by employing energy efficiency measures. For the first three years of the 2007 Plan's implementation, actual energy savings exceeded the annual goals set in the plan. In May 2010, Council adopted the updated 2010 10-year Electric Energy Efficiency Plan, which more than doubled the energy efficiency goals of the 2007 Plan. The goal for the 2010 Plan is to reduce the City's electric needs by 7.2 percent by 2020 by employing energy efficiency measures.

PaloAltoGreen, the City's volunteer green power program, currently accounts for an additional 6 percent of the City's energy needs from renewable resources. The City also has a program to encourage small-scale ultra-clean distributed generation and co-generation applications within the city, but there have been no applicants for this program. The City is planning to re-evaluate this program to make sure that it provides the proper incentive for customers to build such clean and efficient units at their premises

The CAISO implemented its Market Redesign and Technology Update (MRTU) in April 2009. An underlying component of MRTU is the use of location-specific prices for the scheduling of energy transactions. These locational prices are determined hourly and reflect the marginal costs of meeting demand and resolving congestion on the transmission grid, which adds more uncertainty and volatility to the cost of transmission services for the City.

The City continues to follow the development of laws and associated regulations related to implementation of AB 32 (California Global Warming Solutions Act of 2006, Chaptered 9/27/2006). In December 2008, the California Air Resources Board (CARB) approved the Scoping Plan, which is the primary guidance document for shaping how California will reduce its greenhouse gas (GHG) emissions to 1990 levels by 2020 as called for by AB 32. The scoping plan has a range of GHG reduction actions which include direct regulations, alternative compliance mechanisms, monetary and non-monetary incentives, voluntary actions, market-based mechanisms such as a cap-and-trade system, and an AB 32 cost of implementation fee regulation to fund the program. CARB is tasked with completing the majority of the work in designing the implementation details by December 31, 2010, with most regulations and other initiatives adopted by the start of 2011. One of the first measures to be implemented will be the implementation fee, which is anticipated to start early in FY 2011.

#### Natural Gas

Long-term market prices for natural gas have fallen to just under \$0.60 per therm from the high prices experienced in the summer of 2008. Increasing U.S. and international demand resulting from economic recovery may put pressure on gas prices in the long term; however, low to moderate gas prices are forecasted for the next year or two. While the gas laddering strategy allows for the use of both fixed-price and capped-price products to hedge the gas utility supply portfolio for deliveries up to 5 years in the future, no supplies to be delivered beyond three years in the future have been purchased. The City also employs asset management strategies to lower overall commodity costs.

In February 2008, Council approved a new plan to implement a voluntary customer program similar to PaloAltoGreen for non-fossil fuel gas supplies. The City continues to search for potential supplies that are priced in a reasonable range for program marketability.

#### Water

The City's water use during FY 2010 decreased about 5.9 percent from the prior year. Usage is highly dependent on weather conditions, but has remained essentially flat for the past 10 years. Current water usage is only 65 percent of what it was in 1975. The drop in usage in FY 2010 may be attributed to customer response to the call for water conservation due to dry conditions that was issued in April 2008 by the San Francisco Public Utilities Commission (SFPUC). Water supply costs for FY 2010 increased by 8 percent from FY 2009, primarily due to a 15 percent increase in the wholesale water rate in FY 2010.

Water supply costs are expected to continue to trend upward as the SFPUC implements its upgrade to the regional water system facilities, the Water System Improvement Program (WSIP). Costs for the WSIP are expected to be about \$4.6 billion. Estimates for these increased costs have been factored into the City's long-term water supply cost projections.

Palo Alto is a member of the Bay Area Water Supply and Conservation Agency (BAWSCA), which represents all the agencies that buy water on a wholesale basis from San Francisco. The relationship between each of the BAWSCA agencies and the City and County of San Francisco is specified in a 25-year water service contract, which expired on June 30, 2009. Each agency, including Palo Alto, has approved a new 25-year Water Supply Agreement with San Francisco effective on July 1, 2009. The new contract contains the same mechanism for cost allocation as in the old contract and the contract has other improvements regarding water quality and fair treatment in water supply emergencies. However, a new supply limitation will require that the BAWSCA agencies work together to reduce long-term demand so that additional diversions from the Tuolumne River are minimized or eliminated.

During FY 2009, the City completed a Recycled Water Facility Plan, which provides more detailed design information on the project to expand the recycled water distribution. After circulating a Draft Mitigated Negative Declaration document for comments, it was determined that additional study would be required to address the water quality of the recycled water, particularly the salinity levels, which would negatively impact plant materials. The City embarked on a single-issue Environmental Impact Report in FY 2010 to address this issue. The environmental documents, which are necessary to compete for grant funding opportunities, are expected to be completed in FY 2011.

#### Contingent Liabilities

Many of the uncertainties faced by the Utilities Department as an aftermath of the 2000-01 energy crisis have been resolved. The Ninth Circuit Court determined that the Federal Energy Regulatory Commission (FERC) lacked authority under the Federal Power Act to grant refund relief against governmental agencies, and the United States Supreme Court declined to review that decision. Nonetheless a number of entities ("the California Parties") filed suit against the NCPA and other municipal utilities seeking refunds for sales made to the CAISO and Power Exchange during the energy crisis. The suit was filed in Superior Court of Los Angeles in April 2007. In March 2010, the issue was resolved in a settlement agreement and the City made a payment to the California Parties and no further claims are expected. On April 29, 2010 the FERC issued an order approving the settlement between NCPA and the California Parties. Another dispute between the Western Area Power Administration and PG&E regarding PG&E's claim to recover certain CAISO related costs has not been resolved.

*Litigation* - The City is subject to litigation arising in the normal course of business. In the opinion of the City Attorney, there is no pending litigation, claims or assessments that are likely to have a material adverse effect on the City's financial condition.

Sales Tax Adjustment - On April 14, 1999, the State Board of Equalization informed the City that it had been allocated and paid \$594 thousand in sales and taxes in error and that the City was obligated to refund these taxes from future sales tax revenues. The City is in process of challenging the Board's findings. However, as of June 30, 2010, the issue had not been settled and the refund had not been returned.

Grant Programs - The City participates in Federal and State grant programs. These programs have been audited by the City's independent accountants in accordance with the provisions of the Federal Single Audit Act amendments of 1996 and applicable State requirements. No cost disallowances were proposed as a result of these audits; however, these programs are still subject to further examination by the grantors and the amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time. The City expects such amounts, if any, to be immaterial.



#### STREET IMPROVEMENT

This fund accounts for revenues received from state gas tax. Allocations must be spent on the construction and maintenance of the road network system of the City.

#### **FEDERAL REVENUE**

This fund accounts for grant funds received under the Community Development Act of 1974 and HOME Investment Grant Programs, for activities approved and subject to federal regulations.

#### **HOUSING IN-LIEU**

This fund accounts for revenues from commercial and residential developers to provide housing under the City's Below Market Rate program.

#### **SPECIAL DISTRICTS**

This fund accounts for revenues from parking permits and for maintenance of various parking lots within the City's parking districts.

#### TRANSPORTATION MITIGATION

This fund accounts for revenues from fees or contributions required for transportation mitigation issues encountered as a result of City development.

#### **LOCAL LAW ENFORCEMENT**

This fund accounts for revenues received in support of City's law enforcement program.

#### **ASSETS SEIZURE**

This fund accounts for seized property and funds associated with drug trafficking. Under California Assembly Bill No. 4162, the monies are released to the City for specific expenditures related to law enforcement activities.

#### **DEVELOPER'S IMPACT FEE**

This fund accounts for fees imposed on new developments to be used for parks, community centers and libraries.

#### REDEVELOPMENT AGENCY ADMINISTRATION

This fund accounts for the activities of administrating the Redevelopment Agency.

#### **DOWNTOWN BUSINESS IMPROVEMENT DISTRICT**

The Downtown Business Improvement District Fund was established to account for the activities of the Palo Alto Downtown Business Improvement District, which was established to enhance the viability of the downtown business district.

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# Non-Major Governmental Funds

#### **GOLF COURSE**

This fund accounts for revenues received from the General Fund to provide payment of principal and interest associated with Certificates of Participation issued for the City's golf course.

#### **CIVIC CENTER REFINANCING**

This fund accounts for revenues received from the General Fund to provide payment of principal and interest associated with the 2002A Civic Center Refinancing Certificates of Participation as they become due.

#### DOWNTOWN PARKING IMPROVEMENT

This fund accounts for revenues received from the General Fund to provide payment of principal and interest associated with the 2002B Downtown Parking Improvement Certificate of Participation as they become due.

#### **EYERLY FAMILY**

This fund accounts for the revenues received from assets donated by Mr. and Mrs. Fred Eyerly for the City and or its citizenry.



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City of Bala Alta 101

# City of Palo Alto - Non- Major Governmental Funds .....

## Combining Balance Sheets- June 30, 2010

	SPECIAL REVENUE FUNDS							
	Street Improvement	Federal Revenue	Housing In-Lieu	Special Districts	Transportation Mitigation	Local Law Enforcement		
ASSETS								
Cash and investments:								
Available for operations	\$945	\$205	\$5,902	\$1,034	\$4,402	\$202		
Cash and investments with fiscal agent								
Receivables:								
Accounts	100	219				25		
Interest	13		45	7	36	1		
Notes		4,383	3,431					
Total Assets	\$1,058	\$4,807	\$9,378	\$1,041	\$4,438	\$228		
LIABILITIES								
Accounts payable		\$104	\$218			\$11		
Total Liabilities		104	218			11		
FUND EQUITY								
Reserved for:								
Encumbrances		142	35	\$6		23		
Notes receivable		4,383	3,431					
Debt service								
Unreserved, designated for:								
Special Revenue Funds								
Unrealized gain on investments	\$68		244	39	\$193	9		
Special revenue projects			5,450	996	4,245	185		
Special revenue reappropriations	460							
Unreserved, undesignated:								
Permanent Fund	520	170						
Special Revenue Funds	530	178						
Total Fund Balances	1,058	4,703	9,160	1,041	4,438	217		
Total Liabilities and Fund Balances	\$1,058	\$4,807	\$9,378	\$1,041	\$4,438	\$228		

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	SPECIAL	REVENUE FUNDS	DE	DEBT SERVICE FUNDS				
Assets Seizure	Developer's Impact Fee	Redevelop ment Agency	Downtown Business Improvement District	Golf Course	Civic Center Refinancing	Downtown Parking Improvement		
	\$5,072		\$32	\$688	\$3 350	\$238		
	41			10				
	\$5,113		\$32	\$698	\$353	\$238		
			\$10					
				\$698	\$353	\$238		
	\$217							
	4,896		22					
	5,113		32	698	353	238		
	\$5,113		\$32	\$698	\$353	\$238		
						(Continue		

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ASSETS	PERMANENT FUND Eyerly Family	Total Non-major Governmental Funds
Cash and investments: Available for operations Cash and investments with fiscal agent	\$1,405	\$19,202 1,276
Receivables: Accounts Interest Notes	12	344 165 7,814
Total Assets	\$1,417	\$28,801
LIABILITIES		
Accounts payable	\$15	\$348
Total Liabilities	15	348
FUND EQUITY		
Reserved for: Encumbrances Notes receivable Debt service Unreserved, designated for:		216 7,814 1,289
Special Revenue Funds Unrealized gain on investments Special revenue projects Special revenue reappropriations		770 10,876 460
Unreserved, undesignated: Permanent Fund	1,402	1,402
Special Revenue Funds		5,626
	1,402	28,453
	\$1,417	\$28,801



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City of Bala Alta 100

For the Year Ended June 30, 2010

		SPECIA	L REVENUE	FUNDS		
	Street Improvement	Federal Revenue	Housing In-Lieu	Special Districts	Transportation Mitigation	Local Law Enforcement
REVENUES						
Special assessments Other taxes and fines Charges for services From other agencies:	\$1,062			\$32	\$47 80	
Community Development Block Grant State of California		\$621				\$138
Other revenue from other agencies		143	\$4			\$136
Permits and licenses				267		
Return on investment Rental income	81	12	263 16	40	232	11
Other: Housing In-Lieu - residential University Avenue Parking			1,900	885		
California Avenue Parking				104		
Other fees			21			
Total Revenues	1,143	776	2,204	1,328	359	149
EXPENDITURES Current: Planning and Community Environment		509	368	44		
Public Safety - Police Non Departmental		27	31			113
Debt service: Principal retirement Interest and fiscal charges						
Total Expenditures		536	399	44		113
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	1,143	240	1,805	1,284	359	36
OTHER FINANCING SOURCES (USES) Transfers in Transfers (out)	50 (1,607)			53 (1,156)	(82)	
Total Other Financing Sources (Uses)	(1,557)			(1,103)	(82)	
Net Change in Fund Balance	(414)	240	1,805	181	277	36
Fund balances at the beginning of year	1,472	4,463	7,355	860	4,161	181
Fund balances at end of year	\$1,058	\$4,703	\$9,160	\$1,041	\$4,438	\$217

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JNDS	EBT SERVICE FUN	D		SPECIAL REVENUE FUNDS					
Downtown Parking Improvemen	Civic Center Refinancing	Golf Course	Downtown Business Improvement District	Redevelop ment Agency	Developer's Impact Fee	Assets Seizure			
			\$14						
		\$10	4		\$222				
					577				
		10	18		799				
			94						
\$1 1	\$380 46	355 207							
2	426	562	94						
(2	(426)	(552)	(76)		799				
2	413	449		\$6 (6)	249				
	413	449			249				
	(13)	(103)	(76)		1,048				
2	366	801	108		4,065				
\$2	\$353	\$698	\$32		\$5,113				
(Continu									

City of Pale Alto 11

## City of Palo Alto - Non- Major Governmental Funds ..... Combining Statement of Revenues, Expenditures and Changes in Fund Balances -

For the Year Ended June 30, 2010

	PERM ANENT FUND	
	Eyerly Family	Total Non-major Governmental Funds
REVENUES		
Special assessments		\$14
Other taxes and fines Charges for services		1,141 80
From other agencies:		80
Community Development Block Grant		621
State of California		138
Other revenue from other agencies		147
Permits and licenses		267
Return on investment	\$76	951
Rental income	Ψ, σ	16
Other:		
Housing In-Lieu - residential		1,900
University Avenue Parking		885
California Avenue Parking		104
Other fees	34	632
Total Revenues	110	6,896
EXPENDITURES		
Current:		
Planning and Community Environment		921
Public Safety - Police		113
Non Departmental	16	168
Debt service:		
Principal retirement		840
Interest and fiscal charges		382
Total Expenditures	16	2,424
EXCESS (DEFICIENCY) OF REVENUES		
OVER EXPENDITURES	94	4,472
OVER EAPENDITURES	94	4,472
OTHER FINANCING SOURCES (USES)		
Transfers in		1,447
Transfers (out)		(2,851)
Total Other Financing Sources (Uses)		(1,404)
Net Change in Fund Balance	94	3,068
Fund balances at the beginning of year	1,308	25,385
Fund balances at end of year	\$1,402	\$28,453
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City of Bala Alta 11

### City of Palo Alto - Non- major Governmental Funds ..... Combining Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual

For the Year Ended June 30, 2010

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	Stro	eet Improvemen	ıt	F	ederal Revenue	
	Budget	Actual	Variance Positive (Negative)	Budget	Actual	Variance Positive (Negative)
REVENUES						
Special assessments Other taxes and fines Charges for services	\$1,128	\$1,062	(\$66)			
From other agencies: Community Development Block Grant State of California				\$656	\$621	(\$35)
Other revenue from other agencies				140	143	3
Permits and licenses						
Return on investment	5	81	76		12	12
Rental income						
Other: Housing In-Lieu - residential Housing In-Lieu - commercial University Avenue Parking California Avenue Parking						
Other fees				7		(7)
Total Revenues	1,133	1,143	10	803	776	(27)
EXPENDITURES						
Current operations: Planning and Community Environment Public Safety - Police				1,877	509	1,368
Non Departmental					27	(27)
Debt service:					21	(21)
Principal retirement						
Interest and fiscal charges						
Total Expenditures				1,877	536	1,341
EXCESS (DEFICIENCY) OF REVENUES						
OVER EXPENDITURES	1,133	1,143	10	(1,074)	240	1,314
OTHER FINANCING SOURCES (USES) Transfers in	50	50		5		(5)
Transfers (out)	(1,042)	(1,607)	(565)	(5)		5
Total Other Financing Sources (Uses)	(992)	(1,557)	(565)			
Net Change in Fund Balance	\$141	(414)	(\$555)	(\$1,074)	240	\$1,314
Fund balances at the beginning of year	_	1,472		_	4,463	
Fund balances at end of year	=	\$1,058		=	\$4,703	

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#### SPECIAL REVENUE FUNDS

H	Housing In-Lieu		S	pecial Districts		Transportatio	Transportation Mitigation	
Budget	Actual	Variance Positive (Negative)	Budget	Actual	Variance Positive (Negative)	Budget	Actual	Variance Positive (Negative)
	1101000	(1 (egail) e			(1 (egail (e)	Duaget		(1 (egail (e)
			\$32	\$32			\$47	\$47
						\$82	80	(2)
\$1,000		(\$1,000)						
	\$4	4	226	267	\$41			
165	263	98	28	40	12	90	232	142
5	16	11						
450	1,900	1,450						
300		(300)	817	885	68	480		(480)
			94	104	10	480		(460)
542	21	(521)						
2,462	2,204	(258)	1,197	1,328	131	652	359	(293)
2,115	368	1,747	47	44	3			
633	31	602						
2,748	399	2,349	47	44	3			
(286)	1,805	2,091	1,150	1,284	134	652	359	(293)
(200)	1,003	2,001	1,130	1,201	131			(2)3)
			53	53				
			(1,331)	(1,156)	175	(82)	(82)	
			(1,278)	(1,103)	175	(82)	(82)	
(\$286)	1,805	\$2,091	(\$128)	181	\$309	\$570	277	(\$293)
	7,355		_	860		<u>-</u>	4,161	
_	\$9,160		_	\$1,041		<u>-</u>	\$4,438	
_			_			-		(Continued)

### City of Palo Alto - Non- major Governmental Funds ..... Combining Statement of Revenues, Expenditures and

Changes in Fund Balances - Budget and Actual

For the Year Ended June 30, 2010

(In thousands of dollars)

	SPECIAL REVENUE FUNDS					
	Loca	ent	Developer's Impact Fee			
	Budget	Actual	Variance Positive (Negative)	Budget	Actual	Variance Positive (Negative)
REVENUES Special assessments Other taxes and fines Charges for services From other agencies: Community Development Block Grant State of California Other revenue from other agencies Permits and licenses	\$100	\$138	\$38			
Return on investment Rental income Other: Housing In-Lieu - residential Housing In-Lieu - commercial University Avenue Parking California Avenue Parking Other fees	6	11	5	\$195 553	\$222 577	\$27 24
Total Revenues	106	149	43	748	799	51
EXPENDITURES Current operations: Planning and Community Environment Public Safety - Police Non Departmental Debt service: Principal retirement Interest and fiscal charges	132	113	19			
Total Expenditures	132	113	19			
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(26)	36	62	748	799	51
OTHER FINANCING SOURCES (USES) Transfers in Transfers (out)				249	249	
Total Other Financing Sources (Uses)				249	249	
Net Change in Fund Balance	(\$26)	36	\$62	\$997	1,048	\$51
Fund balances at the beginning of year	_	181		_	4,065	
Fund balances at end of year	=	\$217		=	\$5,113	

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	SPECIAL REVENUE FUNDS					DEBT SERVICE FUNDS		
D - 4	Downtown Business Redevelopment Agency Improvement District			Calif.C				
Budget	-	Variance Positive (Negative)	-		Variance Positive (Negative)	Budget	Golf Course	Variance Positive (Negative)
Budget	Actual	(Negative)	Budget	Actual	(Negative)	Buaget	Actual	(Negative)
			\$160	\$14	(\$146)			
			2	4	2	\$32	\$10	(\$22)
			162	18	(144)	32	10	(22)
			165	94	71	355	355	
						206	207	(1)
			165	94	71	561	562	(1)
			(3)	(76)	(73)	(529)	(552)	(23)
\$9 (9)	\$6 (6)	(\$3)				430	449	19
						430	449	19
			(\$3)	(76)	(\$73)	(\$99)	(103)	(\$4)
				108			801	
-			_	\$32		_	\$698	
=			=			=		(Continued)

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Changes in Fund Balances - Budget and Actual

For the Year Ended June 30, 2010

	DEBT SERVICE FUNDS						
	Civio	Center Refinar	nce	Downtown Parking Improvement			
	Budget	Actual	Variance Positive (Negative)	Budget	Actual	Variance Positive (Negative)	
REVENUES  Special assessments Other taxes and fines Charges for services From other agencies: Community Development Block Grant State of California Other revenue from other agencies Permits and licenses Return on investment Rental income Other: Housing In-Lieu - residential Housing In-Lieu - commercial University Avenue Parking California Avenue Parking Other fees	\$13		(\$13)	\$9		(\$9)	
Total Revenues	13		(13)	9		(9)	
EXPENDITURES Current operations: Planning and Community Environment Public Safety - Police Non Departmental Debt service: Principal retirement Interest and fiscal charges	380 46	\$380 46		105 129	\$105 129		
Total Expenditures	426	426		234	234		
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(413)	(426)	(13)	(225)	(234)	(9)	
OTHER FINANCING SOURCES (USES) Transfers in Transfers (out)	413	413		225	227	2	
Total Other Financing Sources (Uses)	413	413		225	227	2	
Net Change in Fund Balance		(13)	(\$13)		(7)	(\$7)	
Fund balances at the beginning of year	_	366		_	245		
Fund balances at end of year	_	\$353		_	\$238		

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DEDM	ANENT	CHIND
PERM	ANFINI	PUNI.

TOTAL

Eyerly Family   Non-major Governmental Fur-   Variance   Positive   Budget   Actual	Variance Positive (Negative)  (\$146) (19) (2)
Budget Actual Positive (Negative) Budget Actual \$160 \$14	Positive (Negative) (\$146) (19)
Budget Actual (Negative) Budget Actual \$160 \$14	(\$146) (19)
\$160 \$14	(\$146) (19)
	(19)
	(19)
82 80	(2)
656 621	(35)
1,100 138	(962)
140 147	7
226 267	41
\$33     \$76     \$43     578     951	373
5 16	11
450 1,900	1,450
300	(300)
1,297 885	(412)
94 104	10
34 34 1,102 632	(470)
33 110 77 7,350 6,896	(454)
4,039 921	3,118
132 113	19
16 (16) 798 168	630
840 840	
381 382	(1)
16 (16) 6,190 2,424	3,766
33 94 61 1,160 4,472	3,312
1,434 1,447	13
(2,469) (2,851)	(382)
(1,035) (1,404)	(369)
<u>\$33</u> 94 <u>\$61</u> <u>\$125</u> 3,068	\$2,943
1,308 25,385	
\$1,402	



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_		
Intornal	Service	Fund
mileimai	JEIVILE	I WIIWS



### Introduction

Internal Service Funds are used to finance and account for special activities and services performed by a designated department for other departments in the City on a cost reimbursement basis.

#### VEHICLE REPLACEMENT AND MAINTENANCE

This fund accounts for the maintenance and replacement of vehicles and equipment used by all City departments. The source of revenue is an accumulation of resources.

#### **TECHNOLOGY**

This fund accounts for replacement and upgrade of technology, and covers four primary areas used by all City departments: desktop, infrastructure, applications, and technology research and development. The source of revenue is an accumulation of resources.

#### PRINTING AND MAILING SERVICES

This fund accounts for central duplicating, printing and mailing services provided to all City departments. Source of revenue for this fund is on reimbursement of costs for services and supplies purchased by other departments.

#### **GENERAL BENEFITS**

This fund accounts for the administration of compensated absences and health benefits.

#### **WORKERS' COMPENSATION INSURANCE PROGRAM**

This fund accounts for the administration of the City's self-insured workers' compensation programs.

#### **GENERAL LIABILITIES INSURANCE PROGRAM**

This fund accounts for the administration of the City's self-insured general liability programs.

#### **RETIREE HEALTH BENEFIT**

This fund accounts for the retiree health benefits.



## City of Palo Alto - Internal Service Funds .....

## Combining Statements of Net Assets - June 30, 2010

(In thousands of dollars)

	Vehicle Replacement and Maintenance	Technology	Printing and Mailing Services	General Benefits	Workers' Compensation Insurance Program
ASSETS					
Current Assets: Cash and investments available for operations Accounts receivable, net Interest receivable Inventory of materials and supplies Net OPEB assets	\$5,775 38 46 457	\$10,969 90	\$21	\$12,941 256	\$15,506
Total Current Assets	6,316	11,059	21	13,197	15,506
Noncurrent Assets: Capital assets, nondepreciable Capital assets, net of depreciation Total Noncurrent Assets	637 12,654 13,291	9,039	1515		
Total Assets	19,607	20,098	36	13,197	15,506
LIABILITIES	17,007	20,030		10,177	10,000
Current Liabilities: Accounts payable and accrued liabilities Accrued salaries and benefits Accrued compensated absences Accrued claims payable - current	35 33	564 106	5	1,841 405 4,095 332	59 3,524
Total Current Liabilities	68	670	5	6,673	3,583
Long-term Liabilities: Accrued compensated absences Accrued claims payable				6,324	11,823
Total Long-term Liabilities				6,324	11,823
Total Liabilities	68	670	5	12,997	15,406
NET ASSETS					
Investment in capital assets Unrestricted	13,291 6,248	9,039	15 16	200	100
Total Net Assets	\$19,539	\$19,428	\$31	\$200	\$100

.....

General Liabilities Insurance Program	Retiree Health Benefit	Total
\$5,906	\$2,252	\$53,370 38
	10	402
	23,242	457 23,242
5,906	25,504	77,509
		637 21,708
		22,345
5,906	25,504	99,854
7		2,506
		549 4,095
2,676		6,532
2,683		13,682
3,123		6,324 14,946
3,123		21,270
5,806		34,952
- , - • •		
		22,345
100	25,504	42,557
\$100	\$25,504	\$64,902



## 

## Changes in Net Assets - For the Year Ended June 30, 2010

	Vehicle Replacement and	Taskaslagu	Printing and Mailing Services	General Benefits	Workers' Compensation Insurance
	M aintenance	Technology	Services	Belletits	Program
OPERATING REVENUES					
Charges for services	\$6,847	\$10,093	\$1,401	\$37,935	\$573
Total Operating Revenues	6,847	10,093	1,401	37,935	573
OPERATING EXPENSES					
Administration and general	816	7,483	1,455	320	521
Operations and maintenance	524	113		14	
Depreciation and amortization	2,652	2,971	3		
Claim payments and change in estimated					
self-insured liability				1,695	3,207
Refund of charges for services					
Compensated absences and other benefits	38			32,319	
Total Operating Expenses	4,030	10,567	1,458	34,348	3,728
Total Operating Income (Loss)	2,817	(474)	(57)	3,587	(3,155)
NONOPERATING REVENUES (EXPENSES)					
Return on investment	236	278	(6)	1,253	
Gain (loss) on disposal of capital assets	(95)	2,0	(0)	1,200	
Other nonoperating revenues (expense)	808	49			
Total Nonoperating Revenues	949	327	(6)	1,253	
Income (Loss) Before Transfers	3,766	(147)	(63)	4,840	(3,155)
Transfers in		748			
Transfers (out)	(27)	(75)	(8)		
Change in Net Assets	3,739	526	(71)	4,840	(3,155)
Net assets at beginning of year, as restated	15,800	18,902	102	(4,640)	3,255
Net assets at end of year	\$19,539	\$19,428	\$31	\$200	\$100

.....

General Liabilities Insurance Program	Retiree Health Benefit	Total
	\$9,698	\$66,547
	9,698	66,547
\$1,010 45	569	12,174 696 5,626
(423) 1,134	10,045	4,479 1,134 42,402
1,766	10,614	66,511
(1,766)	(916)	36
	122	1,883 (95) 857
	122	2,645
(1,766)	(794)	2,681
	(64)	748 (174)
(1,766)	(858)	3,255
1,866	26,362	61,647
\$100	\$25,504	\$64,902

## City of Palo Alto - Internal Service Funds ..... Combining Statement of Cash Flows - For the Fiscal Year Ended June 30, 2010

Receipts from customers   S6,837   \$10,093   \$1,401   \$37,935   \$573   Refunds to customers   Receipts from customers   Receipts from customers   Refunds to customers   Refunds to customers   Refunds to customers   Refunds to suppliers   (1,855)   Refunds to suppliers   (1,855)   Refunds to employees   (848)   (7,835)   (1,459)   (34,047)   (526)   (2,389)   (2,389)   (2,389)   (2,389)   (2,389)   (2,389)   (2,389)   (2,389)   (3,		Vehicle Replacement and Maintenance	Technology	Printing and Mailing Services	General Benefits	Workers' Compensation Insurance Program
Payments to suppliers	Receipts from customers	\$6,837	\$10,093	\$1,401	\$37,935	\$573
Net cash provided by operating activities	Payments to suppliers Payments to employees Claims paid	(848)		(1,459)		, ,
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES Transfers in Transfers (out) (27) (75) (8)   Cash flows from noncapital financing activities (27) 673 (8)   CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES Acquisition and construction of capital assets (3,826) (1,474)   CASH FLOWS FROM INVESTING ACTIVITIES Interest and dividends on pooled investments 244 350 (6) 1,370   CASH FLOWS FROM INVESTING ACTIVITIES Interest and dividends on pooled investments 244 350 (6) 1,370   CASH FLOWS FROM INVESTING ACTIVITIES Interest and dividends on pooled investments 4 4,442 9,113 93 9,384 17,848   Cash and investments at beginning of year, as restated 4,442 9,113 93 9,384 17,848   Cash and investments at end of year 55,775 \$10,969 \$21 \$12,941 \$15,506   CASH FLOWS FROM OPERATING ACTIVITIES Operating income (loss) Adjustments to reconcile operating income (loss) to cash flows from operating activities:    Depreciation and amortization 2,652 2,971 3 Other 808 49   Changes in assets and liabilities:   Accounts receivable (10)   Inventory of materials and supplies   10   Prepaid items   Accounts receivable (10)   Inventory of materials and supplies   10   Prepaid items   Accounts and other payables (1,335) (239) (4) (1,435) (5)   Accrued compensated absences   41   Accrued colams payable (6)   818   Accrued colams payable (6)   818   Accrued colams payable (7)   CASH FLOWS FROM OPERATION (CASH FLOWS	-					
FINANCING ACTIVITIES   Transfers in   748   Transfers (out)   (27)   (75)   (8)		4,942	2,307	(58)	2,187	(2,342)
Transfers (out)         (27)         (75)         (8)           Cash flows from noncapital financing activities         (27)         673         (8)           CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES Acquisition and construction of capital assets         (3.826)         (1,474)            Cash flows from capital financing activities         (3.826)         (1,474)             CASH FLOWS FROM INVESTING ACTIVITIES Interest and dividends on pooled investments         244         350         (6)         1,370           Net Cash Flows         1,333         1,856         (72)         3,557         (2,342)           Cash and investments at beginning of year, as restated         4,442         9,113         93         9,384         17,848           Cash and investments at end of year         \$5,775         \$10,969         \$21         \$12,941         \$15,506           CASH FLOWS FROM OPERATING ACTIVITIES         Operating income (loss)         \$2,817         (\$474)         (\$57)         \$3,587         (\$3,155)           Adjustments to reconcile operating income (loss) to cash flows from operating activities:         2,652         2,971         3         0         4         4         4         4         4         4         4         4         4         4         4 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES   Acquisition and construction of capital assets   (3,826)   (1,474)		(27)		(8)		
FINANCING ACTIVITIES   Acquisition and construction of capital assets   (3,826)   (1,474)	Cash flows from noncapital financing activities	(27)	673	(8)		
CASH FLOWS FROM INVESTING ACTIVITIES         244         350         (6)         1,370           Net Cash Flows         1,333         1,856         (72)         3,557         (2,342)           Cash and investments at beginning of year, as restated         4,442         9,113         93         9,384         17,848           Cash and investments at end of year         \$5,775         \$10,969         \$21         \$12,941         \$15,506           CASH FLOWS FROM OPERATING ACTIVITIES         Operating income (loss)         \$2,817         (\$474)         (\$57)         \$3,587         (\$3,155)           Adjustments to reconcile operating income (loss) to cash flows from operating activities:         (\$474)         (\$57)         \$3,587         (\$3,155)           Other         808         49         \$4	FINANCING ACTIVITIES	(3,826)	(1,474)			
Interest and dividends on pooled investments   244   350   (6)   1,370	Cash flows from capital financing activities	(3,826)	(1,474)			
Cash and investments at beginning of year, as restated         4,442         9,113         93         9,384         17,848           Cash and investments at end of year         \$5,775         \$10,969         \$21         \$12,941         \$15,506           CASH FLOWS FROM OPERATING ACTIVITIES           Operating income (loss)         \$2,817         (\$474)         (\$57)         \$3,587         (\$3,155)           Adjustments to reconcile operating income (loss) to cash flows from operating activities:         2,652         2,971         3         3         0ther         808         49         49         49         40 <td></td> <td>244</td> <td>350</td> <td>(6)</td> <td>1,370</td> <td></td>		244	350	(6)	1,370	
Cash and investments at end of year         \$5,775         \$10,969         \$21         \$12,941         \$15,506           CASH FLOWS FROM OPERATING ACTIVITIES Operating income (loss) Adjustments to reconcile operating income (loss) to cash flows from operating activities: Depreciation and amortization 2,652 2,971 3 Other 808 49 Changes in assets and liabilities: Accounts receivable Inventory of materials and supplies Prepaid items Accounts and other payables Accounts payable  (1,335) (239) (4) (1,435) (5) Accrued claims payable (6) 818	Net Cash Flows	1,333	1,856	(72)	3,557	(2,342)
CASH FLOWS FROM OPERATING ACTIVITIES Operating income (loss) \$2,817 (\$474) (\$57) \$3,587 (\$3,155) Adjustments to reconcile operating income (loss) to cash flows from operating activities: Depreciation and amortization 2,652 2,971 3 Other 808 49 Changes in assets and liabilities: Accounts receivable (10) Inventory of materials and supplies 10 Prepaid items Accounts and other payables (1,335) (239) (4) (1,435) (5) Accrued compensated absences Accrued claims payable (6) 818	Cash and investments at beginning of year, as restated	4,442	9,113	93	9,384	17,848
Operating income (loss) \$2,817 (\$474) (\$57) \$3,587 (\$3,155)  Adjustments to reconcile operating income (loss) to cash flows from operating activities:  Depreciation and amortization 2,652 2,971 3  Other 808 49  Changes in assets and liabilities:  Accounts receivable (10)  Inventory of materials and supplies 10  Prepaid items  Accounts and other payables (1,335) (239) (4) (1,435) (5)  Accrued compensated absences 41  Accrued claims payable (6) 818	Cash and investments at end of year	\$5,775	\$10,969	\$21	\$12,941	\$15,506
Depreciation and amortization   2,652   2,971   3	Operating income (loss)  Adjustments to reconcile operating income (loss) to	\$2,817	(\$474)	(\$57)	\$3,587	(\$3,155)
Accounts and other payables       (1,335)       (239)       (4)       (1,435)       (5)         Accrued compensated absences       41         Accrued claims payable       (6)       818	Depreciation and amortization Other Changes in assets and liabilities: Accounts receivable Inventory of materials and supplies	808 (10)		3		
Net cash provided by operating activities \$4,942 \$2,307 (\$58) \$2,187 (\$2,342)	Accounts and other payables Accrued compensated absences	(1,335)	(239)	(4)	41	
	Net cash provided by operating activities	\$4,942	\$2,307	(\$58)	\$2,187	(\$2,342)

General Liabilities Insurance Program	Retiree Health Benefit	Total
(\$1,134)	\$9,698	\$66,537 (1,134)
(1,054) (349)	(7,504)	(1,855) (53,273) (4,439) 857
(2,537)	2,194	6,693
		748
	(64)	(174)
	(64)	574
		(5,300)
		(5,300)
	113	2,071
(2,537)	2,243	4,038
8,443	9	49,332
\$5,906	\$2,252	\$53,370
(\$1,766)	(\$916)	\$36
		5,626 857
1	3,110	(10) 10 3,110 (3,017) 41
(772)		40
(\$2,537)	\$2,194	\$6,693



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## Fiduciary Funds.....

#### Introduction

Fiduciary Funds are used to account for assets held by the City acting in a fiduciary capacity for other entities and individuals. The funds are operated to carry out the specific actions required by the trust agreements, ordinances and other governing regulations.

Fiduciary Funds are presented separately from the Citywide and Fund financial statements.

Agency Funds are custodial in nature and do not involve measurement of results of operations. The City maintains three agency funds, as follows:

#### CALIFORNIA AVENUE PARKING ASSESSMENT DISTRICT

This fund accounts for receipts and disbursements associated with the 1993 Parking District No. 92-13 Assessment Bonds.

#### **CABLE JOINT POWERS AUTHORITY**

The fund was established to account for the activities of the cable television system on behalf of the members.

#### UNIVERSITY AVENUE AREA PARKING ASSESSMENT DISTRICT

The fund accounts for the receipts and disbursements associated with the Series 2001-A University Avenue Area Off-Street Parking Assessments Bonds.



### 

(In thousands of dollars)

	Balance June 30, 2009	Additions	Reductions	Balance June 30, 2010
California Avenue Parking Assessment District				
ASSETS	•			
Cash and investments available for operations	\$238		\$18	\$220
LIABILITIES				
Due to bondholders	\$238		\$18	\$220
Cable Joint Powers Authority	_			
ASSETS				
Cash and investments available for operations	\$868	\$17		\$885
Interest receivable	9		\$1	8
Total assets	\$877	\$17	\$1	\$893
LIABILITIES				
Due to other governments	\$877	\$17	\$1	\$893
University Avenue Area Parking Assessment District	_			
ASSETS				
Cash and investments available for operations	\$2,096	\$234		\$2,330
Cash and investments with fiscal agents	3,966		\$64	3,902
Interest receivable	33		4	29
Total assets	\$6,095	\$234	\$68	\$6,261
LIABILITIES				
Due to bondholders	\$6,095	\$234	\$68	\$6,261
Total Agency Funds				
ASSETS	-			
Cash and investments available for operations	\$3,202	\$251	\$18	\$3,435
Cash and investments with fiscal agents	3,966		64	3,902
Interest receivable	42		5	37
Total assets	\$7,210	\$251	\$87	\$7,374
LIABILITIES				
Due to bondholders	\$6,333	\$234	\$86	\$6,481
Due to other governments	877	17	1	893
Total liabilities	\$7,210	\$251	\$87	\$7,374

## Statistical Section.....

The statistical section contains comprehensive statistical data which relates to physical, economic, social and political characteristics of the City. It is intended to provide users with a broader and more complete understanding of the City and its financial affairs than is possible from the financial statements and supporting schedules included in the financial section.

In this section, readers will find comparative information related to the City's revenue sources, expenditures, property tax valuations, levies and collections, general obligation bonded debt, utility revenue debt service, demographics and pension plan funding. Where available, the comparative information is presented for the last ten fiscal years.

In addition, this section presents information related to the City's legal debt margin computation, principal taxpayers, notary and security bond coverages, and other miscellaneous statistics pertaining to services provided by the City.

In contrast to the financial section, the statistical section information is not usually subject to independent audit.

#### Financial Trends

These schedules contain trend information to help the reader understand how the City's financial performance and well being have changed over time:

- 1. Net Assets by Component
- 2. Changes in Net Assets
- 3. Fund Balances of Governmental Funds
- 4. Changes in Fund Balance of Governmental Funds

#### Revenue Capacity

These schedules contain information to help the reader assess the City's most significant local revenue sources, property tax and electric charges:

- 1. Electric Daily Loads and Top Customers by Usage
- 2. Electric Operating Revenue by Source
- 3. Assessed Value of Taxable Property
- 4. Property Tax Rates, All Overlapping Governments
- 5. Property Tax Levies and Collections
- 6. Principal Property Taxpayers
- 7. Assessed Valuation and Parcels by Land Use
- 8. Assessed Valuation of Single Family Residential Parcels



#### Debt Capacity

These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future:

- 1. Ratio of Outstanding Debt by Type
- 2. Computation of Direct and Overlapping Debt
- 3. Computation of Legal Bonded Debt Margin
- 4. Revenue Bond Coverage

#### Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place:

- 1. Taxable Transaction by Type of Business
- 2. Demographic and Economic Statistics
- 3. Principal Employers

#### Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs:

- 1. Full-Time Equivalent City Government Employees by Function
- 2. Operating Indicators by Function/Program
- 3. Capital Asset Statistics by Function/Program
- 4. Insurance Coverage

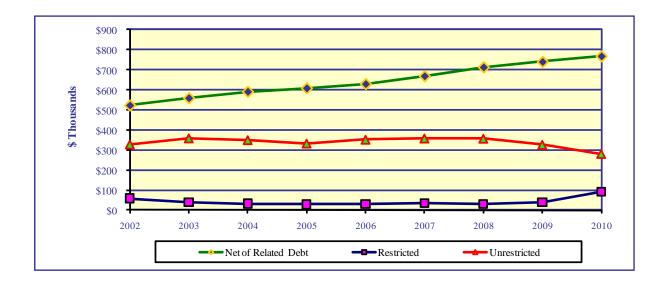
#### Sources

Unless otherwise noted, the information in these schedules is derived from the Comprehensive Annual Financial Reports for the relevant year. The City implemented GASB Statement 34 in 2002; schedules presenting government-wide information include information beginning in that year.

City of Palo Alto - Net Assets by Component

Last Nine Fiscal Years (\$000)

(Accrual Basis of Accounting)



				Fiscal	Year End	ed June 30	),		
	2002	2003	2004	2005	2006	2007	2008	2009	2010
Governmental activities									
Invested in capital assets, net of									
related debt	\$252,183	\$279,306	\$297,125	\$305,225	\$311,335	\$326,411	\$343,537	\$356,657	\$369,499
Restricted	56,785	37,112	30,417	27,273	29,885	32,576	27,428	36,632	88,434
Unrestricted	117,113	130,463	123,762	117,301	123,823	127,190	130,460	118,133	48,087
Total governmental activities net assets	\$426,081	\$446,881	\$451,304	\$449,799	\$465,043	\$486,177	\$501,425	\$511,422	\$506,020
Business-type activities									
Invested in capital assets, net of									
related debt	\$270,622	\$279,885	\$294,197	\$303,473	\$318,738	\$342,922	\$370,303	\$384,313	\$399,317
Restricted	1,728	1,728	1,798	1,750	1,732	1,732	1,732	1,732	4,300
Unrestricted	210,990	228,308	226,278	215,128	228,032	230,912	226,539	208,025	232,417
Total business-type activities net assets	\$483,340	\$509,921	\$522,273	\$520,351	\$548,502	\$575,566	\$598,574	\$594,070	\$636,034
Primary government									
Invested in capital assets, net of									
related debt	\$522,805	\$559,191	\$591,322	\$608,698	\$630,073	\$669,333	\$713,840	\$740,970	\$768,816
Restricted	58,513	38,840	32,215	29,023	31,617	34,308	29,160	38,364	92,734
Unrestricted	328,103	358,771	350,040	332,429	351,855	358,102	356,999	326,158	280,504
Total primary government net assets	\$909,421	\$956,802	\$973,577	\$970,150	\$1,013,545	\$1,061,743	\$1,099,999	\$1,105,492	\$1,142,054

Source: Annual Financial Statements

Note: The City implemented GASB Statement 34 in fiscal year 2002. Therefore this calculation is included only for fiscal years subsequent to that date.



#### City of Palo Alto - Changes in Net Assets

Last Nine Fiscal Years (\$000) (Accrual Basis of Accounting)

				Fiscal	Year Ende	d June 30,			
	2002	2003	2004	2005	2006	2007	2008	2009	2010
Expenses									
Governmental Activities:									
City Council	\$238	\$234	\$269	\$130	\$141	\$180	\$323	\$394	\$455
City Manager	1,765	1,565	1,663	1,725	1,563	1,760	2,273	2,085	2,399
City Attorney	2,410	2,028	2,300	2,653	2,598	2,390	2,653	2,575	2,621
City Clerk	633	598	808	770	945	900	1,241	1,098	1,369
City Auditor	583	646	668	764	843	838	1,379	2,053	2,601
Administrative Services **	10,138	9,723	6,271	6,982	6,972	6,419	15,477	17,784	17,893
Human Resources	2,166	1,728	2,078	2,410	2,546	2,472	2,806	3,448	3,707
Public Works	15,656	13,702	14,460	16,400	17,596	16,645	18,565	21,270	18,659
Planning and Community Environment	7,311	7,485	8,898	10,162	9,931	12,929	16,388	12,940	12,114
Police	19,049	19,273	20,414	22,416	23,411	23,861	27,740	29,288	29,351
Fire	16,870	16,859	17,308	18,127	18,747	19,530	22,386	23,199	26,448
Community Services	19,850	19,633	20,864	17,240	17,296	15,729	17,736	19,862	17.171
Library	19,630	19,033	20,804	4,835	5,323	5,347	6,321	6,244	6,143
Non-Departmental **	8,412	7,449	7,618	12,474	10,400	12,133	0,321	0,244	0,143
Interest on Long Term Debt	1,094	675	635	693	512	477	438	404	370
Total Governmental Activities Expenses	\$106,175	\$101,598	\$104,254	\$117,781	\$118,824	\$121,610	\$135,726	\$142,644	\$141,301
Total Governmental Activities Expenses	\$100,173	\$101,398	\$104,234	\$117,781	\$110,024	\$121,010	\$133,720	\$142,044	\$141,501
Business-Type Activities:									
Water	\$12,722	\$13,237	\$16,047	\$14,969	\$15,881	\$16,794	\$18,842	\$20,271	\$21,038
Electric	98,405	73,744	73,545	73,051	91,570	99,294	108,032	122,268	107,910
Fiber Optics *	0	0	0	0	0	0	0	1,284	1,407
Gas	28,778	22,270	22,994	26,656	29,107	30,690	37,211	34,603	32,498
Wastewater Collection	8,489	8,712	9,203	8,907	11,005	10,085	12,023	14,875	10,697
Wastewater Treatment	13,287	14,312	14,868	17,457	16,747	15,901	18,902	36,896	13,466
Refuse	23,750	24,635	24,282	24,959	26,989	25,372	28,827	37,217	28,120
Storm Drainage	2,188	2,489	2,975	3,336	2,673	2,517	3,202	2,943	2,491
External Services	349 187,968	583 159,982	688	760 170,095	868 194,840	767 201,420	984 228,023	270,357	217,627
Total Business-Type Activities Expenses			164,602						
<b>Total Primary Government Expenses</b>	\$294,143	\$261,580	\$268,856	\$287,876	\$313,664	\$323,030	\$363,749	\$413,001	\$358,928
Program Revenues									
Governmental Activities:									
Charges for Services:									
City Council									
City Manager									
City Attorney		\$92	\$64	\$22	\$22	\$13	\$16	\$12	\$53
City Clerk	\$1	1	1		2				
City Auditor		1	015	400		025	070	70.5	004
Administrative Services	12	406	815	480	627	835	870	726	984
Human Resources	220	1.050	260	572	905	11	1 210	1.160	1.050
Public Works	320	1,058	260	573	805 5 500	968	1,310	1,169	1,258
Planning and Community Environment Police	4,062	5,119 3,396	3,074	4,090 3,801	5,509 4,178	6,267	5,498 4 274	4,704	4,813
Fire	3,966 7,976	3,396 7,811	4,415 7,565		4,178 9,078	4,179 9,610	4,274 9,418	3,947 10,723	4,093 10,244
Community Services	7,793	7,811	7,363 7,846	8,555 7,592	10,803	9,610	10,314	8,522	8,729
Library	1,193	1,331	7,040	133	10,803	9,128	10,314	8,322 177	8,729 199
Operating Grants and Contributions	5,568	4,468	4,213	3,677	3,976	5,642	4,029	3,599	4,829
Speciality of the Controllous	3,300	1,100	1,213	3,077	3,770	3,012	1,027	3,377	1,027

<sup>\*</sup> Prior to 2009, Fiber Optics was included in Electric

.....

<sup>\*\*</sup> Beginning in 2008, includes expenditures classified as Non-departmental in prior years (GFOA recommendation)



## Last Eight Fiscal Years (\$000) (Accrual Basis of Accounting)

	Fiscal Year Ended June 30,								
	2002	2003	2004	2005	2006	2007	2008	2009	2010
Capital Grants and Contributions	32,380	635	1,990	804	3,156	1,756	1,930	3,810	1,280
Total Government Activities Program						-,,,,,,			
Revenues	62,078	30,524	30,243	29,727	38,285	38,555	37,835	37,389	36,482
Business-Type Activities:									
Charges for Services:									
Water	16,034	17,654	21,993	21,041	21,108	23,495	26,510	27,120	26,259
Electric	93,755	91,622	92,617	88,737	119,418	102,549	103,833	119,320	121,900
Fiber Optics *	0	20.714	0	21 206	26.077	12 221	40.021	3,336	3,105
Gas Wastewater Collection	41,658 9,292	29,714 10,676	24,839 12,647	31,206 12,041	36,977 13,801	42,221 14,848	49,021 15,102	47,838 14,486	44,450 15,136
Wastewater Collection Wastewater Treatment	13,987	13,556	14,744	15,982	18,778	16,957	22,889	28,425	15,136
Refuse	21,777	21,691	21,923	23,387	24,795	25,532	28,805	29,101	28,568
Storm Drainage	2,221	2,192	2,170	2,484	5,174	5,181	5,450	5,505	5,647
External Services	380	605	585	766	854	789	112	0	0
Operating Grants and Contributions									0
Capital Grants and Contributions	185					756	1,594	639	836
Total Business-Type Activities Program	199,289	187,710	191,518	195,644	240,905	232,328	253,316	275,770	262,816
Revenue									
<b>Total Primary Government Program</b>	########	########	########	########	########	########	########	\$313,159	\$299,298
Revenues									
Net (Expense)/Revenue									
Governmental Activities	(\$44.097)	(\$71,074)	(\$74,011)	(\$88,054)	(\$80,539)	(\$83,055)	(\$97.891)	(\$105,255)	(\$104,818)
Business-Type Activities	11,321	27,728	26,916	25,549	46,065	30,908	25,293	5,413	45,192
Total Primary Government Net Expense	(\$32,776)	(\$43,346)	(\$47,095)	(\$62,505)	(\$34,474)	(\$52,147)	(\$72,598)	(\$99,842)	(\$59,626)
, , , , , , , , , , , , , , , , , , ,					<u> </u>				
General Revenues and Other Changes in I	Not Accets								
Governmental Activities:	tet Hissets								
Taxes:									
Property Taxes	\$13,270	\$13,882	\$13,707	\$16,657	\$18,731	\$21,466	\$23,084	\$25,432	\$25,981
Sales Taxes	20,085	18,041	18,151	19,308	20,315	22,194	22,623	20,089	17,991
Utilities Users Taxes	6,457	7,067	7,152	7,269	8,759	9,356	10,285	11,030	11,295
Transient Occupancy Tax	6,615	5,333	5,489	5,686	6,393	6,709	7,976	7,111	6,858
Other taxes	6,284	7,275	8,493	5,580	7,033	6,293	6,261	3,364	4,055
Investment Earnings	10,589	10,213	326	4,988	2,567	8,747	12,313	8,525	6,514
Rents and Miscellaneous Transfers	18,524 13,334	15,333 14,730	10,165 14,951	12,997 14,064	10,440	13,670 15,754	11,896	15,682 24,020	12,729 13,994
					21,545		18,701		
Total Government Activities	95,158	91,874	78,434	86,549	95,783	104,189	113,139	115,253	99,417
Business-Type Activities: Investment Earnings	15,620	13,583	387	8,093	3,631	11,910	16,416	14,103	10,769
Special Item	13,020	13,363	367	(21,500)	3,031	11,910	10,410	14,103	10,709
Transfers	(13,334)	(14,730)	(14,951)	(14,064)	(21,545)	(15,754)	(18,701)	(24,020)	(13,994)
Total Business-Type Activities	2,286	(1,147)	(14,564)	(27,471)	(17,914)	(3,844)	(2,285)	(9,917)	(3,225)
Total Primary Government	\$97,444	\$90,727	\$63,870	\$59,078	\$77,869	########	########	\$105,336	\$96,192
Tomilimary Government	ΨΣ1, <del>111</del>	ψ20,141	ψυυ,στυ	ψυν,010	Ψ11,009		10111111111111111111111111111111111111	Ψ102,330	ψ20,192
Change in Net Assets									
Governmental Activities	\$51,061	\$20,800	\$4,423	(\$1,505)	\$15,244	\$21,134	\$15,248	\$9,998	(\$5,401)
Business-Type Activities	13,607	26,581	12,352	(1,922)	28,151	27,064	23,008	(4,504)	41,967
<b>Total Primary Government</b>	\$64,668	\$47,381	\$16,775	(\$3,427)	\$43,395	\$48,198	\$38,256	\$5,494	\$36,566

Source: Annual Financial Statements

**Note:** The City implemented GASB Statement 34 in fiscal year 2002.

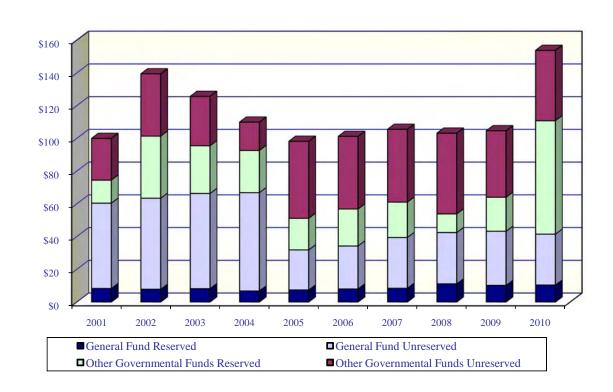
Therefore this calculation is included only for fiscal years subsequent to that date.

<sup>\*</sup> Prior to 2009, Fiber Optics was included in Electric



#### City of Palo Alto - Fund Balances of Governmental Funds

Last Ten Fiscal Years (\$000) (Modified Accrual Basis of Accounting)



	Fiscal Year Ended June 30,								_		
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	į.
General Fund											
Reserved	\$8,282	\$7,780	\$8,156	\$6,735	\$7,332	\$7,966	\$8,392	\$11,102	\$10,135	\$10,359	
Unreserved	52,114	55,653	58,151	60,087	24,498	26,251	31,016	31,313	33,089	31,098	
Total General Fund	\$60,396	\$63,433	\$66,307	\$66,822	\$31,830	\$34,217	\$39,408	\$42,415	\$43,224	\$41,457	(a)
All Other Governmental Funds											
Reserved	\$14,086	\$37,924	\$29,174	\$25,790	\$19,305	\$22,597	\$21,614	\$11,403	\$20,791	\$69,300	
Unreserved, reported in:											
Special revenue funds	7,466	18,263	7,428	6,875	7,643	7,063	10,847	15,379	14,533	17,732	
Capital project funds	18,005	19,772	22,705	10,419	39,431	37,315	33,646	33,947	24,760	23,868	
Permanent funds								731	1,308	1,402	
Total all other governmental funds	\$39,557	\$75,959	\$59,307	\$43,084	\$66,379	\$66,975	\$66,107	\$61,460	\$61,392	\$112,302	i

Source: Annual Financial Statements

Note: (a) The change in total fund balance for the General fund is explained in the "Management's Discussion and Analysis."



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#### City of Palo Alto - Changes in Fund Balance of Governmental Funds Last Ten Fiscal Years (\$000)

#### (Modified Accrual Basis of Accounting)

	Fiscal Year Ended June 30,					
	2001	2002	2003	2004		
Revenues		_	_			
Sales tax	\$25,786	\$20,085	\$18,041	\$18,151		
Property tax	12,110	13,231	13,821	13,707		
Other taxes	26,160	20,485	21,070	22,427		
Permits and licenses	12,743	2,901	3,161	2,563		
Fines, forfeits and penalties	1,873	2,181	2,124	2,884		
Interest and rentals	17,432	19,547	19,981	11,480		
From other agencies	2,208	3,860	3,776	4,661		
Charges for services	5,466	16,667	16,798	16,018		
Other	7,590	8,580	5,095	1,681		
Total Revenues	111,368	107,537	103,867	93,572		
Expenditures						
Administration (1)	18,557	18,235	17,521	13,862		
Public works	9,522	9,549	9,858	8,031		
Planning and community environment	6,652	7,378	7,721	8,793		
Police	18,306	19,047	19,719	19,962		
Fire	15,973	16,722	16,841	16,891		
Community services	18,469	19,499	19,793	19,934		
Library (2)						
Non-departmental	14,487	8,259	7,442	7,598		
Special revenue and capital projects	11,089	16,960	33,584	22,289		
Debt service - Principal payments	1,895	465	875	780		
Debt Service - Interest and fiscal fees	922	686	696	639		
Total Expenditures	115,872	116,800	134,050	118,779		
Excess (deficiency) of revenues over	(4.504)	(0.262)	(20.182)	(25.207)		
(under) expenditures	(4,504)	(9,263)	(30,183)	(25,207)		
Other Financing Sources (Uses)						
Transfers in	26,150	27,389	31,402	28,632		
Transfers (out)	(14,487)	(14,444)	(16,603)	(19,133)		
Contribution from assessment district	4,112	31,823	425			
Proceeds from long term debt		7,055				
Payments to refunded bond escrow	(705)	(3,820)				
Total other financing sources (uses)	15,070	48,003	15,224	9,499		
Net Change in fund balances	\$10,566	\$38,740	(\$14,959)	(\$15,708)		
Debt service as a percentage of noncapital expenditures	(a)	1.1%	1.6%	1.5%		

**Source:** Annual Financial Statements

**Note:** (a) The City implemented GASB Statement 34 in fiscal year 2002. Therefore this calculation is included onl for fiscal years subsequent to that date.

(2) Prior to 2005, Library was included in Community Services.

<sup>(1)</sup> Comprised of the following departments: City Council, City Manager, City Attorney, City Clerk, City Auditor, Administrative Services and Human Resources.

Fices	Voor	Ended	June 30.
T I S C 2	пеан	raided.	.,,,,,,

		Fiscal Ye	ear Ended June	e 30,	
2005	2006	2007	2008	2009	2010
\$19,308	\$20,315	\$22,194	\$22,623	\$20,089	\$17,991
16,657	18,731	21,466	23,084	25,432	25,981
19,941	23,712	23,698	25,202	22,712	23,206
3,183	4,305	4,711	4,761	4,033	4,408
2,096	2,128	2,517	2,183	2,131	1,857
14,968	13,776	17,750	20,507	19,183	19,045
2,757	5,931	3,448	4,300	5,984	3,035
17,159	18,672	19,929	19,610	19,837	19,775
4,269	4,058	7,503	4,713	6,223	4,724
100,338	111,628	123,216	126,983	125,624	120,022
14,509	14,299	14,399	16,250	16,002	17,353
9,060	9,036	9,256	10,072	10,064	9,787
9,692	9,292	11,874	9,861	10,462	9,480
21,117	22,279	23,305	27,006	27,053	26,728
17,615	18,114	19,146	21,644	21,904	24,294
16,298	19,740	16,533	17,138	17,451	16,451
4,800	5,170	5,260	6,219	5,985	5,900
9,028	10,389	12,122	14,089	10,765	10,149
21,317	13,243	17,478	21,626	21,485	22,006
785	810	850	885	800	840
583	523	489	451	416	382
124,804	122,895	130,712	145,241	142,387	143,370
(24,466)	(11,267)	(7,496)	(18,258)	(16,763)	(23,348)
(2.,.00)	(11,207)	(7,120)	(10,200)	(10,700)	(20,0.0)
60,429	26,640	27,701	33,437	39,903	34,835
(46,622)	(12,390)	(15,882)	(16,819)	(22,399)	(21,415)
(10,022)	(12,370)	(13,002)	(10,01))	(22,3))	(21,115)
					59,071
(1,038)					
12,769	14,250	11,819	16,618	17,504	72,491
(\$11,697)	\$2,983	\$4,323	(\$1,640)	\$741	\$49,143
1.3%	1.2%	1.2%	1.1%	1.0%	1.0%



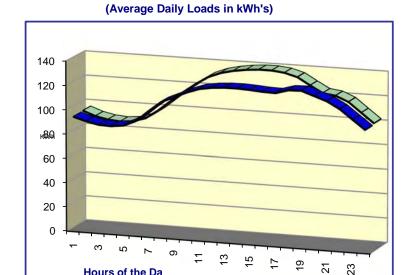
#### City of Palo Alto - Electric Daily Loads and Top Customers by Usage

June 30, 2010

(in thousands of kWh)

**# Kilowatt Hours** 

	π Knowa	ee 110 ta 15
Daily Hours	(Oct-Mar) Winter	(Apr-Sep) <b>Summer</b>
0	94,061	94,673
1	91,123	90,921
2	88,894	88,791
3	88,480	87,886
4	89,737	88,884
5	94,267	92,089
6	103,073	99,145
7	111,294	107,631
8	115,818	115,709
9	120,433	123,102
10	124,032	129,577
11	125,730	133,615
12	126,467	135,983
13	126,562	137,504
14	126,051	138,366
15	125,243	138,324
16	124,969	137,180
17	127,994	134,346
18	128,297	128,327
19	124,746	122,679
20	121,154	121,320
21	115,509	116,950
22	107,716	108,917
23	99,972	100,931



■Winter ■Summer

Source: City of Palo Alto, Utilities Resource Management

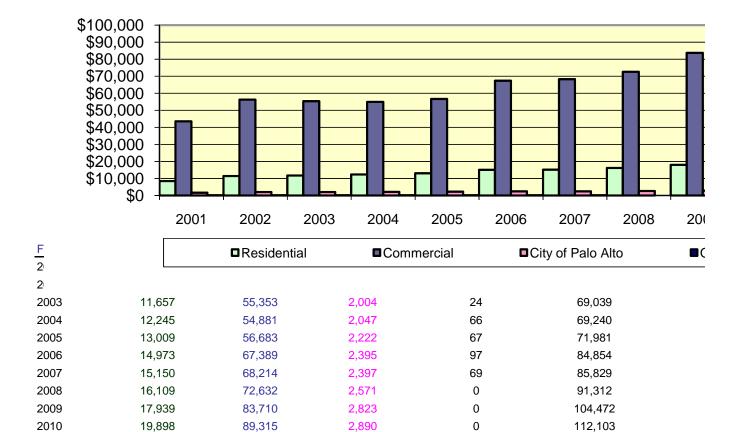
#### **Top Ten Electric Customers by Usage**

**Hours of the Da** 

Customer (alphabetical order)	Type of Business		kWh's	% of System Total
			KVVIIS	Oystem rotal
City of Palo Alto	Municipal			
CPI-David Morman	Research			
Hewlett Packard	Computer			
Space System Loral	Satellite & Satellite Systems			
Stanford Hines Interests	Property Management			
Stanford Hospital	Hospital			
Syntex	Technology			
Varian Medical Systems	Manufacturing of Medical Equipment			
Veterans Admin Hospital	Hospital			
VMWare Inc.	Computer	_		
	-	Total	351,040,113	36.38 %

Source: City of Palo Alto, Utilities Department

## City of Palo Alto - Electric Operating Revenue by Source Last Ten Fiscal Years (\$000)



#### **Top Ten Electric Revenue**

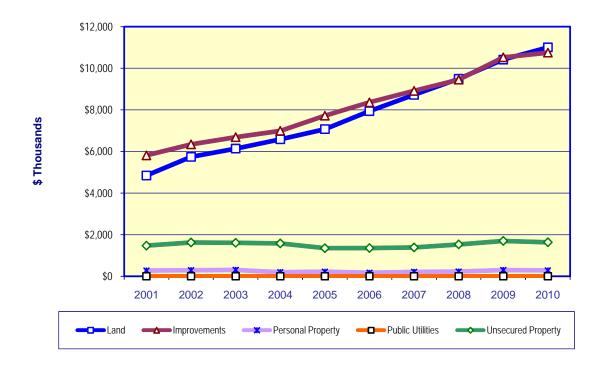
			% of System
Customer (alphabetical order)	Type of Business	 Net Charges	Total
City of Palo Alto	Municipal		
CPI-David Morman	Research		
Hewlett Packard	Computer		
Space System Loral	Satellite System		
Stanford Hines Interests	Property Mgmt		
Stanford Hospital	Hospital		
Syntex	Technology		
Varian Medical Systems	Manufacturing		
Veterans Admin Hospital	Hospital		
VMWare Inc.	Computer		
	Total	\$ 37,921,587	16.75%

Source: City of Palo Alto, Utilities Department

**Notes:** Revenue includes all utilities (metered and non-metered), revenue adjustments, and Primary Voltage discount. Does not include CEC surcharge, UUT, Solar and Rap discounts, and deposits.



# City of Palo Alto - Assessed Value of Taxable Property Last Ten Fiscal Years (\$000)



Net Lo	ocal Secure	d Roll		Subtotal	_		Less		
Fiscal Year	Land	Improvements	Personal Property	Net Local Secured Roll	Public Utilities	Unsecured Property	Exemptions Net of State Aid	Total Assessed Value	Total Direct Tax Rate
2001	4,849,233	5,816,633	280,958	10,946,824	3,309	1,473,678	813,896	11,609,915	1%
2002	5,744,675	6,347,719	292,812	12,385,206	3,371	1,627,594	913,475	13,102,696	1%
2003	6,140,438	6,692,162	309,386	13,141,986	3,859	1,612,179	951,807	13,806,217	1%
2004	6,588,474	6,996,106	195,859	13,780,439	3,956	1,582,368	1,196,546	14,170,217	1%
2005	7,075,300	7,722,660	220,585	15,018,545	4,150	1,354,310	1,402,039	14,974,966	1%
2006	7,941,482	8,364,668	174,666	16,480,816	4,084	1,361,117	1,595,871	16,250,146	1%
2007	8,725,485	8,915,623	213,154	17,854,262	3,923	1,391,284	1,639,856	17,609,613	1%
2008	9,497,746	9,453,436	228,875	19,180,057	3,174	1,536,584	1,797,327	18,922,488	1%
2009	10,420,139	10,527,617	303,688	21,251,444	2,573	1,702,884	1,871,292	21,085,609	1%
2010	11,007,650	10,752,671	288,148	22,048,469	2,573	1,638,436	1,809,119	21,880,359	1%

Source: County of Santa Clara Assessor's Office

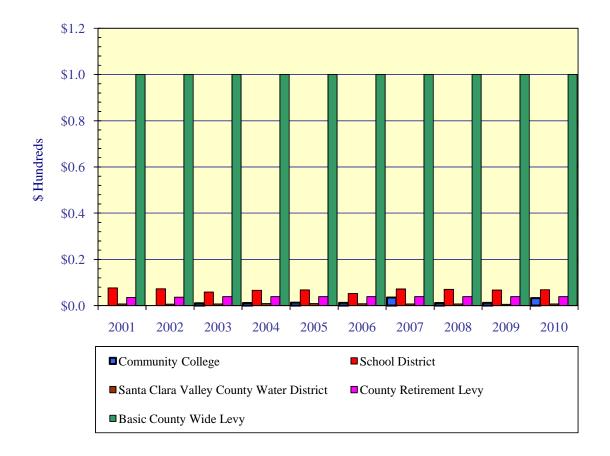
Note:

Beginning in fiscal year 1988-89, Chapter 921 of the Statutes of 1987 requires the establishment of a single county-wide tax rate area for the assignment of the assessed value of certain types of state-assessed utility property and sets forth formulas for the determination of county-wide tax rates for this particular type of property.

The State Constitution requires property to be assessed at one hundred percent of the most recent purchase price, plus an increment of no more than two percent annually, plus any local over-rides. These values are considered to be full market values.



# All Overlapping Governments Last Ten Fiscal Years



Fiscal Year	Basic County Wide Levy	County Retirement Levy	Santa Clara Valley Water District	School District	Community College	Total
2001	1.0000	0.0356	0.0075	0.0771	0.0000	1.1202
2002	1.0000	0.0364	0.0062	0.0727	0.0000	1.1153
2003	1.0000	0.0388	0.0072	0.0586	0.0108	1.1154
2004	1.0000	0.0388	0.0087	0.0666	0.0110	1.1251
2005	1.0000	0.0388	0.0092	0.0680	0.0129	1.1289
2006	1.0000	0.0388	0.0078	0.0526	0.0119	1.1111
2007	1.0000	0.0388	0.0072	0.0720	0.0346	1.1526
2008	1.0000	0.0388	0.0071	0.0702	0.0113	1.1274
2009	1.0000	0.0388	0.0061	0.0674	0.0123	1.1246
2010	1.0000	0.0388	0.0074	0.0686	0.0322	1.1470

Source: County of Santa Clara, Tax Rates and Information



# City of Palo Alto - Property Tax Levies and Collections Last Ten Fiscal Years (\$000)

Fiscal Year	Total Tax Levy (a)	Current Tax Collections	Percent of Levy Collected	Delinquent Tax Collections (b)	Total Tax Collections	Percent of Total Tax Collections to Tax Levy
2001	12,110	12,110	100%	-	12,110	100%
2002	13,231	13,231	100%	-	13,231	100%
2003	13,821	13,821	100%	-	13,821	100%
2004	13,707	13,707	100%	-	13,707	100%
2005	16,657	16,657	100%	-	16,657	100%
2006	18,731	18,731	100%	-	18,731	100%
2007	21,466	21,466	100%	-	21,466	100%
2008	23,084	23,084	100%	-	23,084	100%
2009	25,432	25,432	100%	-	25,432	100%
2010	25,981	25,981	100%	-	25,981	100%

Source: County of Santa Clara Assessor's Office

**Note:** Current tax collections beginning in 1993 have been reduced by a mandatory tax reallocation imposed by the State of California.

- (a) During fiscal year 1995, the County began providing the City 100% of its tax levy under an agreement which allows the County to keep all interest and delinquency charges collected.
- (b) Effective with the fiscal year 1993-94, the City is on the Teeter Plan, under which the County of Santa Clara pays the full tax levy due. All prior delinquent taxes were also received in that fiscal year.



#### City of Palo Alto - Principal Property Taxpayers

#### Current Year and Nine Years Ago (\$000)

	FY		F			
<u>Taxpayer</u>	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
Leland Stanford Jr University	\$3,339,922	1	15.3%	\$1,892,481	1	16.3%
Space System /Loral, Inc.	210,132	2	1.0%	196,873	2	1.7%
Arden Realty Limited Partnership	111,897	3	0.5%			0.0%
Whisman Ventures, LLC	104,529	4	0.5%			0.0%
ECI 2 Bayshore LLC / ECI Hamilton LLC	73,523	5	0.3%			0.0%
Blackhawk Parent LLC	49,939	6	0.2%			0.0%
Pacific Hotel Dev Venture LP	43,686	7	0.2%			0.0%
300 / 400 Hamilton Associates	41,221	8	0.2%			0.0%
Ronald & Ann Williams Charitable Foundation	40,346	9	0.2%			0.0%
505 Hamilton Avenue Partners LP	40,142	10	0.2%			0.0%
Embarcadero Place Associates			0.0%	63,240	3	0.5%
Sun Microsystems, Inc.			0.0%	61,923	4	0.5%
Harbor Investment Partners			0.0%	56,349	5	0.5%
Cowper-Hamilton Associates			0.0%	39,165	6	0.3%
Embarcadero Bayshore Investors, et al			0.0%	30,050	7	0.3%
Hyatt Equities LLC			0.0%	24,000	8	0.2%
Seabiscuit LLC, et al			0.0%	23,482	9	0.2%
Agilent Technologies			0.0%	22,755	10	0.2%
Subtotal	\$4,055,337		18.5%	\$2,410,318		20.8%

**Total City Taxable Assessed Value** 

FY 2010 \$21,880,359 FY 2001 \$11,609,915

Source: County of Santa Clara compiled by Hunt Consulting, LLC

City of Pala Alta 145



#### City of Palo Alto - Assessed Valuation and Parcels By Land Use

#### As Of June 30, 2010

	2009-10				No. of	
	Assessed	% of	No. of	% of	Taxable	% of
	Valuation (a)	Total	<b>Parcels</b>	Total	<b>Parcels</b>	Total
Non-Residential:						
Agricultural/Forest	\$ 25,840,436	0.13	51	0.25	33	0.17
Commercial	1,110,017,755	5.48	461	2.26	455	2.28
Professional/Office	2,400,760,506	11.86	479	2.34	459	2.28
Industrial/Research & Development	2,014,916,558	9.96	189	0.92	184	0.92
Recreational	21,740,043	0.11	14	0.07	11	0.06
Government/Social/Institutional	420,964,393	2.08	106	0.52	39	0.20
Miscellaneous	10,874,738	0.05	25	0.12	23	0.12
Subtotal Non-Residential	\$ 6,005,114,429	29.67	1,325	6.48	1,204	6.03
Residential:						
Single Family Residence	\$ 11,513,811,943	56.89	14,879	72.82	14,834	74.30
Condominium/Townhouse	1,386,493,446	6.85	2,630	12.87	2,627	13.16
2-4 Residential Units	344,216,870	1.70	535	2.62	535	2.68
5+ Residential Units/Apartments	697,779,476	3.45	330	1.62	305	1.53
Mobile Home	77,840	0.00	7	0.03	7	0.04
Subtotal Residential	\$ 13,942,379,575	68.89	18,381	89.96	18,308	91.71
Vacant Parcels	\$ 288,017,714	1.42	468	2.29	441	2.21
Unknown	3,837,714	0.02	259	1.27	10	0.05
Total	\$ 20,239,349,432	100.00	20,433	100.00	19,963	100.00

Source: California Municipal Statistics, Inc.

#### Note:

This schedule is provided as required by the Continuing Disclosure Agreement for the City's Serries 2010A General Obligation Bond and is not required by Government Accounting Standards Board (GASB). Therefore, ten years of comparison data is not presented.

(a) Local Secured Assessed Valuation, Excluding Tax-Exempt Property



#### City of Palo Alto - Per Parcel Assessed Valuation of Single Family Homes

June 30, 2010

	No. of Parcels			Average Assessed Valuation	Median Assessed Valuation	
Single Family Residential	14,879	\$11,513	3,811,943	\$773,830	\$54	6,815
2009-10	No. of	% of	Cumulative	Total	No. of % of	Cumulative
Assessed Valuation	Parcels (a)	Total	% of Total	 Valuation	Total	% of Total
\$0 - \$99,999	2,156	14.490	14.490	\$ 161,737,351	1.405	1.405
\$100,000 - \$199,999	2,057	13.825	28.315	283,300,864	2.461	3.865
\$200,000 - \$299,999	1,046	7.030	35.345	261,725,467	2.273	6.138
\$300,000 - \$399,999	869	5.840	41.185	304,494,839	2.645	8.783
\$400,000 - \$499,999	886	5.955	47.140	400,511,772	3.479	12.262
\$500,000 - \$599,999	897	6.029	53.169	493,169,146	4.283	16.545
\$600,000 - \$699,999	777	5.222	58.391	506,134,743	4.396	20.941
\$700,000 - \$799,999	680	4.570	62.961	510,717,462	4.436	25.377
\$800,000 - \$899,999	769	5.168	68.129	653,757,883	5.678	31.055
\$900,000 - \$999,999	687	4.617	72.746	652,899,151	5.671	36.726
\$1,000,000 - \$1,099,999	554	3.723	76.469	580,118,272	5.038	41.764
\$1,100,000 - \$1,199,999	465	3.125	79.594	535,661,205	4.652	46.416
\$1,200,000 - \$1,299,999	375	2.520	82.114	468,884,496	4.072	50.488
\$1,300,000 - \$1,399,999	351	2.359	84.473	473,151,558	4.109	54.597
\$1,400,000 - \$1,499,999	330	2.218	86.691	477,882,824	4.151	58.748
\$1,500,000 - \$1,599,999	269	1.808	88.499	416,158,588	3.614	62.362
\$1,600,000 - \$1,699,999	234	1.573	90.072	386,650,544	3.358	65.720
\$1,700,000 - \$1,799,999	191	1.284	91.356	334,053,898	2.901	68.621
\$1,800,000 - \$1,899,999	167	1.122	92.478	308,308,875	2.678	71.299
\$1,900,000 - \$1,999,999	128	0.860	93.338	249,337,765	2.166	73.465
\$2,000,000 and Greater	991	6.660	100.000	 3,055,155,240	26.535	100.000
Total	14,879	100.000		\$ 11,513,811,943	100.000	

Source: California Municipal Statistics, Inc.

Note:

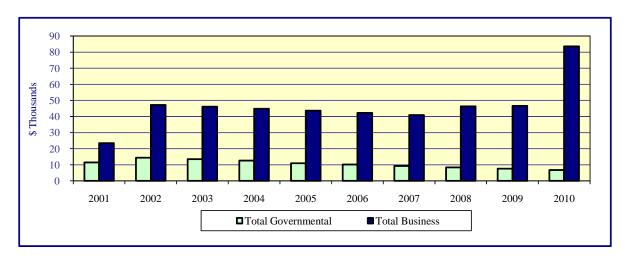
This schedule is provided as required by the Continuing Disclosure Agreement for the City's Serries 2010A General Obligation Bond and is not required by Government Accounting Standards Board (GASB). Therefore, ten years of comparison data is not presented.

(a) Improved single family residential parcels. Excludes condominiums and parcels with multiple family units.



#### City of Palo Alto - Ratio of Outstanding Debt by Type

Last Ten Fiscal Years (\$000)



		Governmenta	I Activities	
Fiscal Year	Certificates of Participation	Special Assessment Debt	Capital Lease Obligations	Total
2001	10,700	670	113	11,483
2002	13,695	595	84	14,374
2003	12,905	510	57	13,472
2004	12,215	420	25	12,660
2005	10,625	325	0	10,950
2006	9,915	225	0	10,140
2007	9,175	115	0	9,290
2008	8,405	0	0	8,405
2009	7,605	0	0	7,605
2010	6,765	0	0	6,765

**Business-Type Activities** 

Fiscal Year	Utility Revenue Bonds	Total	Total Primary Government	Percentage of Assessed Value (a)	Percentage of Personal Income (b)	Per Capita (c)
2001	23,465	23,465	34,948	0.30 %	1.03%	\$0.57
2002	47,210	47,210	61,584	0.47 %	2.04%	\$1.02
2003	46,069	46,069	59,541	0.43 %	1.97%	\$0.98
2004	44,862	44,862	57,522	0.38 %	1.87%	\$0.95
2005	43,598	43,598	54,548	0.34 %	1.67%	\$0.88
2006	42,288	42,288	52,428	0.32 %	1.53%	\$0.84
2007	40,887	40,887	50,177	0.28 %	1.46%	\$0.80
2008	46,310	46,310	54,715	0.29 %	1.54%	\$0.86
2009	46,565	46,565	54,170	0.26 %	1.47%	\$0.84
2010	83,647	83,647	90,412	0.41 %	2.71%	\$1.38

**Sources:** City of Palo Alto

- (a) County of Santa Clara (assessed value)
- (b) Per capita personal income are only available for Santa Clara County.Personal income is the product of the countywide per capita amount and the City's population.
- (c) State of California, Department of Finance (population)

California State Department of Transportation Forecasts

**Note:** Debt amounts exclude any premiums, discounts, or other amortization amounts.

Details regarding the City's outstanding debt can be found in the notes to the financial statements.



#### City of Palo Alto - Computation of Direct and Overlapping Debt June 30, 2010

FY 2010 Assessed Valuation	\$21,880,358,093		
OVERLAPPING TAX AND ASSESSMENT DEBT:	Total Debt Outstanding	Percentage Applicable To City of Palo Alto (a)	Amount Applicable To City of Palo Alto
Santa Clara County	\$350,000,000	8.104%	\$28,364,000
Santa Clara Valley Water District, Zone W-1	910,000	0.484%	4,404
Foothill-DeAnza Community College District	479,279,288	23.342%	111,873,371
Palo Alto Unified School District	210,379,249	89.328%	187,927,576
Fremont Union High School District	202,415,000	0.007%	14,169
Mountain View-Los Altos Union High School District	32,648,569	1.040%	339,545
Cupertino Union School District	127,264,911	0.004%	5,091
Los Altos School District	90,819,000	1.038%	942,701
Whisman School District	20,283,121	3.768%	764,268
City of Palo Alto	55,305,000	100.000%	55,305,000
El Camino Hospital District	144,975,000	0.093%	134,827
City of Palo Alto Special Assessment Bonds	36,575,000	100.000%	36,575,000
Santa Clara Valley Water District Benefit Assessment District	152,440,000	8.104%	12,353,738
TOTAL OVERLAPPING TAX AND ASSESSMENT DEBT	\$1,903,294,138		\$434,603,690
DIRECT AND OVERLAPPING GENERAL FUND DEBT:			
Santa Clara County General Fund Obligations	\$825,070,000	8.104%	\$66,863,673
Santa Clara County Pension Obligations	388,044,822	8.104%	31,447,152
Santa Clara County Board of Education Certificates of Participation	13,580,000	8.104%	1,100,523
Foothill-DeAnza Community College District Certificates of			
Participation	23,450,000	23.342%	5,473,699
Mountain View-Los Altos Union High School District Certificates of	, ,		
Participation	6,505,000	1.040%	67,652
City of Palo Alto General Fund Obligations	6,765,000	100.000%	6,765,000
Santa Clara County Vector Control District Certificates of Participation Midpeninsula Regional Open Space Park District General Fund	3,965,000	8.104%	321,324
Obligations	113,788,031	13.643%	15,524,101
TOTAL DIRECT AND OVERLAPPING GENERAL FUND DEBT	\$1,381,167,853		\$127,563,124
COMBINED TOTAL DEBT	\$3,284,461,991	_	\$562,166,814 (b)
		:	

Note: (a) Percentage of overlapping agency's assessed valuation located within boundaries of the city.

(b) Excludes tax and revenue anticipation notes, enterprise revenue, mortgage revenue and tax allocation bonds and non-bonded capital lease obligations.

#### Ratios to Assessed Valuation

Direct Debt (\$55,305,000)0.25%Combined Direct Debt (\$62,070,000)0.28%Total Overlapping Tax and Assessment Debt1.99%Combined Total Debt2.57%

STATE SCHOOL BUILDING AID REPAYABLE AS OF 06/30/10: \$0

Source: California Municipal Statistics, Inc.



#### City of Palo Alto - Computation of Legal Bonded Debt Margin

June 30, 2010

(in thousands of dollars)

#### **Assessed Valuation:**

Secured property assessed value, net of exempt real property	\$21,880,359	
Bonded debt limit 3.75% of assessed value (a)		\$820,513
Amount of debt subject to limit: (b)		
Certificates of participation	6,765	
General Obligation Bonds	55,305	
Special assessment debt with government commitment	0	
Total Debt	62,070	
Less amount of debt not subject to limit	6,765	
Amount of debt subject to limit		55,305
Legal bonded debt margin		\$765,208

Fiscal Year	Debt Limit	Total Net Debt Applicable to Limit	Legal Debt Margin	Total net debt applicable to the limit as a percentage of debt limit
2001	435,372	0	435,372	0.00%
2002	491,351	0	491,351	0.00%
2003	516,615	0	516,615	0.00%
2004	561,561	0	561,561	0.00%
2005	609,378	0	609,378	0.00%
2006	609,377	0	609,377	0.00%
2007	660,360	0	660,360	0.00%
2008	709,593	0	709,593	0.00%
2009	790,710	0	790,710	0.00%
2010	820,513	55,305	765,208	7.23%

Source: Annual Financial Statements

#### **Notes:**

- (a) California Government Code, Section 43605 sets the debt limit at 15%. The Code section was enacted prior to the change in basing assessed value to full market value when it was previously 25% of market value. Thus, the limit shown as 3.75% is one-fourth the limit to account for the adjustment of showing assessed valuation at full cash value. Prior year limits have been adjusted to conform to the current year methodology.
- (b) In accordance with California Government Code Section 43605, only the City's general obligation bonds are subject to the legal debt limit of 15%. The above does not include debt recorded in the Enterprise Funds because such debt is not subject to legal debt margin.

Special assessment debt excludes debt where there is no government commitment.

#### City of Palo Alto - Revenue Bond Coverage

#### Water, Electric, Gas, Wastewater Collection, **Wastewater Treatment and Storm Drainage Funds**



		Direct	rect Net Revenue				
Fiscal	Gross	Operating	Available for		Debt Service		
Year	Revenue	Expenditures	Debt Services (a)	Principal	Interest	Total	Coverage
2001	197,022	133,012	64,010	555	1,342	1,897	33.74
2002	176,947	148,345	28,602	1,955	1,660	3,615	7.91
2003	165,414	116,268	49,146	1,255	2,354	3,609	13.62
2004	169,047	121,988	47,059	1,310	2,307	3,617	13.01
2005	171,493	147,123	24,370	1,365	2,257	3,622	6.73
2006	214,944	144,465	70,479	1,410	2,203	3,613	19.51
2007	205,258	164,340	40,918	1,465	2,147	3,612	11.33
2008	222,799	186,285	36,514	1,525	2,088	3,613	10.11
2009	246,028	195,489	50,539	1,590	2,024	3,614	13.98
2010	233,774	187,658	46,116	1,755	1,954	3,709	12.43

Not Dovomin

Source: **Annual Financial Statements** 

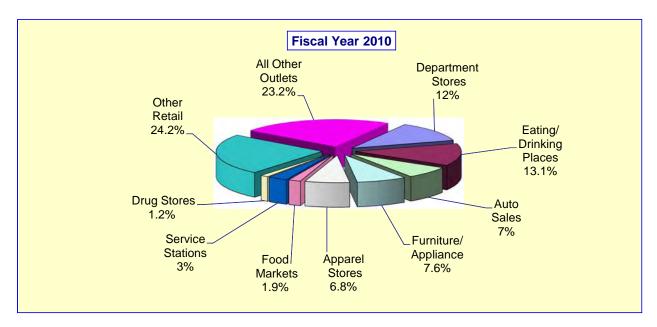
Note: (a) Excludes depreciation and amortization expense.

Details regarding the City's outstanding debt can be found in the notes to the financial statements.

FY 2008 Principal for Debt Service was restated due to correction of data.



#### City of Palo Alto- Taxable Transactions by Type of Business Last Ten Fiscal Years (\$000)



#### **RETAIL STORES**

Fiscal Year	Department Stores	Eating/ Drinking Places	Auto Sales	Furniture/ Appliance	Apparel Stores	Food Markets	Service Stations	Drug Stores	Other Retail	Retail Stores Total	All Other Outlets	Total
2001	3,112	2,551	3,118	1,824	1,343	351	417	186	4,706	17,608	7,270	24,878
2002	2,646	2,321	2,533	1,593	1,171	371	379	180	3,674	14,868	5,009	19,877
2003	2,316	2,172	2,094	1,455	1,114	375	388	171	2,811	12,896	4,834	17,730
2004	2,425	2,168	1,958	1,479	1,186	351	437	168	3,698	13,870	3,997	17,867
2005	2,621	2,206	1,966	1,176	1,310	356	533	317	3,590	14,075	5,139	19,214
2006	2,664	2,306	2,062	1,168	1,346	370	595	392	4,244	15,147	5,042	20,189
2007	2,751	2,486	1,954	1,109	1,485	374	602	203	5,075	16,039	5,185	21,224
2008	2,685	2,566	1,731	1,685	1,497	349	622	405	4,682	16,222	5,066	21,288
2009	2,251	2,443	1,358	1,431	1,258	315	493	214	4,284	14,047	5,277	19,324
2010	2,215	2,418	1,288	1,402	1,254	343	549	219	4,458	14,146	4,268	18,414

Source: California State Board of Equalization, compiled by MBIA Muniservices Company

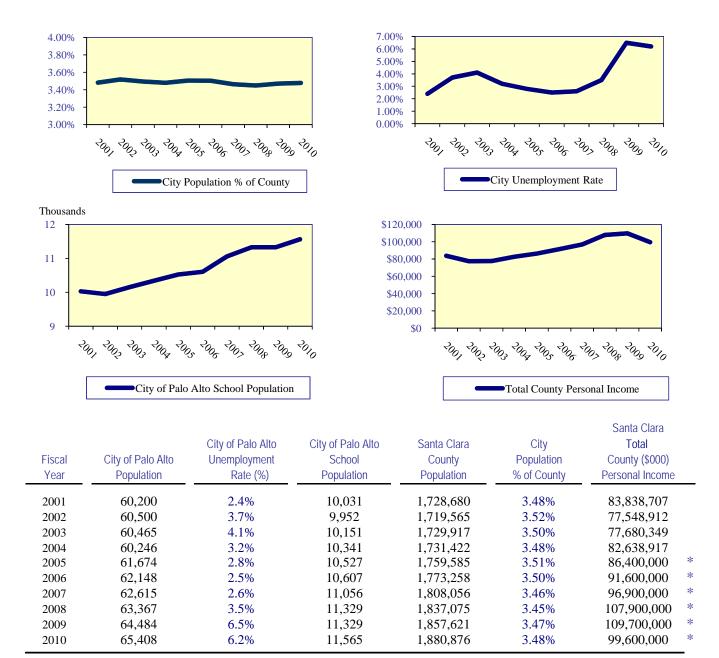
#### **SALES TAX RATES FOR THE** FISCAL YEAR ENDED JUNE 30, 2010

State Funds	7.00%
County Transportation Fund (Transportation Development Act)	0.25%
County Transportation Fund	1.00%
City	1.00%
	9.25%

Source: California State Board of Equalization

#### City of Palo Alto - Demographic and Economic Statistics

#### Last Ten Fiscal Years



Source: California State Department of Finance State Employment Development Office Palo Alto Unified School District

<sup>\*</sup> California State Department of Transportation Forecasts



#### City of Palo Alto - Principal Employers

#### Current Year and Nine Years Ago

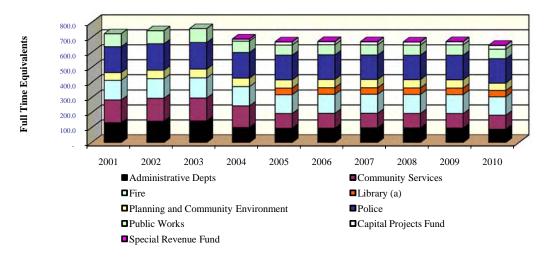
		FY 2010		FY 2001	<u> </u>
Employer	Number of Employees	Rank	Percentage of Total City Employment	Number of Employees	Rank
Stanford University	10,101	1	9.2%	5000+	1
Stanford University Medical Center/Hospital	5,569	2	5.1%	750-1000	10
Lucile Packard Children's Hospital	3,549	3	3.2%		
Veteran's Affairs Palo Alto Health Care System	3,500	4	3.2%	3,000	3
Hewlett-Packard Company	2,001	5	1.8%	3,400	2
Palo Alto Medical Foundation	2,000	6	1.8%	1,200	7
Space Systems Loral	1,700	7	1.5%	2,777	4
Wilson Sonsini Goodrich Rosati	1,500	8	1.4%	1,323	6
Palo Alto Unified School District	1,336	9	1.2%	1,636	5
City of Palo Alto	1,100	10	1.0%	1,050	8
Roche Bioscience				1,000	9
Subtotal	32,356	- =	29.3%		
<b>Total City Day Population</b>	110,246	=			

**Source:** FY 2010: www.ReferenceUSA.com, www.stanfordhospital.org, www.lpch.org, www.pausd.org FY 2001: Palo Alto Weekly

### Statistical

#### City of Palo Alto - Full-Time Equivalent City Government Employees by Function

#### Last Ten Fiscal Years



	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Governmental Funds										
General Fund										
Administrative Depts	133.35	143.60	145.10	101.10	96.24	96.65	99.05	98.65	97.80	89.30
Community Services	152.00	153.00	153.00	144.75	98.25	99.25	97.25	96.25	96.50	94.25
Fire	129.00	129.00	132.50	128.50	126.00	127.00	127.00	127.00	126.69	122.69
Library (a)					44.00	44.25	43.75	43.75	43.75	42.25
Planning and Community Environment	52.00	56.50	59.00	54.80	53.30	53.30	53.30	53.30	53.30	48.85
Police	173.00	176.50	177.50	171.00	164.50	164.00	163.00	163.00	164.00	161.50
Public Works	85.98	87.05	93.05	76.20	67.90	67.90	67.90	67.90	69.23	63.67
Capital Projects Fund				12.70	20.20	20.20	20.00	20.00	20.67	24.67
Special Revenue Fund				1.20	1.20	1.20	1.20	1.20	1.20	1.15
Enterprise Funds										
Public Works Department	109.52	110.45	110.45	111.35	112.65	112.65	112.65	112.65	113.55	114.63
(Refuse, Storm Drain, Wastewater Treatment)										
Utilities Department (Administrative, Electric, Gas, Wastewater Collection, Water)	224.50	230.50	229.50	233.75	233.90	235.90	234.90	234.90	238.01	241.61
CPA External Services (b)		4.00	7.00	5.70	6.00	6.00	5.80	5.80		
Other Funds										
Printing and Mailing	5.15	4.15	4.15	4.15	4.70	4.60	4.65	4.05	4.05	4.05
Technology				33.15	29.56	29.60	29.80	29.80	30.65	30.65
Equipment Management	14.00	15.00	15.00	16.00	16.00	16.00	16.20	16.20	16.20	16.08
Total	1,078.50	1,109.75	1,126.25	1,094.35	1,074.40	1,078.50	1,076.45	1,074.45	1,075.60	1,055.35

Source: City of Palo Alto - Adopted Operating Budget

Notes: (a) Library became its own entity effective 2005, originally part of Community Services.

(b) CPA External Services of the original 5.80 FTE, .80 FTE was transferred to the Technology Fund and 5.00 FTE was eliminated.



#### City of Palo Alto - Operating Indicators by Function/Program

#### Last Ten Fiscal Years

	Fiscal Year			
	2001	2002	2003	
Function / Program				
Public Safety:				
Fire:				
Number of Fire Hydrants	1,729	1,741	1,746	
Planning & Community Environment:				
Number of Housing Units	26,048	26,841	26,934	
Commercial & Industrial Space - Million Sq Ft	27.3	27.3	27.3	
Electric Utility:				
Number of Customer Accounts	28,097	28,348	28,408	
Million of KWH Sold	1,057	997	957	
Fiber Optics Utility:				
Number of Fiber Optic Connections	41	30	23	
Water Utility:				
Number of Customer Accounts	19,335	19,437	19,487	
Million CCF Sold	5.9	5.9	5.6	
Gas Utility:				
Number of Customer Accounts	23,101	23,116	23,169	
Million Therms Sold	36.7	33.7	31.8	
Waste Water:				
Number of Customer Accounts	21,752	21,772	21,819	
Millions of Gallons Processed	9,243	8,699	8,704	

Source: City of Palo Alto

State of California, Dept of Finance (housing units)

Note: Fiscal Years 2004-2006, number of fire hydrants are restated due to change in source of data.

Fiscal Years 2007 and 2008, for Water Utility - Million CCF Sold, are restated due to

correction of measuring units.

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2004	2005	2006	2007	2008	2009	2010
1,874	1,873	1,919	1,944	1,948	1,949	1,954
27,019	27,522	27,767	27,763	27,938	28,291	28,445
27.3	27.3	27.3	27.3	27.3	27.3	27.3
28,482	28,539	28,653	28,684	29,024	28,527	28,527
958	959	966	978	977	996	965
18	39	22	23	27	26	24
19,557	19,605	19,645	19,726	19,942	19,442	19,916
6.0	5.3	5.2	5.4	5.5	5.7	5.0
23,216	23,300	23,353	23,357	23,502	23,090	23,322
31.5	32.0	31.5	31.3	32.2	30.6	30.7
21,830	21,825	21,784	21,835	21,990	22,210	22,193
8,238	8,395	8,972	9,220	8,510	7,958	8,184

City of Palo Alto 157



#### City of Palo Alto - Capital Asset Statistics by Function/Program

#### Last Ten Fiscal Years

	Fiscal Year				
	2001	2002	2003	2004	
Function/Program					
Public Safety:					
Fire:					
Fire Stations	8	8	8	8	
Fire Apparatus	24	25	22	23	
Police:					
Police Stations	1	1	1	1	
Police Patrol Vehicles	33	33	33	30	
Community Services:					
Acres - Downtown/Urban Parks	170	170	170	170	
Acres - Open Space	3,731	3,731	3,731	3,731	
Parks and Preserves	33	34	34	34	
Golf Course	1	1	1	1	
Tennis Courts	52	52	52	52	
Athletic Center	1	1	1	1	
Community Centers	4	4	4	4	
Theatres	3	3	3	3	
Cultural Center/Art Center	1	1	1	1	
Junior Museum and Zoo	1	1	1	1	
Swimming Pools	1	1	1	1	
Nature Center	2	2	2	2	
Libraries:					
Libraries	6	6	6	5	
Public Works:					
Number of Trees Maintained	38,094	37,941	34,939	35,440	
Electric Utility:					
Overhead Pole Miles	227	227	227	227	
<b>Underground Trench Miles</b>	220	186	186	186	
Water Utility:					
Miles of Water Mains	222	226	226	226	
Gas Utility:					
Miles of Gas Mains	201	207	207	207	
Waste Water:					
Miles of Sanitary Sewer Lines	218	202	202	202	

Source: City of Palo Alto

**Fiscal Year** 

-	i iscai i eai					
2005	2006	2007	2008	2009	2010	
8	8	8	8	8	8	
25	25	25	23	28	28	
1	1	1	1	1	1	
30	30	30	30	30	30	
170	170	157	157	157	157	
3,731	3,731	3,744	3,744	3,744	3,744	
35	35	36	36	36	36	
1	1	1	1	1	1	
52	52	51	51	51	51	
1	1	4	4	4	4	
4	4	4	4	4	4	
3	3	3	3	3	3	
1	1	1	1	1	1	
1	1	1	1	1	1	
1	1	1	1	1	1	
2	2	3	3	3	3	
5	5	5	5	5	5	
35,096	34,841	34,556	35,322	35,255	35,255	
225	217	194	193	193	193	
188	210	252	253	253	253	
226	217	217	217	214	214	
207	207	207	207	207	205	
202	202	202	202	207	207	



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TYPE	COVERAGE (Deductible)	LIMITS	COMPANY	EXPIRATION DATE
PROPERTY LOSS				
Blanket	All real & personal property (\$10,000 deductible), Fine Arts (\$2,500 deductible)	\$353,383,251	CA Public Entity Property Program	07/01/11
Boiler & Machinery	All real & personal property (\$25,000 deductible)	\$100,000,000 maximum all risk per occurrence limit	CA Public Entity Property Program	07/01/11
		\$1,000,000 minimum contingent business interruption		
Flood Insurance	All real property 1305 Middlefield Road (\$1,000 deductible)	\$500,000	Hartford Fire Insurance Co.	04/07/11
FINANCIAL LOSS Employee Dishonesty	Position bond-faithful performance per loss (\$5,000 deductible)	\$1,000,000 / \$4,000,000 x \$1,000,000 per occurrence for City Mgr. & Director of ASD	Fidelity & Deposit Co.	03/22/12
UMBRELLA EXCESS LIABILITY	City is a member of an insurance pool participating with a number of other California cities (\$1,000,000 self-insured retention)	\$74,000,000 annual aggregate	Everest Ins. Co. Lexington Ins Co.	07/01/11
Trustees Errors and Omissions	Bodily injury and property damage liability			
	Errors and omissions liability			
SPECIAL LIABILITY	Each occurrence			
Volunteers Accident	Medical - Each person / (\$100 deductible)	\$20,000	Life Insurance Co. of North America	02/01/11
Special Events	Bodily injury	\$1,000,000 per occurrence	Axis Surplus Insurance Company	01/01/11
EMPLOYEE			1	ı (
Travel Accident	Indemnity, based on salary	\$1,500,000 per accident	Life Insurance Co. of North America	06/01/11
EMPLOYEE HEALTH PLAN	The City participates in the California Public Employees' Medical and Health Care Act (PEMHCA) program to provide medical benefits to employees and retirees			
WORKERS' COMPENSATION	City is self-insured for first \$500,000 liability	\$500,000 per occurrence		07/01/10
EXCESS WORKERS' COMPENSATION	Pooled Retention	\$4,000,000 limit per occurrence - Workers Comp and Employers Liability	CA. Public Entity Insurance Authority	07/01/11
	Reinsured Layer	\$45,000,000 workers comp per occurrence, excess of pooled retention limit, includes \$5,000,000 employers liability	ACB American Insurance Co.	07/01/11

Source: Human Resources Dept, City of Palo Alto

# Single Audit Index.....

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# Single Audit Section.....

This section provides an overview of grant awards received from the Federal Government. The Single Audit Act Amendments of 1996 require local governments to report and audit Federal funds separately from their Basic Financial Statements.



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# Schedule of Findings.....

## CITY OF PALO ALTO SCHEDULE OF FINDINGS AND QUESTIONED COSTS For The Year Ended June 30, 2010

### SECTION I—SUMMARY OF AUDITOR'S RESULTS

Financial Statement	<u>y</u>				
Type of auditor's repo	ort issued:		Unqualifi	ied	_
Internal control over  • Material weak	financial reporting: kness(es) identified?		Yes	X	No
_	eficiency(ies) identified that are not be material weaknesses?	X	_ Yes		None Reported
Noncompliance mate	rial to financial statements noted?		Yes	X	No
Federal Awards					
Type of auditor's report programs:	ort issued on compliance for major		Unqualifi	ied	_
• Significant de	major programs: kness(es) identified? eficiency(ies) identified that are not b be material weaknesses?	X X	Yes Yes		No None Reported
-	sclosed that are required to be te with section 510(a) of OMB	X	Yes		No
Identification of major	or programs:				
CFDA #(s)	Name of Federal	Program	or Cluste	er	
20.932	U.S. Department of Transportation - HARRA	Iighway P	lanning ar	nd Constr	uction -
14.218 &	U.S. Department of Housing and Urba	-		Communit	У
14.253 81.128	Development Block Grant/Entitlement U.S. Department of Energy – Energy Ef Program - ARRA	ficiency a	nd Conse		
14.251	U.S. Department of Housing and Urban Initiative, Special Project, Neighborhood and Miscellaneous Grants			conomic l	Development
Dollar threshold used	to distinguish between type A and type F	3 program	ns:	\$300,000	
Auditee qualified as lo	ow-risk auditee?	X	Yes		No No
******		•••••	• • • • • • • • • • • •	• • • • • • • • • • • • • • • • • • • •	• • • • • • • • • • • • • • • • • • • •



#### SECTION II – FINANCIAL STATEMENT FINDINGS

Our audit did not disclose any material weaknesses or instances of noncompliance material to the basic financial statements. We have also issued a separate Memorandum on Internal Control dated October 22, 2010, which is an integral part of our audits and should be read in conjunction with this report.

#### SECTION III – FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

Our audit disclosed the following findings and questioned costs required to be reported in accordance with section 510(a) of OMB Circular A-133.

#### Finding #SA 2010-01 - Grant Agreement Retention

**Federal Agency**: Department of Energy

**CFDA Number**: 81.128

**Program Title:** ARRA – Energy Efficiency and Conservation Block Grant Program

**Criteria:** Recipients of federal awards are required to comply with the applicable regulations and provisions of the award agreement. Recipients must maintain a copy of the agreement on file and be familiar with it to ensure compliance is achieved.

**Condition:** City staff did not have a complete copy of the grant agreement on file. We were provided a copy of the complete agreement only after the staff obtained one from the grantor. Until asked about the agreement, staff had not recalled that a copy of the agreement had been posted on the website.

**Effect:** Without the complete agreement, City cannot maintain compliance with federal requirements.

Cause: Poor record keeping.

**Recommendation:** The City should ensure that all relevant grant agreements and documentation are properly maintained.

Planned Corrective Actions: City staff has downloaded a copy of the grant agreement in the EECBG grant folder along with other necessary filings. In the future, staff will keep a soft copy and hard copy of the complete agreement on file. The City has been in compliance with the grant agreement and staff has worked closely with DOE counterparts and project managers in submitting quarterly financial and status reports in a timely manner. Although staff did not have a complete copy of the grant agreement on file, it could be accessed under the FedConnect login.

Name of contact person: Dave Yuan, Sr. Administrator, Utilities



#### Finding #SA 2010-02 – Communicating the CFDA Number to Subrecipients

**Federal Agency:** Department of Housing and Urban Development

**CFDA number** – 14.218 / 14.253

**CFDA title** – Community Development Block Grant Entitlement Grants / Community Development

Block Grant ARRA Entitlement Grants (CDBG-R) (Recovery Act Funded)

**Criteria:** OMB Circular A-133 section 400(d)(1), requires pass-through entities to identify Federal awards made by informing each subrecipient of the CFDA title and number.

**Condition:** We selected three subrecipient agreements under the CDBG program and one subrecipient agreement under the CDBG-R program for testing of compliance with the OMB Circular A-133 requirements and noted that none of the subrecipient agreements included the CFDA number as required by the OMB Circular.

**Effect:** The City is not in compliance with the requirements of OMB Circular A-133 section 400(d)(1).

**Cause:** We understand that the subrecipients funded by the City did not receive more than \$500,000 in federal awards and therefore the City did not include the CFDA number in the grant agreement. However, funding levels should not be used to ignore this requirement.

**Recommendation:** The City should include the CFDA number and title in its subrecipient agreements or communicate the CFDA number and title to subrecipients in some other formal manner.

**Planned Corrective Actions:** The City will ask the attorney's office to include the CDBG CFDA number and title on all CDBG sub-recipient contracts in the future.

Name of contact person: Suzanne Bailey, Interim CDBG Coordinator

City of Palo Alto 167



#### Finding #SA 2010-03 - Signed Grant Agreement Retention

**Federal Agency:** Department of Housing and Urban Development

**CFDA number:** 14.251

CFDA title: Economic Development Initiative, Special Project, Neighborhood Initiative and

Miscellaneous Grants

**Criteria:** Federal grant documentation is required to establish arms length agreements and pertinent terms and conditions. Recipients must obtain and maintain a copy of the signed agreement on file.

**Condition:** City staff did not have a signed copy of grant agreement #B-05-SP-CA-0721 on file. The agreement provides the majority of funding for this program and is one of three agreements with the Department of Housing and Urban Development.

**Effect:** Without a signed agreement, there can be no assurance that the agreement, in final form, has been complied with.

Cause: Poor record keeping.

**Recommendation:** The City should ensure that all relevant signed grant agreements and documentation are properly maintained.

**Planned Corrective Actions:** City staff was able to obtain a copy of the signed agreement from the grantor. The City has been in compliance with federal requirements and the grant is now closed and all funds drawn down. In the future, staff will keep a hard copy and a soft copy of the complete agreement on file.

Name of contact person: Debra Jacobs, Program Manager

#### SECTION IV - STATUS OF PRIOR YEAR FINDINGS AND QUESTIONED COSTS -

Prepared by Management

#### Financial Statement Prior Year Findings

In our prior year audit, we noted one significant deficiency. We have also issued a separate Memorandum on Internal Control dated October 22, 2010, that includes the current status of the deficiency. Our Memorandum is an integral part of our audits and should be read in conjunction with this report.

#### Federal Award Prior Year Findings and Questioned Costs

There were no prior year Federal Award Findings and Questioned Costs reported.

#### CITY OF PALO ALTO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2010

Program Name	Identifying Pass-Through/ Grantor Number	Catalog of Federal Domestic Assistance Number	Program Expenditures
Department of Housing and Urban Development			P
Community Development Block Grant	B-09-MC-06-0020		
Program Expenditures		14.218	\$118,943
Subgrants:			
OMBUDSMAN Program			5,000
Palo Alto Housing Corporation-Banker Counseling Clara Mateo Alliance Family Shelter			31,160 36,361
InnVision			31,160
Project Sentinel - Fair Housing			30,725
Palo Alto Housing Corporation-Tree House			300,000
Support Network			8,570
Avenidas			11,039
Lytton Gardens Stevenson House			108,000
Severson Flouse		-	83,160
Total CDBG Expenditures		14.218	764,118
Community Development Block Grant ARRA Entitlement Grants	B-09-MY-06-0020		
Program Expenditures		14.253	12,970
Subgrants:			
Avenidas  Pelo Alto Housing Composition - Celifornio Porty			44,347
Palo Alto Housing Corporation - California Park Shelter Network			6,601 20,625
		•	· · · · · · · · · · · · · · · · · · ·
Total CDBG-R Expenditures		•	84,543
Total CDBG Cluster		•	848,661
Economic Development Initiative, Special Project,	B-03-SP-A-0062,		
Neighborhood Initiative and Miscellaneous Grants	B-04-SP-CA-0077 &		
	B-05-SP-CA-0721	14.251	357,217
Department of Justice	2009-SB-B9-0976	16.804	8,819
National Endowment for the Arts - The Big Read	Not Available	45.024	14,043
Department of Transportation			
Highway Planning and Construction			
(Passed through State of California Department of Transportation)		20.932	
ARRA - Lytton	ESPL-5100(011)		580,000
ARRA - San Antonio ARRA - Alma Rd. Rehabilitation	ESPL-5100(012)		505,000
ARRA - AIITA RG. RETAIDIIITATION	ESPL-5100(013)	•	2,250
Total DOT Expenditures		20.932	1,087,250
Department of Energy			
ARRA - Energy Efficiency & Conservation Block Grant	DE-SC0002146	81.128	186,764
Office of Water, Environmental Protection Agency			
	Contract #07-814-550-0		
(Passed through California State Water Resources Control Board)	Loan # C-06-4132-110	66.458	4,528,017
U.S. Department of Homeland Security			
Assistance to Firefighter Grant	EMW-2008-FO-12589	97.044	188,216
State Fire Training Systems Grant	07-5690	97.043	12,138
Emergency Management Performance Grant (EMPG)	OES#085-55282	97.042	41,906
Urban Areas Security Initiative (UASI)	075-95017 2008-0026	97.008	23,506
Total DHS Expenditures		•	265,766
TOTAL FEDERAL FINANCIAL AWARDS		i	\$7,296,537

See Notes to Schedule of Expenditures of Federal Awards



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## NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

Note	1			 			 		 		 		 	 	 				 		
REPORTIN	IG EN	TIT	Y																		
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The Schedule of Expenditure of Federal Awards (the Schedule) includes expenditures of federal awards for the City of Palo Alto, California, and its component units as disclosed in the notes to the Basic Financial Statements.

# Note 2.....

#### **BASIS OF ACCOUNTING**

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements, regardless of the measurement focus applied. All governmental funds and agency funds are accounted for using the modified accrual basis of accounting. All proprietary funds are accounted for using the accounting. Expenditures of Federal Awards reported on the Schedule are recognized when incurred.

OMB Circular A-133 requires that certain adjustments be made to expenditures recognized when incurred. The adjustments applicable to the City are summarized below:

Expenditure of Long-Term Debt Proceeds – In this fiscal year, the City received proceeds from long-term debt funded by the federal government passed through the California State Water Resources Control Board. In accordance with OMB Circular A-133, section .205(d) the City included current year expenditures of such proceeds on the Schedule of Expenditures of Federal Awards.

During fiscal 2009-10, the City expended \$5,272,761 in costs under the Office of Water, Environmental Protection Agency, Capitalization Grants for Clean Water State Revolving Funds Program (CFDA #66.458). Of this amount \$4,528,017 represents federal costs included on the schedule of expenditures of federal awards. The remaining program costs were funded with state awards and amounted to \$744,744 which has been excluded from this report.

<i>Note 3</i>	
DIRECT AND INDIRECT (PASS-THROUGH) FEDERAL AWARDS	

Federal awards may be granted directly to the City by a federal granting agency or may be granted to other government agencies which pass-through federal awards to the City. The Schedule includes both of these types of Federal award programs when they occur.



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#### ACCOUNTANCY CORPORATION

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REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Honorable Mayor and City Council of the City of Palo Alto, California

We have audited the financial statements of the City of Palo Alto as of and for the year ended June 30, 2010, and have issued our report thereon dated October 22, 2010. We conducted our audit in accordance with generally accepted auditing standards in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### Internal Control over Financial Reporting

In planning and performing our audit, we considered the City's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the City's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above. However, we identified certain deficiencies in internal control over financial reporting, described in our separately issued Memorandum on Internal Control dated October 22, 2010 that we consider to be significant deficiencies in internal control over financial reporting. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

A Professional Corporation

# Independent Auditor Reports

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the City's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance and other matters that are required to be reported under *Government Auditing Standards*.

We have also issued a separate Memorandum on Internal Control dated October 22, 2010, which is an integral part of our audits and should be read in conjunction with this report.

This report is intended solely for the information and use of City Council, management, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Moze + Associate

October 22, 2010



#### ACCOUNTANCY CORPORATION

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# REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

Honorable Mayor and City Council of the City of Palo Alto, California

#### Compliance

We have audited City of Palo Alto's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the City's major federal programs for the year ended June 30, 2010. The City's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of City's management. Our responsibility is to express an opinion on the City's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the City's compliance with those requirements.

In our opinion, the City complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2010. However, the results of our auditing procedures disclosed instances of noncompliance with those requirements, which are required to be reported in accordance with OMB Circular A-133 and which are described in the accompanying Schedule of Findings and Questioned Costs as item 2010-02.

A Professional Corporation

# Independent Auditor Reports

## **Internal Control Over Compliance**

Management of the City is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the City's internal control over compliance with the requirements that could have a direct and material effect on a major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

Our consideration of internal control over compliance was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over compliance that might be significant deficiencies or material weaknesses and therefore, there can be no assurance that all deficiencies, significant deficiencies, or material weaknesses have been identified. However, as discussed below, we identified certain deficiencies in internal control over compliance that we consider to be material weaknesses.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. We consider the deficiencies in internal control over compliance described in the accompanying schedule of findings and questioned costs as items 2010-01 and 2010-03 to be material weaknesses.

#### Schedule of Expenditures of Federal Awards

We have audited the financial statements of the City as of and for the year ended June 30, 2010, and have issued our report thereon dated October 22, 2010. Our audit was performed for the purpose of forming our opinions on the financial statements that collectively comprise the City's basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by OMB Circular A-133 and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

The City's responses to the findings identified in our audit are described in the accompanying Schedule of Findings and Questioned Costs. We did not audit the City's responses and, accordingly, we express no opinion on the responses

This report is intended solely for the information and use of management, City Council, management, federal awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Moze + Associate

October 22, 2010

The City of Palo Alto is located in northern Santa Clara County, approximately
35 miles south of the City of San Francisco and 12 miles north of the
City of San Jose. Spanish explorers named the area for the tall, twin-trunked
redwood tree they camped beneath in 1769. Palo Alto incorporated in 1894
and the State of California granted its first charter in 1909.

## **AMERICANS WITH DISABILITIES ACT STATEMENT**

In compliance with Americans with Disabilities Act (ADA) of 1990, this document may be provided in other accessible formats.

For information contact:
ADA Coordinator
250 Hamilton Avenue
(650) 329-2550
ada@cityofpaloalto.org

