

City of Palo Alto Finance Committee Staff Report

(ID # 7018)

Report Type: Action Items Meeting Date: 5/23/2016

Summary Title: FY 2017 Finance Committee Budget WrapUp

Title: Fiscal Year 2017 Finance Committee Budget Wrap-Up

From: City Manager

Lead Department: Administrative Services

Executive Summary

This staff report includes additional information pertaining to the Fiscal Year 2017 Proposed Budget, summarizes changes to the City Manager's Fiscal Year 2017 Proposed Budget, brings forth recommended actions to revise the Fiscal Year 2017 Proposed Budget, and responds to questions raised by the Finance Committee during previous budget hearings. Please refer to the table of contents below for specific items.

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1) ADDITIONAL INFORMATION PERTAINING TO THE FISCAL YEAR 2017 PROPOSED BUDGET

This section provides additional information requested by the Finance Committee and/or provided at staff's behest in regards to the Fiscal Year 2017 Proposed Budget.

Fire Inspections Staffing: Sworn vs. Non-Sworn

At the May 10, 2016 Finance Committee Meeting, Councilmember Schmid requested further information about the sworn staffing used to complete various Development Services activities for the Fire Division. It was requested that the staff evaluate and follow-up with the Committee on this staffing strategy. Staff has taken this question under advisement and plan to evaluate Fire and Development Services potential cost savings opportunities by using civilian staff for some of the Fire Prevention Bureau functions. These include plan checking, inspections of fire and life safety systems (fire sprinklers, smoke alarms) and annual risk reduction inspections. It should be noted that any recommendations from this evaluation would require management to meet with the labor unions before any changes are made.

Citywide Sworn vs. Non-Sworn Staffing

At the May 10, 2016 Finance Committee meeting, Councilmember Filseth asked if there are any sworn employees performing non-sworn activities citywide. Staff have taken this question under advisement and plan to evaluate both the Police and Fire Departments over the course of Fiscal Year 2017 to determine if there are sworn employees performing non-sworn activities. If so, are there areas where these activities could be shifted to non-sworn employees to increase capacity for sworn employees or are there areas where civilianizing positions is possible and would generate cost savings. It should be noted that any recommendations from this evaluation would require management to meet with the labor unions before any changes are made.

2) WRAP-UP DISCUSSION OF OUTSTANDING ISSUES FROM PRIOR BUDGET HEARING MEETINGS

This section describes Finance Committee recommended changes made to the budget along with follow-up items as discussed at the Finance Committee budget hearings held on May 3, 5, 10, 12, and 17. During these hearings, only two formal motions (staff recommended) were made to amend the FY 2017 Proposed Capital Budget on May 17th to 1) include a new project in the Electric Fund and 2) amend the Art in Public Places project. Details on these motions can be found later in this report. Therefore, the FY 2017 Proposed Operating and Capital Budgets remain in balance as transmitted to the full City Council April 25th. This section also outlines those items recommended by the Finance Committee to be placed in the "Parking Lot" for further discussion and staff-recommended changes to the proposed budget document.

The items in this memorandum and any additional changes made during the May 23rd budget hearing will be incorporated into the budget adoption staff report scheduled to be presented to the City Council on June 13, 2016.

Current Status of Proposed Budget

As discussed above, only two formal changes to the FY 2017 Proposed Budget have been recommended by the Finance Committee as of May 17, 2016. The Finance Committee tentatively approved staff recommended changes to the Electric Fund and the Capital Improvement Fund. In the Electric Fund, a new Facility Relocation for CalTrain Modernization (EL-17007) capital project with \$150,000 in Fiscal Year 2017 was added to study the cost of relocating overhead electric and fiber optic lines to allow for the conversion of CalTrain from diesel to electric power. In the Capital Improvement Fund, the funding in Fiscal Year 2017 for the Art in Public Spaces (AC-86017) capital project was reduced by \$156,327 due to a calculation error with an offsetting adjustment to the Infrastructure Reserve Balance.

The two adjustments are outlined below with additional details that can be found in the May 17, 2016 *At Places* memorandum.

Proposed Revision Description	FY 2017 Current Proposed Budget	Tentative Approved Change	FY 2017 Revised Proposed Budget
Electric Fund			
Facility Relocation for Caltrain Modernization	\$0	\$150,000	\$150,000
Project (EL-17007)			
Supply Operations Reserve	\$24,507,000	(\$150,000)	\$24,357,000
(FY 2017 Proposed Operating Budget pp.102)			

General Capital Fund			
Art in Public Spaces (AC-86017)	\$579,840	(\$156,327)	\$423,513
General Capital Fund Infrastructure Reserve	\$11,594,442	\$156,327	\$11,750,769
(FY 2017 Proposed Capital Budget pp.91)			

Budget Process Parking Lot Summary

During the budget hearings, the Finance Committee moved to make various changes to the proposed budget primarily by moving items to the "Parking Lot" for further discussion at a future meeting. This section outlines those items in two formats. 1) by emeeting date and 2) by type of item.

Below is a list of actions taken organized by meeting date.

May 3, 2016

- Non-Departmental: Establish Sustainability Contingency (\$250,000; pg. 468)
- Non-Departmental: 2016 Elections Funding (\$150,000; pg. 468)
- Non-Departmental: Establish Budget Uncertainty Reserve (\$2.0 million; pg. 468)
- Non-Departmental: Transfer from the General Fund: Traffic Signal and Streetlight Electric Costs (\$2.2 million; pg. 468)
- Non-Departmental: Reduce Transfer to General Capital Improvement Fund (-\$1.4 million; pg. 468)

May 5, 2016

- Fire Department: Realignment of Fire Prevention Staff from Development Services Department (\$412,867; pg. 249)
- Fire Department: Fire Station Furniture, Fixtures, and Equipment Phase 2 (\$125,000; pg. 249)
- Police Department: Project Safety Net Track Watch Program (\$824,000; pg. 341)
- Community Services Department: HSRAP Funding (\$1.4 million; pg. 221)

May 10, 2016

- Development Services Department: Realignment of Fire Prevention, Planning, and Public Works' Staff (-\$607,922; pg. 236)
- Planning & Community Environment Department: Planning and Transportation Contingency Funding (new item)
- Planning & Community Environment Department: Ongoing Operations and maintenance for two new Residential Preferential Parking program (\$232,000; new item)
- Planning & Community Environment Department: Planning/Development Services Staffing alignment (\$95,060; pg. 325)

May 12, 2016

- Public Works Department General Fund: Public Works Division Reallocations from Development Services (\$100,173; pg. 358)
- Public Works Department General Fund: Tree Trimming Services 15 year cycle vs 10 year cycle (\$170,000; pg. 359)
 - ➤ Potentially offset by a 1.0 position reduction in the General Fund as recommended by the City Manager

May 17, 2016

- General Capital Fund Public Works: Municipal Services Center Lighting, Mechanical, & Electrical Improvements potential 1 year project delay (\$1.4 million; pg. 148)
- General Capital Fund Public Works: Municipal Services Center A, B, & C Roof Replacement potential 1 year project delay (\$1.9 million; pg. 150)
- General Capital Fund Community Services: Ramos Park Improvements potential 1 year project delay (\$199,019; pg. 226)
- General Capital Fund Planning & Community Environment: Downtown Parking Wayfinding University Avenue Parking District Fund (\$632,076; pg. 278)

This table is organized to include the date the action was taken, a short description of the action that was tentatively approved, and the dollar value. Following the table is additional information for a few select items from the list as denoted by a "*" in the chart. These items provide additional information requested by the Finance Committee and/or provided at staff's behest in regards to the items in the parking lot. Staff hopes that this additional information will facilitate the committee's review, discussion, and approval of these items.

Summary of "Parking Lot" Items

	Summary of "Parking Lot" Items							
				All				
				Funds		All Fund		All Funds
Date	Dept	Description	GF Rev.	Rev.	GF Exp.	Ехр	GF Net	Net
Requir	ements	s/Legal Compliance:						
5/3	Non-Dept	Transfer from the General Fund: Traffic Signal and Streetlight Electric Costs*	\$0	\$0	\$2,226	\$2,226	(\$2,226)	(\$2,226)
5/3	Non-Dept	Reduce Transfer to General Capital Improvement Fund	0	0	(1,400)	(1,400)	1,400	1,400
5/3	Non-Dept	2016 Elections Funding	0	0	150	150	(150)	(150)
5/10	DSD		0	0	(608)	(608)	608	608
5/5	Fire	DSD Realignment: of Fire Prevention Staff from Development Services Department	0	0	413	413	(413)	(413)
5/10	PCE	DSD Realignment: Planning/Development Services Staffing Alignment	0	0	95	95	(95)	(95)
5/12	PW	DSD Realignment: Public Works Division Reallocations from Development Services	0	0	100	100	(100)	(100)
Fundin	g Sour	ce:						
5/5	Police	Project Safety Net - Track Watch Program	0	0	824	824	(824)	(824)
5/17	GF Cap	Downtown Parking Wayfinding (University Ave. Parking District Fund)	0	600	0	632	0	(32)
Potential One Year Deferral:								
5/17	GF Cap	Municipal Service Center Lighting, Mechanical, and Electric Improvements*	0	491	0	1,433	0	(942)
5/17	GF Cap	Municipal Service Center A, B, & C Roof Replacement*	0	1,083	0	1,942	0	(859)
5/17	GF Cap	Ramos Park Improvements*	0	0	0	199	0	(199)
Policy/Service Levels/Project Priorities:								
5/3	Non-Dept	Establish Sustainability Contingency*	0	0	250	250	(250)	(250)
5/3	Non-Dept	Establish Budget Uncertainty Reserve	0	0	2,000	2,000	(2,000)	(2,000)
5/5	Fire	Fire Station Furniture, Fixtures, and Equipment - Phase 2	0	0	125	125	(125)	(125)
5/5	CSD	Human Services Resource Allocation Process (HSRAP) - Operating Budget pg 221	i		Т	BD		
5/10	PCE	Planning and Transportation Contingency Funding* (staff rec. funding level)	0	0	500	500	(500)	(500)
5/10	PCE	Ongoing Operations & Maintenance of 2 new RPPs (Council 5/9/16)*	0	0	230	230	(230)	(230)
5/12	PW	Tree Trimming Services - 15 year cycle versus 10 year cycle	0	0	170	170	(170)	(170)
5/12	All	1.0 position reduction in the General Fund as advised by the City Manager			1	BD		
		Total Parking Lot Items	\$0	\$2,174	\$5,075	\$9,281	(\$5,075)	(\$7,107)

^{*} These items have additional information provided following the chart.

City of Palo Alto

Additional Information Pertaining to Parking Lot Issues

General Fund

<u>Transfer from the General Fund: Traffic Signal and Streetlight Electric: \$2.2 million/Reduce</u> Transfer to General Capital Improvement Fund: -\$1.4 million

As part of the Electric Fund Cost of Services Analysis (COSA), electricity costs associated with City streetlight and traffic signal costs were identified as more appropriately aligned with the General Fund. The proposed change in Electric Utility rates this year necessitates this transfer in order to ensure the new rate structure fully complies with state law requirements. Therefore, in order to partially offset this increased cost in the General Fund, staff recommended that the transfer from the General Fund to the Capital Improvement Fund be reduced resulting in a \$21 million transfer from the General Fund in FY2017.

Planning and Community Environment Contingency: \$500,000

The Finance Committee discussed the Planning & Community Environment Department's need for additional resources given the community focus on planning issues and the Council's "Built Environment" priority. Members suggested the need for additional architectural/urban design expertise and the possibility of additional spending related to transportation demand management. As a result, the Committee placed the idea of a planning and transportation contingency in the "Parking Lot".

Staff recommends a \$500,000 contingency similar to the Fiscal Year 2016 Transportation Contingency. In FY 2016, a \$500,000 contingency was set aside for transportation initiatives. By the end of this fiscal year, it is estimated that \$430,000 of the contingency funds will have been spent or obligated for various projects including support of the downtown Residential Preferential Parking program (RPP), a coordinated traffic signal program for San Antonio Road, and a speed survey contract. In FY 2017, a \$500,000 contingency for planning and transportation initiatives is recommended and may support similar transportation initiatives as well as planning initiatives such as the Council's request for Eichler-specific design guidelines. Use of funds from the planning and transportation contingency for specific items during the year would be subject to City Council approval. Staff recommends funding for this be reduced from the Budget Stabilization Reserve.

Residential Preferential Parking Funding: \$280,000

On May 9, 2016, the City Council asked the Finance Committee to include funding in the FY 2017 Operating Budget for new Residential Preferential Parking (RPP) districts in Southgate and Evergreen Park (Capital costs are already addressed in the CIP). A preliminary estimate suggests these programs will require an additional \$280,000 on an ongoing annual basis. Of this funding, \$50,000 was already included in the development of the FY 2017 Proposed Operating Budget. In order to provide sufficient funding in FY 2017, staff recommends the following adjustments to the FY 2017 Proposed Operating Budget resulting in a net reduction to the Budget Stabilization Reserve of \$85,000:

Action	Source	Use
FY 2017 Budget Stabilization Reserve (source of funding is the estimated FY	\$70,000	(\$155,000)
2016 Transportation Contingency Reserve remaining balance)		
FY 2017 budget proposal for California Avenue Retail Feasibility		(\$75,000)
Study (FY 2017 Proposed Operating Budget page 327)		
Residential Preferential Parking Operations		\$230,000

The ongoing costs of this program will be included as part of the development of the FY 2018 Long Range Financial Forecast.

Sustainability Contingency Reserve: \$250,000

On May 3, 2016, the Finance Committee approved a tentative motion to place the recommended \$250,000 Office of Sustainability Contingency funding in the parking lot for further consideration. Historically, the Office of Sustainability has operated with limited resources including a staff of approximately 1.6 full time equivalent positions, staff matrixed from other departments, and a reliance on contractors to fulfill its mandate. The proposed contingency reserve is recommended to be used for the following activities necessary to execute the recently City Council approved Sustainability and Climate Action Plan (S/CAP):

- S/CAP research and analysis: The Office of Sustainability proposed staffing resources in conjunction with other departmental staff will spend Fiscal Year 2017 working to develop S/CAP work plans, in response to Council's April 18, 2016 direction. It is anticipated that funding will be partially used to engage contract services to refine S/CAP implementation scenarios, adoption rates, estimated costs and projected greenhouse gas (GHG) and financial impacts, in response to community and Council input. (Estimated cost: \$100,000)
- Management of Existing and Pending Pilot projects and grants: Contractual services are
 anticipated to be necessary to manage the following active and anticipated initiatives to be
 pursued: EV charging infrastructure; Electric Vehicle outreach and education (e.g., "ride and
 drive" events); Sustainability financing strategies; MaaS (mobility as a service) pilots; Other short
 term consulting projects. (Estimated cost: \$100,000)
- Community Engagement: Various methods and programs are necessary to ensure proper
 community engagement for sustainability initiatives including: Web site development (\$10,000);
 Development of educational materials (\$15,000); Digital Commenter management (\$10,000);
 Interactive modeling tools to support dynamic community exploration of S/CAP options
 (\$15,000). (Estimated cost: \$50,000)

This funding will increase the Office of Sustainability effectiveness and responsiveness to emerging opportunities in the implementation of Sustainability programs, including the Sustainability and Climate Action Plan (S/CAP).

Capital Improvement Fund

At the May 17, 2016 meeting, the Committee discussed the potential of moving the construction phases of various Capital projects from Fiscal Year 2017 to Fiscal Year 2018 as well as the proposed and potential uses of revenues from the University Avenue Parking District Fund. To assist the Committee in the further evaluation of these projects, below is additional information to articulate the funding mechanisms.

Municipal Service Center Lighting, Mechanical, and Electrical Improvements (PF-16006): \$1.4 million

Of the \$1.4 million project, the proposed construction budget in FY 2017 is \$1.1 million, partially offset by the following transfers totaling \$491,307 outlined below. The balance of the construction cost, \$576,021, was to be paid for by the Capital Improvement Fund Infrastructure Reserve.

FY 2017

_	Construction
Source	Budget (\$s)
Transfer from the Utilities Administration Fund	305,239
Transfer from the Vehicle Replacement and Maintenance	195,991
Fund	
Transfer from the Refuse Fund	(9,923)
Sub-total Transfers to Capital:	\$491,307
Capital Improvement Fund – Infrastructure Reserve	576,021
Total:	1,067,328

Municipal Service Center A, B, & C Roof Replacement (PF-17000): \$1.9 million

Of the \$1.9 million project, all funding was designated for construction costs partially offset by the following transfers totaling \$1.0 million outlined below. The balance of the construction cost, \$859,328, was to be paid for the Capital Improvement Fund Infrastructure Reserve.

	FY 2017
	Construction
Source	Budget (\$s))
ransfer from the Utilities Administration Fund	684,000

Total:	1,067,328
Capital Improvement Fund – Infrastructure Reserve	859,328
Sub-total Transfers to Capital:	1,083,000
Transfer from the Refuse Fund	19,000
Fund	
Transfer from the Vehicle Replacement and Maintenance	380,000
Transfer from the Utilities Administration Fund	684,000

Ramos Park Improvements (PG-14000): \$190,257

The entirety of the \$190,257 construction budget included in the FY 2017 Proposed Capital Budget was anticipated to come from the Capital Improvement Fund Infrastructure Reserve.

Downtown Parking Wayfinding (PL-15004): \$632,076

The FY 2017 Proposed Capital Budget recommends a project construction budget of \$632,076 primarily funded by a recommended \$600,000 transfer from the University Avenue Parking District Fund. The balance of the construction cost, \$32,076, was anticipated to come from the Capital Improvement Fund Infrastructure Reserve.

Fiscal Year 2017 Projected General Fund Budget Stabilization Reserve (BSR) Ending Balance To date, the Finance Committee has not made any tentative changes to the Proposed Budget that resulted in any change to the proposed \$4.9 million use of the Budget Stabilization Reserve, leaving the recommended FY 2017 Reserve balance of \$35.6 million or nearly 18% intact. However, included in this report is a recommended further use of this reserve by an additional \$585,000 in net adjustments, decreasing the projected BSR balance from \$35.6 million to \$35.0 million, or 17.6% of the Proposed Budget. The General Fund BSR policy maintains a reserve level of 15-20 percent of the General Fund operating budget, with a targeted goal of 18.5 percent. This amount is \$1.8 million below the 18.5 percent target.

Recommended Changes to the Capital Budget

Capital Reappropriations

As described in the Proposed Capital Budget document and discussed during the Finance Committee Budget Hearings, the City Council-approved a change in the method for accounting for capital budget reappropriations are included in the 2017-2021 Proposed Capital Budget Improvement Program (CIP). Previously, any unspent capital funds carried forward from one fiscal year to the next automatically, as long as the project was active. As a result of this October 2014 change to the Municipal Code, City Council authorization is now required for reappropriations. The FY 2017 budget process continues this process with the current FY 2017 Proposed Capital Budget including approximately \$58.0 million in reappropriated funds, across all funds.

In the time since the Proposed Budget figures were developed (late winter and early spring of 2016), departments have re-reviewed current year estimates and the reappropriation amounts built into the proposed CIP. Additional reappropriation adjustments are recommended as part of this wrap-up memorandum in order to update the FY 2017 Capital Budget with current, more refined estimated activity levels in Fiscal Year 2016.

Cumulatively, this re-review of projects has resulted in staff's recommendation to increase the Fiscal Year 2017 Proposed Budget by a net total of \$21.7 million, from \$170.5 million to \$192.2 million, and are recommended in the following funds:

Fund	Recommended Fiscal Year 2017 Funding Adjustment
Airport Fund	\$17,415
Capital Improvement Fund	\$1,838,846
Electric Fund	\$4,347,956
Fiber Optic Fund	\$158,000
Gas Fund	\$4,805,264
Refuse Fund	\$(92,176)
Storm Drainage Fund	\$531,162
Technology Fund	\$1,504,355
Vehicle Replacement and Maintenance	\$55,253
Fund	
Wastewater Collection Fund	\$1,841,549
Wastewater Treatment Fund	(\$3,768,814)
Water Fund	\$10,447,742
Total All Funds	\$21,722,552

These adjustments, as outlined in detail in Attachment - A, will ensure that funds are available at the onset of Fiscal Year 2017 for projects that have experienced delays in the current year and will reduce the Fiscal Year 2017 Proposed budget for projects that experienced higher than anticipated expenditure levels within Fiscal Year 2016. These projects are at various stages of their pan and the funding is required to fulfill the commitment and/or contractual obligations.

Changes to the FY 2017 Capital Budget Publication

At the Finance Committee hearing regarding the General Capital Improvement Fund on May 17, 2016, the Committee members discussed the presentation of a few projects and the descriptions of others. This can also be seen in a few of the tentative motions to add clarifying language to projects such as the Street Lights Improvement project to include "to preserve and repair at sensitive locations and settings" language. Staff has taken these questions and comments under advisement and will reassess the categorization of funding between project phases such as design and construction and make corrections to the categorization as appropriate as part of the production of the Final FY 2017 Adopted Capital Budget. In addition, the descriptions and "Potential Board/Commission Review section will be updated to include additional commission such as the Parks Commission as requested by the committee as appropriate.

Additional Information for Follow-up Provided by Staff

FY 2017 Municipal Fee Schedule

When the amendments to the Municipal Fee Schedule for Fiscal Year 2017 were discussed by the Finance Committee, the motion that tentatively approved the Schedule also included direction to recommend to City Council that a referral be made to the Policy and Services

Committee to explore a low income fee program, specifically with regards to Community Services.

Pension Trust Fund 115

As part of the Long Range Financial Forecast review with the City Council on April 4, 2016 and the transmittal of the FY 2017 Proposed Operating and Capital Budget to the City Council on April 25, 2016 conversations over establishing a 115 Pension Trust Fund continued. Strong support was voiced for this concept and it was requested to be considered as part of the FY 2017 Budget Hearings. Thus far, no actions have been taken as part of the budget hearings. Below is a summary of staff and Council actions to date:

- FY 2015 General Fund Budget Stabilization Reserve: \$1.3 million in one-time funding was set aside from the General Fund BSR from excess revenues and expenditure savings from FY 2015. This funding remains unspent and unallocated.
- Staff returned to the Finance Committee on April 5, 2016 to review various options to address the unfunded pension liability and provide direction on a funding plan (CMR #6792). The Finance Committee approved the following motion:

Chair Filseth moved, seconded by Council Member Wolbach that the Finance Committee direct Staff to begin the process of identifying a partner to establish a Section 115 Trust with the \$1.3 million from the Fiscal Year 2016 General Fund Budget as the initial payment and direct Staff to explore additional contributions to the Section 115 Trust with contributions from other Funds. Recommend Staff and Council consider any possible Fiscal Year 2017 contributions during the 2017 budget process. Also, direct Staff to return to Council with the recommendation agendized as an Action Item on the City Council Agenda.

3) SUMMARY OF MAY 2016 FY 2017 BUDGET HEARING PROCEEDINGS

The items listed below summarize motions made and/or action items made by the Finance Committee as of May 17 that result in a fiscal change or other recommended change to the Fiscal Year 2017 Proposed Budget.

Finance Committee Tentative Motions

General Fund

City Attorney

Motion: On May 3, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 City Attorney budget (4-0)

City Auditor

Motion: On May 3, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 City Auditor budget. (4-0)

City Clerk

Motion: On May 3, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 City Clerk budget. (4-0)

City Council

Motion: On May 3, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 City Council budget. (4-0)

City Manager

Motion: On May 3, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 City Manager budget. (4-0)

Office of Sustainability

Motion: On May 3, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 Office of Sustainability budget. (3-1, Wolbach no)

Human Resources Department

Motion: On May 3, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 Human Resources Operating Budget. (4-0)

Administrative Services Department

Motion: On May 3, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 Administrative Services Department budget. (4-0)

Non-Departmental

Motion: On May 3, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 Non-Departmental Operating Budget with the exception of the following Budget Adjustments which will be moved to the parking lot for future

discussion: Establish Sustainability Contingency, 2016 Elections Funding, Establish Budget Uncertainty Reserve, Transfer from General Fund for Traffic Signal and Streetlight Electric Costs and Reduce Transfer to General Capital

Improvement Fund. (3-1, Wolbach no)

Fire Department

Motion: On May 5, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 Fire Department Operating Budget with the exception of the following budget adjustments which will be moved to the parking lot for future discussion: Realignment of Fire Prevention Staff from Development Services Department, and Fire Station Furniture, Fixtures, and Equipment - Phase 2. (2-2,

Wolbach, Holman no)

Office of Emergency Services Department

Motion: On May 5, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 Office of Emergency Services, Operating Budget. (4-0)

Police Department

Motion: On May 5, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 Police Department Budget with the exception of the following budget adjustments which will be moved to the parking lot for future discussion:

Track Watch, \$824,000. (3-1, Schmid no)

Community Services Department

Motion: On May 5 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 Community Services Department Budget with the exception of

the Human Services Resource Allocation Process Funding (HSRAP). (4-0)

Library Department

Motion: On May 5, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 Library Department, Operating Budget. (4-0)

Development Services Department

Motion: On May 10, 2016, the Finance Committee recommended tentative approval of

the Fiscal Year 2017 Development Services Department budget with the exception of the following budget adjustments which will be moved to the parking lot for future discussion: Realignment of the Fire Prevention, Planning,

and Public Works' Staff in the amount of \$607,922. (4-0)

Planning and Community Environment Department

Motion: On May 10, 2016, the Finance Committee recommended tentative approval the

Planning and Community Environment Fiscal Year 2017 Operating Budget, and to

place in the parking lot, funding for a "contingency fund." (4-0)

Motion: On May 10, 2016, the Finance Committee recommended tentative addition of

the funding to address costs for the two new Residential Preferential Parking

(RPP) districts to the parking lot. (4-0)

Public Works Department

Motion: On May 12, 2016, the Finance Committee recommended tentative approval of

the Fiscal Year 2016 Public Works General Fund Department budget . (3-0, 1

absent)

Motion: On May 12, 2016, the Finance Committee recommended placing \$135,000 in

incremental costs to increase the tree trimming cycle from 15 years to 10 years as well as a potential direction to the City Manager to identify a position in the General Fund that could offset the potential increase in costs in the parking lot

for future discussion. (3-0, 1 absent)

Enterprise Funds

Utilities Department

Motion: On May 17, 2016, the Finance Committee recommended tentative approval of

the Fiscal Year 2017 Utilities Department Electric Fund operating and capital

budgets. (3-0, 1 absent)

Motion: On May 17, 2016, the Finance Committee recommended tentative approval of

the inclusion of \$150,000 for the Facility Relocation for Caltrain Modernization Project in the final recommended FY 2017-2021 Capital Improvement Plan with a corresponding decrease in the Distribution Reserve in the Electric Fund. (3-0, 1

absent)

Motion: On May 17, 2016, the Finance Committee recommended tentative approval of

the Fiscal Year 2017 Utilities Department Fiber Fund operating and capital

budgets. (3-0, 1 absent)

Motion: On May 17, 2016, the Finance Committee recommended tentative approval of

the Fiscal Year 2017 Utilities Department Gas Fund operating and capital

budgets. (3-0, 1 abstain)

Motion: On May 17, 2016, the Finance Committee recommended tentative approval of

the Fiscal Year 2017 Utilities Department Wastewater Collection Fund operating

and capital budgets. (3-0, 1 absent)

Motion: On May 17, 2016, the Finance Committee recommended tentative approval of

the Fiscal Year 2017 Utilities Department Water Fund operating and capital

budgets. (4-0)

Storm Drain Fund

Motion: On May 12, 2016, the Finance Committee recommended tentative approval of

the Fiscal Year 2017 Storm Drain Fund operating and capital budgets. (3-0, 1

absent)

Refuse Fund

Motion: On May 12, 2016, the Finance Committee recommended tentative approval of

the Fiscal Year 2017 Refuse Fund operating and capital budget. (3-0, 1 absent)

Wastewater Treatment Fund

Motion: On May 12, 2016, the Finance Committee recommended tentative approval of

the Fiscal Year 2017 Wastewater Treatment Fund operating and capital budgets.

(3-0, 1 absent)

Airport Fund

Motion: On May 12, 2016, the Finance Committee recommended tentative approval of

the Fiscal Year 2017 Airport Fund operating and capital budget. (3-0, 1 absent)

Internal Service Funds

Information Technology Department

Motion: On May 3, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 Information Technology Department budget. (4-0)

Vehicle Replacement Fund

Motion: On May 12, 2016, the Finance Committee recommended tentative approval of

the Fiscal Year 2017 Vehicle Replacement Fund operating and capital budgets.

(3-0, 1 absent)

Employee Benefits Funds

Motion: On May 3, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 General Benefits and Workers' Compensation Funds budget. (4-

0)

Motion: On May 10, 2016, the Finance Committee recommended tentative approval of

the Fiscal Year 2017 Retiree Health Benefit Fund budget. (4-0)

General Liability Fund

Motion: On May 3, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 General Liability Fund budget. (4-0)

Printing and Mailing Fund

Motion: On May 3, 2016, the Finance Committee recommended tentative approval of the

Fiscal Year 2017 Printing and Mailing Fund budget. (4-0)

Capital Improvement Fund

Motion: On May 17, 2016, the Finance Committee recommended tentative approval of

the Buildings and Facilities Capital Budget and to place the construction costs for the Municipal Service Center Lighting, Mechanical and Electrical Improvements and the Minicipal Service Center A, B, & C Roof Replacmeents projects in the

parking lot. (3-1)

Motion: On May 17, 2016, the Finance Committee recommended tentative approval of

the Parks and Open Space Capital Budget including the addition of the corrected funding levels for the Art in Public Spaces capital project as outlined by Staff with the exception of placing the Ramos Park Improvements project in the parking lot. (4-0)

Motion:

On May 17, 2016, the Finance Committee recommended tentative approval of the Streets and Sidewalks Capital Budget and include language in the description of the Street Lights Improvement project to include "to preserve and repair at sensitive locations and settings." (4-0)

Motion:

On May 17, 2016, the Finance Committee recommended tentative approval of the Traffic and Transportation Capital Budget with the exception of the Downtown Parking Wayfinding Project in the parking lot. (2-1, 1 absent)

Motion:

On May 17, 2016, the Finance Committee recommended tentative approval of the Cubberley Infrastructure Capital Budget and for the Cubberley Infrastructure Master Plan go to the Parks and Recreation Commission. (3-0, 1 absent)

Special Revenue Funds

Motion:

On May 10, 2016, the Finance Committee recommended tentative approval of the Fiscal Year 2017 Special Revenue Funds, Parking Permit District Fund, the Stanford Development Agreement Fund, and the Other Special Revenue Fund Budgets. (4-0)

Municipal Fee Schedule

Motion:

On May 12, 2016, the Finance Committee recommended tentative approval of the Fiscal Year 2017 Municipal Fee Schedule and to ask Council to refer to the Policy and Services Committee a review of Low-income rates for municipal fee rates. (3-0, Wolbach absent)

Related Memos Distributed At Places

Throughout the Finance Committee Budget Hearings, various memorandums were distributed "at places" in order to respond to inqueries made by the committee or provide additional pertinant information at staffs behest. Below is a sumary of the topics included in those memorandums.

May 3, 2016

FY 2017 Proposed Operating Budget Replacement Pages

May 10, 2016

- Community Services HSRAP Allocations
- Community Services Staffing by Division

- Healthcare Actuarial Analysis
- Storm Drain Oversight Committee Findings

May 12, 2016

- Community Services HSRAP Allocations Historical Funding Levels
- Development Services Development Fee Cost Recovery
- Housing In-Lieu Fund Balance
- Development Services Performance Measure Goals

May 17, 2016

- Street Trees Contract Increase vs. Cycle Time
- Electric Fund Capital Improvement Project: Facility Relocation for CalTrain Modernization Project
- Art in Public Places
- Planning Transportation Commission Findings
- Zero Waste Coordinator to Environmental Specialist Reclassification
- Unfunded Liability & Salary Growth Assumptions

In addition, summary presentations were given at each hearing providing high level overiews of each item. Those presentations as well as the memos listed above can be referenced on the City of Palo Alto's Budget Office website under "Budget Hearing 2017" at: http://www.cityofpaloalto.org/gov/depts/asd/budget.asp

Referral Items for Staff to Return to Finance Committee at a Later Date

Below is a list of referral items for staff to return to the Finance Committee at a later date that emerged through the course of the FY 2017 Budget Hearings:

- Review of Information Technology performance measures
- Development Services Fire Sworn vs. Non-Sworn Staffing
- Citywide Sworn vs. non-sworn staffing

Staff will return to the Committee regarding these items throughout FY 2017.

4) LIST OF ATTACHMENTS

Attachments:

FY 2017 CIP Reappropriation (PDF)

Project ID	Project Title	Pro	2017 Funding: posed Capital get Document		2017 Funding Idjustment	Fund Ca	2017 Revised ling: Proposed pital Budget Document
Airport Fund							
AP-16002	Wildlife Hazard Plan	\$	6,000	\$	17,415	\$	23,415
	Total Airport Fund	\$	6,000	\$	17,415	\$	23,415
Capital Impr	ovement Fund						
AC-86017	Art In Public Spaces	\$	425,513	\$	110,910	\$	536,423
OS-00001	Open Space Trails and Amenities	\$	308,618	\$	(72,759)	\$	235,859
OS-00002	Open Space Lakes And Pond Maintenance	\$	45,000	\$	20,409	\$	65,409
OS-09001	Off-Road Pathway Resurfacing And Repair	\$	178,621	\$	20,459	\$	199,080
PE-09003	City Facility Parking Lot Maintenance	\$	651,788	\$	(44,194)	\$	607,594
PE-09006	Mitchell Park Library and Community Center	\$	2,861,558	\$	22,369	\$	2,883,927
PE-09010	Library & Community Center - Temporary Facilities	\$	-	\$	117,155	\$	117,155
PE-11000	Rinconada Library New Construction and Improvements	\$	1,037,274	\$	(11,996)	\$	1,025,278
PE-12017	City Hall First Floor Renovations	\$	-	\$	161,995	\$	161,995
PE-13020	Byxbee Park Trails	\$	15,000	\$	4,183	\$	19,183
PE-14015	Lucie Stern Buildings Mechanical and Electrical Upgrades	\$	1,763,247	\$	1,054,723	\$	2,817,970
PE-14018	Baylands Boardwalk Improvements	\$	400,000	\$	22,191	\$	422,191
PE-15001	New Public Safety Building	\$	3,583,423	\$	(369,711)	\$	3,213,712
PE-15003	Fire Station 3 Replacement	\$	6,293,471	\$	59,232	\$	6,352,703
PE-15007	New Downtown Parking Garage	\$	1,320,977	\$	100,000	\$	1,420,977
PE-15011	Ventura Buildings Improvements	\$	689,330	\$	89,998	\$	779,328
PE-15020	Civic Center Waterproofing Study and Repairs	\$	89,065	\$	154,048	\$	243,113
PE-15029	Baylands Nature Interpretive Center Facility Improvements	\$	631,542	\$	45,004	\$	676,546
PE-86070	Street Maintenance	\$	6,800,843	\$	(166,228)	\$	6,634,615
PF-00006	Roofing Replacement	\$	384,913	\$	(28,178)	\$	356,735
PF-02022	Facility Interior Finishes Replacement	\$	501,915	\$	(2,120)	\$	499,795
PF-07011	Roth Building Maintenance	\$	48,201	\$	(2,313)	\$	45,888
PF-14002	Fire Station 1 Improvements	\$	390,890	\$	(11,870)	\$	379,020
PF-14004	California Avenue Parking District Parking Improvements	\$	32,400	\$	(2,800)	\$	29,600
PF-93009	Americans With Disabilities Act Compliance	\$	343,379	\$	23,884	\$	367,263
PG-06001	Tennis and Basketball Court Resurfacing	\$	508,560	\$	(11,100)	\$	497,460
PG-09002	Park and Open Space Emergency Repairs	\$	139,623	\$	(28,466)	\$	111,157
PG-09003	Park Maintenance Shop Remodel	\$	-	\$	6,000	\$	6,000
PG-12004	Sarah Wallis Park Improvements	\$	-	\$	48,002	\$	48,002
PG-15000	Buckeye Creek Hydrology Study	\$	41,202	\$	149,180	\$	190,382
PL-00026	Safe Routes To School	\$	212,737	\$	250,639	\$	463,376
PL-04010	Bicycle and Pedestrian Plan-Implementation Project	\$	3,360,021	\$	(1,117,226)	\$	2,242,795
PL-05030	Traffic Signal and Intelligent Transportation System Upgrades	\$	417,529	\$	567,968	\$	985,497
PL-11001	Dinah Summerhill Pedestrian/Bicycle Path	\$	-	\$	113,641	\$	113,641
PL-11002	California Avenue- Transit Hub Corridor Project	\$	-	\$	199,705	\$	199,705
PL-12000	Transportation and Parking Improvements	\$	442,949	\$	131,523	\$	574,472
				l .			

84,974

21,555

PL-14000

El Camino Real & Churchill Intersection Improvements-Design

106,529

Project ID	FY 2017 Funding: Proposed Capital Project Title Budget Document		oposed Capital	FY 2017 Funding Adjustment		FY 2017 Revised Funding: Proposed Capital Budget Document	
PL-14001	Midtown Connector	\$	118,984	\$	91,234	\$	210,218
PL-15001	Embarcadero Road Corridor Improvements	\$	541,983	\$	28,129	\$	570,112
PL-15002	Parking Guidance Systems, Access Controls, and Revenue Collection Equipmen	\$	-	\$	129,724	\$	129,724
PL-15004	Parking Wayfinding	\$	632,076	\$	25,524	\$	657,600
PO-05054	Street Lights Improvements	\$	423,029	\$	44,953	\$	467,982
PO-11000	Sign Reflectivity Upgrade	\$	191,936	\$	(97,525)	\$	94,411
PO-11001	Thermoplastic Lane Marking and Striping	\$	99,276	\$	29,376	\$	128,652
PO-12001	Curb and Gutter Repairs	\$	485,444	\$	(38,381)	\$	447,063
	Total Capital Improvement Fund	\$	36,497,291	\$	1,838,846	\$	38,336,137

Electric Fu	nd			
EL-02010	SCADA System Upgrades	\$ 270,000	\$ 30,000	\$ 300,000
EL-02011	Electric Utility Geographic Information System	\$ 165,000	\$ 200,000	\$ 365,000
EL-10006	Rebuild Underground District 24	\$ -	\$ 1,075,560	\$ 1,075,560
EL-10009	Street Light System Conversion Project	\$ -	\$ 30,000	\$ 30,000
EL-11003	Rebuild Underground District 15	\$ 307,434	\$ 144,181	\$ 451,615
EL-11008	Rebuild Underground District 19	\$ -	\$ 12,262	\$ 12,262
EL-11010	Underground District 47-Middlefield, Homer, Webster, Addison	\$ -	\$ 744,038	\$ 744,038
EL-11014	Smart Grid Technology Installation	\$ 672,670	\$ 109,096	\$ 781,766
EL-12001	Underground District 46 - Charleston/El Camino Real	\$ 622,315	\$ 28,651	\$ 650,966
EL-13006	Sand Hill / Quarry 12kV Tie	\$ -	\$ 157,259	\$ 157,259
EL-13007	Underground Distribution System Security	\$ 240,534	\$ 50,000	\$ 290,534
EL-13008	Upgrade Electric Estimating System	\$ 103,650	\$ 25,000	\$ 128,650
EL-14004	Maybell 1&2 4/12kV Conversion	\$ -	\$ 185,372	\$ 185,372
EL-14005	Reconfigure Quarry Feeders	\$ 774,758	\$ 11,606	\$ 786,364
EL-15000	Colorado/Hopkins System Improvement	\$ 775,000	\$ 50,000	\$ 825,000
EL-15001	Electric Substation Battery Replacement	\$ -	\$ 142,117	\$ 142,117
EL-16000	Rebuild Underground District 26	\$ 50,000	\$ (50,000)	\$ -
EL-16001	Underground System Rebuild	\$ 580,000	\$ (180,000)	\$ 400,000
EL-16002	Capacitor Bank Installation	\$ 275,000	\$ 75,000	\$ 350,000
EL-89028	Electric Customer Connection	\$ 3,108,000	\$ 534,000	\$ 3,642,000
EL-89031	Communications System Improvements	\$ 100,000	\$ 187,759	\$ 287,759
EL-89038	Substation Protection Improvements	\$ 450,000	\$ 281,812	\$ 731,812
EL-89044	Substation Facility Improvements	\$ 195,000	\$ 204,243	\$ 399,243
EL-98003	Electric System Improvements	\$ 2,000,000	\$ 300,000	\$ 2,300,000
	Total Electric Fund	\$ 10,689,361	\$ 4,347,956	\$ 15,037,317

Fiber Optic Fund							
FO-10001	Fiber Optics Network System Improvements	\$	200,000	\$ 158,000	\$ 358,000		
	Total Fiber Optic Fund	\$	200,000	\$ 158,000	\$ 358,000		

Project ID	Project Title	Propo	17 Funding: esed Capital t Document		FY 2017 Funding Adjustment	F	FY 2017 Revised unding: Proposed Capital Budget Document		
Gas Fund									
GS-03009	System Extensions - Unreimbursed	\$	198,500	\$	128,690	\$	327,190		
GS-11000	Gas Main Replacement - Project 21	\$	-	\$	100,000	\$	100,000		
GS-11002	Gas Distribution System Improvements	\$	231,913	\$	143,714	\$	375,627		
GS-12001	Gas Main Replacement - Project 22	\$	-	\$	3,568,560	\$	3,568,560		
GS-13001	Gas Main Replacement - Project 23	\$	3,550,650	\$	37,500	\$	3,588,150		
GS-13002	Gas Equipment and Tools	\$	100,000	\$	70,106	\$	170,106		
GS-14004	Gas Distribution System Model	\$	-	\$	106,791	\$	106,791		
GS-15001	Security at City Gas Receiving Stations	\$	-	\$	150,000	\$	150,000		
GS-80017	Gas System, Customer Connections	\$	1,228,500	\$	194,976	\$	1,423,476		
GS-80019	Gas Meters and Regulators	\$	355,030	\$	304,927	\$	659,957		
	Total Gas Fund	\$	5,664,593		4,805,264	\$	10,469,857		
		1							
Refuse Fund									
RF-16001	Household Hazardous Waste Station Improvements	\$	240,522	\$	(92,176)	ć	148,346		
KF-10001	Total Refuse Fund	\$	240,522	Ė	(92,176)		148,346		
	Total Reliase Falla		,	1 +	(32,270)	7	2.0,0.0		
Storm Drain	age Fund	T		Π		ı			
SD-11101	Channing Avenue/Lincoln Avenue Storm Drain Improvements	\$	107,687	\$	25,000	\$	132,687		
SD-13003	Matadero Creek Storm Water Pump Station and Trunk Line Improvements	\$	5,820,910		21,462	\$	5,842,372		
SD-06101	Storm Drain System Replacement And Rehabilitation	\$	1,776,811		484,700	\$	2,261,511		
	Total Storm Drainage Fund	\$	7,705,408	\$	531,162	\$	8,236,570		
Technology	Fund	T		ı					
TE-00010	Telephone System Replacement	\$	-	\$	143,194	\$	143,194		
TE-05000	Radio Infrastructure Replacement	\$	1,626,163	\$	576,841	\$	2,203,004		
TE-06001	Library RFID Implementation	\$	-	\$	314,589	\$	314,589		
TE-09000	Public Safety Computer-Aided Dispatch Replacement	\$	495,548	\$	(75,380)	\$	420,168		
TE-10001	Utilities Customer Bill System Improvements	\$	250,000	\$	175,656	\$	425,656		
TE-11001	Library Computer System Software	\$	-	\$	200,868	\$	200,868		
TE-11002	Mobile In-Car Video System Replacement	\$	-	\$	30,902	\$	30,902		
TE-12001	Development Center Blueprint Technology Enhancements	\$	729,652	\$	(102,921)	\$	626,731		
TE-13001	Interactive Voice Response	\$	-	\$	106,181	\$	106,181		
TE-14002	Virtual Library Branch	\$	-	\$	170,425	\$	170,425		
	Total Technology Fund	\$	3,101,363	\$	1,540,355	\$	4,641,718		
Vehicle Rep	lacement Fund								
VR-15000	Scheduled Vehicle and Equipment Replacement - Fiscal Year 2015	\$	2,444,674	\$	(72,606)	\$	2,372,068		
VR-16000	Scheduled Vehicle and Equipment Replacement - Fiscal Year 2016	\$	2,293,348	\$	127,859	\$	2,421,207		
	Total Vehicle Replacement Fund	\$	4,738,022		55,253	\$	4,793,275		

Project ID	Project Title	FY 2017 Funding: Proposed Capital Budget Document		FY 2017 Funding Adjustment		FY 2017 Revised Funding: Proposed Capital Budget Document				
Wastewater	Wastewater Collection Fund									
WC-10002	Wastewater Collection System Rehabilitation/Augmentation Project 23	\$	- 5	100,000	\$	100,000				
WC-11000	Wastewater Collection System Rehabilitation/Augmentation Project 24	\$	- 5	7,066	\$	7,066				
WC-12001	Wastewater Collection System Rehabilitation/Augmentation Project 25	\$	- 5	369,419	\$	369,419				
WC-13001	Wastewater Collection System Rehabilitation/Augmentation Project 26	\$	- 5	130,700	\$	130,700				
WC-14001	Wastewater Collection System Rehabilitation/Augmentation Project 27	\$		498,169	\$	498,169				
WC-15001	Wastewater Collection System Rehabilitation/Augmentation Project 28	\$ 3,183,0	00 \$	330,000	\$	3,513,000				
WC-15002	Wastewater System Improvements	\$ 239,0	00 \$	53,567	\$	292,567				
WC-80020	Sewer System, Customer Connections	\$ 394,0	00 \$	207,439	\$	601,439				
WC-99013	Sewer Lateral/Manhole Rehab/Replacement	\$ 618,0	00 \$	145,189	\$	763,189				
	Total Wastewater Collection Fund	\$ 4,434,0	00 \$	1,841,549	\$	6,275,549				
Wastewater	Treatment Fund									
WQ-04011	Facility Condition Assessment and Retrofit	\$ 2,811,7	65 \$	(303,544)	\$	2,508,221				
WQ-10001	Plant Master Plan	\$ 3,183,4	17 \$	(333,933)	\$	2,849,484				
WQ-14001	New Dewatering and Loadout Facility	\$ 11,672,7	44 \$	(1,867,627)	\$	9,805,117				
WQ-80021	Plant Equipment Replacement	\$ 4,835,3	65 \$	(1,263,710)	\$	3,571,655				
	Total Wastewater Treatment Fund	\$ 22,503,2	91 \$	(3,768,814)	\$	18,734,477				
Water Fund										
WS-07000	Water Regulation Station Improvements	\$	- 5	135,541	\$	135,541				
WS-07001	Water Recycling Facilities	\$ 200,0	00 \$	193,358	\$	393,358				
WS-08001	Water Reservoir Coating Improvements	\$	- 5	320,682	\$	320,682				
WS-08002	Emergency Water Supply Project	\$	- 5	271,208	\$	271,208				
WS-09000	Seismic Water System Upgrades	\$	- 5	1,881,097	\$	1,881,097				
WS-11000	Water Main Replacement - Project 25	\$	- 5	725,386	\$	725,386				
WS-11003	Water Distribution System Improvements	\$ 739,0	00 \$	126,582	\$	865,582				
WS-11004	Water System Supply Improvements	\$ 239,0	00 \$	17,700	\$	256,700				
WS-12001	Water Main Replacement - Project 26	\$		5,904,489	\$	5,904,489				
WS-13001	Water Main Replacement - Project 27	\$ 5,680,6	51 \$	525,565	\$	6,206,216				
WS-13002	Water General Equipment/Tools	\$ 50,0	00 \$	20,685	\$	70,685				
WS-13004	Asset Management Mobile Deployment	\$ 82,1	63 \$	(82,163)	\$					
WS-15004	Water System Master Plan	\$	- 5			155,520				
WS-80015	Water Meters	\$ 565,0	00 \$	252,092	\$	817,092				
	Total Water Fund	\$ 7,555,8	14 5	10,447,742	\$	18,003,556				
GRAND TOTA	AL	\$ 103,335,6	65 \$	21,722,552	\$	125,058,217				